

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS MEETING
MAY 6, 2025 – 5:30 p.m.
MEDICAL CENTER HOSPITAL BOARD ROOM (2ND FLOOR)
500 W 4TH STREET, ODESSA, TEXAS**

AGENDA (p.1-3)

- I. CALL TO ORDER.....** Wallace Dunn, President
- II. ROLL CALL AND ECHD BOARD MEMBER ATTENDANCE/ABSENCES** Wallace Dunn
- III. INVOCATION.....** Chaplain Doug Herget
- IV. PLEDGE OF ALLEGIANCE** Wallace Dunn
- V. MISSION / VISION / VALUES OF MEDICAL CENTER HEALTH SYSTEM.....** Bryn Dodd (p.4)
- VI. AWARDS AND RECOGNITION**
 - A. May 2025 Associates of the Month.....** Russell Tippin
 - Nurse - Adrianna Pena
 - Clinical – John J. Bailey
 - Non-Clinical – Michelle Mendoza
 - B. Net Promoter Score Recognition.....** Russell Tippin
 - ProCare Cardiology WSMP
 - Caitlin Estes, NP
- VII. CONFLICT OF INTEREST DISCLOSURE BY ANY BOARD MEMBER**
- VIII. PUBLIC COMMENTS ON AGENDA ITEMS**
- IX. CONSIDER APPROVAL OF CONCURRENT ORDER CREATING A MENTAL HEALTH SERVICES DISTRICT PURSUANT TO CHAPTER 579 OF THE TEXAS HEALTH AND SAFETY CODE AND MAKING OTHER PROVISIONS AND FINDINGS RELATED THERETO**
.....Steve Steen (p.5-16)
- X. CONSENT AGENDA** Wallace Dunn (p.17-53)
(These items are considered to be routine or have been previously discussed, and can be approved in one motion, unless a Director asks for separate consideration of an item.)
 - A. Consider Approval of Regular Meeting Minutes, April 1, 2025**
 - B. Consider Approval of Joint Conference Committee, April 29, 2025**
 - C. Consider Approval of Federally Qualified Health Center Monthly Report, March 2025**

XI. COMMITTEE REPORTS

A. Finance CommitteeDon Hallmark (p.54-109)

1. Quarterly Investment Report – Quarter 2, FY 2025
2. Quarterly Investment Officer's Certification
3. Financial Report for Month Ended March 31, 2025
4. Consent Agenda
 - a. Consider Approval of Culligan Contract Renewal
5. Consider Approval of Lumens Pulse 120H Holmium Laser with Moses 2.0 Technology Purchase
6. Consider Approval of Oracle i2iLinks Interface for FQHC Compliance

B. Executive Policy Committee (p.110-111)

C. Real Estate Committee

- a. Consider Approval of Interlocal Agreement with the City of Odessa – 2nd Street Parking Lot.

XII. TTUHSC AT THE PERMIAN BASIN REPORT

XIII. PRESIDENT/CHIEF EXECUTIVE OFFICER'S REPORT AND ACTIONS

.....Russell Tippin (p.112-117)

- A. 2025 Trash Pick-up Update**
- B. 2025 TPC Quality & Key Performance Indicator**
- C. Impact of Proposed Medicaid Cuts**
- D. Ector County Assessed Value**
- E. Bond Rating**
- F. Ad hoc Report(s)**

XIV. CONSIDER LIVE STREAMING & RECORDING OF THE ECHD REGULAR BOARD MEETINGS

XV. RECONSIDERATION OF DISTRICT 5 DIRECTOR NOMINATION/APPOINTMENT

XVI. EXECUTIVE SESSION

Meeting held in closed session involving any of the following: (1) Consultation with attorney regarding legal matters and legal issues pursuant to Section 551.071 of the Texas Government Code; (2) Deliberation regarding Real Property pursuant to Section 551.072 and (3) Deliberation regarding negotiations for health care services, pursuant to Section 551.085 of the Texas Government Code.

XVII. ITEMS FOR CONSIDERATION FROM EXECUTIVE SESSION

- A. Consider Approval of MCH ProCare Provider Agreement**
- B. Consider Approval of MCH TraumaCare Provider Agreements**
- C. Consider Approval of MCHS Lease Agreement**
- D. Consider Approval of Insurance Brokerage Services**

XVIII.ADJOURNMENT Wallace Dunn

If during the course of the meeting covered by this notice, the Board of Directors needs to meet in executive session, then such closed or executive meeting or session, pursuant to Chapter 551, Texas Government Code, will be held by the Board of Directors on the date, hour and place given in this notice or as soon after the commencement of the meeting covered by this notice as the Board of Directors may conveniently meet concerning any and all subjects and for any and all purposes permitted by Chapter 551 of said Government Code.

MISSION

Medical Center Health System is a community-based teaching organization dedicated to providing high quality and affordable healthcare to improve the health and wellness of all residents of the Permian Basin.

VISION

MCHS will be the premier source for health and wellness.

VALUES

I-ntegrity

C-ustomer centered

A-ccountability

R-espect

E-xcellence

CONCURRENT ORDER CREATING A MENTAL HEALTH SERVICES DISTRICT PURSUANT TO CHAPTER 579 OF THE TEXAS HEALTH AND SAFETY CODE AND MAKING OTHER PROVISIONS AND FINDINGS RELATED THERETO

WHEREAS, the Midland County Hospital District of Midland County, Texas (“MCHD”), and the Ector County Hospital District (“ECHD”), each a hospital district created under the authority of Sections 4-11, Article IX, Texas Constitution, are authorized by Chapter 579, Texas Health and Safety Code, to create a special district to provide mental health services to the residents of the district; and

WHEREAS, the MCHD and the ECHD have determined that the creation of such a district would be beneficial to the public health and welfare of their respective residents and would promote the efficient and effective delivery of mental health services in the Permian Basin region; and

WHEREAS, the MCHD and the ECHD intend to enter into a contract with the mental health services district for the district to provide mental health services to their residents, as specified in Section 579.052, Texas Health and Safety Code;

NOW, THEREFORE,

BE IT ORDERED BY THE BOARD OF DIRECTORS OF THE MIDLAND COUNTY HOSPITAL DISTRICT OF MIDLAND COUNTY, TEXAS, AND

BE IT ORDERED BY THE BOARD OF DIRECTORS OF THE ECTOR COUNTY HOSPITAL DISTRICT, THAT

Section 1. Creation of the District. The MCHD and the ECHD hereby create, effective June 1, 2025, a mental health services district under Chapter 579, Texas Health and Safety Code. The district shall be named the “PERMIAN BASIN MENTAL HEALTH SERVICES DISTRICT”, which shall be referred to herein as the “District.”

Section 2. Boundaries of the District. The boundaries of the District shall be coextensive with the combined boundaries of MCHD and ECHD.

Section 3. Board of Directors. The District shall be governed by a board of directors (the “Board”), consisting of six directors, three to be appointed by MCHD and three to be appointed by ECHD. To be eligible to serve as a director, a person must be a resident or an officer of the hospital district that appoints the director. An employee of the District may not serve as a director. The initial directors of the Board and the hospital districts which appointed them are as follows:

	<u>Name</u>	<u>Hospital District</u>
Position No. 1	Russell Tippin	ECHD
Position No. 2	Russell Meyers	MCHD

Position No. 3	Steve Steen	ECHD
Position No. 4	Marcy Madrid	MCHD
Position No. 5	Matt Collins	ECHD
Position No. 6	Stephen Bowerman	MCHD

Successive directors shall be appointed in the same manner as the original appointees.

Directors shall serve staggered two-year terms as follows. The original appointees to Positions Nos. 1, 2, and 3 shall serve initial terms expiring on October 1, 2025. Persons appointed to Positions Nos. 4, 5, and 6 shall serve initial terms expiring on October 1, 2026. Thereafter, the terms of Directors serving in Position Nos. 1, 2, and 5 shall expire on October 1 of subsequent odd-numbered years, and the terms of directors serving as Positions Nos. 4, 5, and 6 shall expire on October 1 of subsequent even-numbered years. Upon the expiration of the term of office of any director, such director shall continue to serve until their successor has been duly appointed by the applicable hospital district unless applicable law provides otherwise.

The appointing hospital district may remove any of its designated directors at any time, without cause, by providing written notice to the director and the Board president. If the Board president is to be removed, written notice shall be provided to the Board president and the secretary of the Board by the appointing hospital district.

A majority of the number of directors fixed by statute constitute a quorum of the Board.

Section 4. Officers. The Board shall elect from among its members a president who shall be the presiding officer of the Board; and during the absence of the president, or in the event of a vacancy in such position, the presiding officer of the Board shall be the director designated or elected by the Board as vice-president.

The Board shall appoint a secretary, who need not be a director. Each officer of the Board serves for a term of one year. The Board shall fill any vacancy in a board office for the unexpired term.

The Board shall have the authority to designate and appoint such additional officers of the District as it may deem necessary or advisable, in addition to the president and secretary. These officers may include, but are not limited to, a vice-president or treasurer. Each officer shall have such authority and perform such duties as the Board may from time to time prescribe. The same person may hold any two or more offices, except that the offices of president and secretary shall not be held by the same person.

Section 5. Mental Health Services Contract. In accordance with Section 579.052 of the Texas Health and Safety Code, a mental health services contract (the "Contract") in substantially the form presented at this meeting is hereby approved. The chief executive officers of MCHD and ECHD are each authorized to execute the Contract on behalf of their respective hospital districts, with such changes therein as may be approved by the officers signing such

Contract, such approval to be conclusively evidenced by the execution and delivery of the Contract by the parties thereto.

Section 6. Concurrent Approval. The adoption and approval of this Concurrent Order by either governing board is subject to the adoption and approval hereof by the other governing board within 30 days of the date of adoption and approval by the first governing board.

Section 7. Notice of Meeting. Each of the governing boards of the MCHD and the ECHD hereby finds and declares that written notice of the date, hour, place and subject of the meeting at which this Concurrent Order was adopted was posted and that such meeting was open to the public as required by law at all times during which this Concurrent Order and the subject matter hereof were discussed, considered and formally acted upon, all as required by Chapter 551, Texas Government Code, as amended.

Section 8. Severability. If any provision, section, sentence, clause or phrase hereof, or the application of same to any person or set of circumstances is for any reason held to be unconstitutional, void or invalid, the validity of the remaining portions hereof or their application to other persons or sets of circumstances shall not be affected thereby, it being the intent of the governing boards adopting this Concurrent Order that no portion hereof or provision or regulation contained herein shall become inoperative or fail by reason of any unconstitutionality, voidness or invalidity of any other portion hereof, and all provisions of this Concurrent Order are declared to be severable for that purpose.

Section 9. Notice of Adoption. Upon final passage and adoption hereof by the governing board of the MCHD, the MCHD secretary is directed to give prompt written notice to ECHD, by mailing a certified copy of this Concurrent Order to the office of the Chief Financial Officer, 500 W. 4th Street, Odessa, Texas 79761. Upon final passage and adoption hereof by the governing board of the ECHD, the ECHD is directed to give prompt written notice to MCHD, by mailing a certified copy to the office of the Chief Legal Officer, 400 Rosalind Redfern Grover Parkway, Midland, Texas 79701.

Section 10. Effective Date. Subject to Section 6 hereof, this Concurrent Order shall be in full force and effect from and upon its adoption by both of the governing boards of the MCHD and the ECHD.

[Remainder of page intentionally left blank]

APPROVED AND ADOPTED this ____ day of _____, 2025.

MIDLAND COUNTY HOSPITAL DISTRICT
OF MIDLAND COUNTY, TEXAS

President, Board of Directors

Attest:

Secretary, Board of Directors

APPROVED AND ADOPTED this ____ day of _____, 2025.

ECTOR COUNTY HOSPITAL DISTRICT

President, Board of Directors

Attest:

Secretary, Board of Directors

EXHIBIT 1

MENTAL HEALTH SERVICES CONTRACT

This Mental Health Services Contract (“Contract”) is made and entered into as of _____, 202____, by and between the Midland County Hospital District of Midland County, Texas (“MCHD”) and the Ector County Hospital District (“ECHD”), collectively referred to as the “Creating Hospital Districts,” the Permian Basin Mental Health Services District (“District”) created under Chapter 579 of the Texas Health and Safety Code, and the Permian Basin Behavioral Health Center (“PBBHC”), a Texas local government corporation established under Chapter 431 of the Texas Transportation Code.

Recitals

WHEREAS, the Creating Hospital Districts have established the District to provide mental health services to their residents in accordance with Chapter 579 of the Texas Health and Safety Code;

WHEREAS, prior to the creation of the District, the Creating Hospital Districts formed PBBHC to aid and act on behalf of MCHD and ECHD in accomplishing their governmental purposes, including the development, operation and management of a comprehensive behavioral health center (the “Facility”) to serve the Permian Basin region of the State of Texas;

WHEREAS, PBBHC is a nonprofit organization recognized as tax-exempt under Section 501(c)(3) of the Internal Revenue Code;

WHEREAS, prior to the creation of the District, an unaffiliated Texas non-profit corporation made a grant to PBBHC of approximately 54 acres, as more specifically described on Exhibit A hereto (the “Facility Site”), with the intention that the Facility be built on such site;

WHEREAS, the Creating Hospital Districts, PBBHC and the Texas Facilities Commission entered into a Development Agreement dated as of August 1, 2023, (as amended, the “Development Agreement”) relating to the design, development, construction, furnishing, equipping, and delivery of the Facility;

WHEREAS, the parties hereto wish to transfer the Facility and Facility Site to the District in accordance with the terms hereof;

WHEREAS, the Creating Hospital Districts desire to contract with the District to ensure the provision of mental health services to their residents, and wish, to the greatest extent possible, to continue to use PBBHC to assist in the provision of such services through PBBHC’s development, operation and management of the Facility;

NOW, THEREFORE, in consideration of the mutual covenants and agreements herein contained, the parties hereto agree as follows:

Section 1. Term of the Contract

1.1 **Term.** The term of this Contract shall commence as of the date of substantial completion of the Facility and shall continue for a period of _____ years thereafter, unless terminated earlier in accordance with the provisions of this Contract.

Section 2. Purpose, Terms, Rights, and Duties

2.1 **Purpose.** The purpose of this Contract is to outline the terms, rights, and duties of the District in providing mental health services to the residents of the Creating Hospital Districts and PBBHC's role in connection therewith.

2.2 **Services Provided.** The District shall utilize PBBHC to provide comprehensive mental health services, including but not limited to, outpatient services, inpatient services, crisis intervention, and community-based programs.

2.3 **Rights and Duties.** On behalf of the District and the Creating Hospital Districts, PBBHC shall develop, manage and operate the Facility. On behalf of the District, PBBHC shall be responsible for hiring qualified personnel, maintaining facilities, and ensuring compliance with all applicable laws and regulations associated with the Facility; provided, however, the governing board of the District shall appoint a qualified person to act as District administrator who shall interact on a regular basis with PBBHC.

Section 3. Financial Contributions and Budget

3.1 **PBBHC.** PBBHC was established in part to receive grants and obtain charitable contributions and other sources of funds to facilitate the development of the Facility, fund its operations and ensure its financial viability. PBBHC has obtained funding commitments in the approximate amount of \$ _____ and commits to use such funds in connection with the development and operation of the Facility.

3.2 **Budget.** Prior to the start of each fiscal year, the District shall prepare an annual budget for approval by its governing board in accordance with Chapter 579 of the Health and Safety Code, detailing the expected revenues and expenditures of the District and the Facility, and determining whether anticipated revenues will be sufficient to pay for expected expenditures. To the extent a shortfall is projected in the budget, such shortfall shall be funded by the Creating Hospital Districts in accordance with Sections 3.3 and 3.4 hereof. The Creating Hospital Districts shall review and approve the District's budget to the extent any shortfall is projected, and take appropriate action to budget for the payment of their proportional share of any such shortfall from operating funds and/or reserves for operating expenses in accordance with the terms of this Section.

3.3 **MCHD.** To the extend funds provided by PBBHC and/or revenues from operation of the Facility are not sufficient to pay for the operational costs of the District, MCHD shall contribute an amount equal to 50% of any annual shortfall to the District for the provision of mental health services, subject to Section 3.6 hereof.

3.4 **ECHD.** To the extend funds provided by PBBHC and/or revenues from operation of the Facility are not sufficient to pay for the operational costs of the District, ECHD shall contribute an amount equal to 50% of any annual shortfall to the District for the provision of mental health services, subject to Section 3.6 hereof.

3.5 **Payment Schedule.** Any financial contributions required by this Section shall be paid in advance in equal quarterly installments to the District, due on the first day of each quarter.

3.6 **Subject to Appropriation.** The obligations of the Creating Hospital Districts to provide funds under this Contract are subject to the availability of appropriated funds. No legal liability on the part of the Creating Hospital Districts for any payment may arise until funds are made available to the Creating Hospital District for the purposes of this Contract.

Section 4. Assets and Property Management

4.1 **Ownership and Management of the Facility.** Prior to substantial completion of the Facility, PBBHC shall assign and transfer all right, title and interest to the Facility Site and the Facility to the District, including PBBHC's rights, but not its obligations, under the Development Agreement. The District shall enter into a lease or other contract with PBBHC for the lease, management and operation of the Facility whereby PBBHC shall be responsible for the maintenance and upkeep of the Facility.

4.2 **Leases.** On behalf of the District, PBBHC may lease property and equipment and may enter into a lease or sublease of all or part of the Facility or the District's other buildings or facilities, with any person, on terms considered to be in the best interest of the District.

4.3 **Equipment.** PBBHC may acquire equipment for the benefit of or use by the District and mortgage or pledge such property as security for the payment of the purchase price.

4.4 **Improvement and Disposition of Property.** On behalf of the District, PBBHC may, in the normal course of business, hold, construct, purchase, acquire, lease, improve, maintain, operate, sell or otherwise convey, demolish or otherwise dispose of any type of property of the District, including surplus land or equipment, or a property right therein, on terms PBBHC finds are in the best interest of the District's residents.

Section 5. Reporting and Accountability

5.1 **Annual Reports.** PBBHC shall provide an annual report to the District and the Creating Hospital Districts, detailing the services provided, financial status of Facility operations, and any other relevant information reasonably requested by the District.

5.2 **Audits.** The District shall undergo an independent audit of its financial condition for each fiscal year. The audit report shall be made available to the Creating Hospital Districts.

Section 6. Termination and Dissolution

6.1 **Termination.** This Contract may be terminated by mutual agreement of the Creating Hospital Districts.

6.2 **Dissolution.** In the event of dissolution of the District, the Creating Hospital Districts shall adopt concurrent orders to dissolve the District, and the District shall continue to control and administer any property, debts, and assets until all funds have been disposed of and all debts have been paid or settled.

Section 7. Miscellaneous

7.1 **Governing Law.** This Contract shall be governed by and construed in accordance with the laws of the State of Texas.

7.2 **Amendments.** Any amendments to this Contract must be in writing and signed by all parties.

7.3 **Severability.** If any provision of this Contract is held to be invalid or unenforceable, the remaining provisions shall continue in full force and effect.

7.4 **Counterparts.** This Contract may be executed in one or more counterparts, each of which shall be deemed an original, but all of which together shall constitute one and the same instrument.

(Signature Page Follows)

IN WITNESS WHEREOF, the parties hereto have executed this Contract as of the day and year first above written.

**Midland County Hospital District of
Midland County, Texas**

By: _____
Name: [Name]
Title: [Title]

Ector County Hospital District

By: _____
Name: [Name]
Title: [Title]

Permian Basin Mental Health Services District

By: _____
Name: [Name]
Title: [Title]

Permian Basin Behavioral Health Center

By: _____
Name: [Name]
Title: [Title]

Exhibit A

Legal Description of the Facility Site

That certain 54.008-acre tract of land in Section 42, Block 40, Township 1-South, T. & P. RR. Co. Survey, Abstract No. 802, Midland County, Texas, being more particularly described in Special Warranty Deed recorded on December 19, 2022 in Document No. 35022 of the Official Public Records of Midland County, Texas.

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS
REGULAR BOARD MEETING
APRIL 1, 2025 – 5:30 p.m.**

MINUTES OF THE MEETING

MEMBERS PRESENT:

Wallace Dunn, President
Don Hallmark, Vice President
Bryn Dodd
Richard Herrera
David Dunn
Will Kappauf
Kathy Rhodes

OTHERS PRESENT:

Russell Tippin, Chief Executive Officer
Matt Collins, Chief Operating Officer
Steve Ewing, Chief Financial Officer
Kim Leftwich, Chief Nursing Officer
Dr. Jeffrey Pinnow, Chief of Staff
Grant Trollope, Assistant Chief Financial Officer
Kerstin Connolly, Paralegal
Lisa Russell, Executive Assistant to the CEO
Various other interested members of the
Medical Staff, employees, and citizens

I. CALL TO ORDER

Wallace Dunn, President, called the meeting to order at 5:30 p.m. in the Ector County Hospital District Board Room at Medical Center Hospital. Notice of the meeting was properly posted as required by the Open Meetings Act.

II. ROLL CALL AND ECHD BOARD MEMBER ATTENDANCE/ABSENCES

Wallace Dunn called roll, and all members were present.

III. INVOCATION

Chaplain Doug Herget offered the invocation.

IV. PLEDGE OF ALLEGIANCE

Wallace Dunn led the Pledge of Allegiance to the United States and Texas flags.

V. MISSION/VISION OF MEDICAL CENTER HEALTH SYSTEM

Don Hallmark presented the Mission, Vision and Values of Medical Center Health System.

VI. AWARDS AND RECOGNITION

A. April 2025 Associates of the Month

Russell Tippin, Chief Executive Officer, introduced the April 2025 Associates of the Month as follows:

- Clinical – Amanda Fuentez
- Non-Clinical – Gilbert Leonico
- Nurse – Tausha Martinez

B. Net Promoter Score Recognition

Russell Tippin, Chief Executive Officer, introduced the Net Promoter Score High Performer(s).

- MCH Gastroenterology
- Dr. Santiago Giraldo

VII. CONFLICT OF INTEREST DISCLOSURE BY ANY BOARD MEMBER

No conflicts were disclosed.

VIII. PUBLIC COMMENTS ON AGENDA ITEMS

No comments from the public were received.

IX. CONSENT AGENDA

- A. Consider Approval of Regular Meeting Minutes, March 4, 2025**
- B. Consider Approval of Joint Conference Committee, March 25, 2025**
- C. Consider Approval of Federally Qualified Health Center Monthly Report, February 2025**

Kathy Rhodes moved, and David Dunn seconded the motion to approve the items listed on the Consent Agenda as presented. The motion carried unanimously.

X. COMMITTEE REPORTS

A. Finance Committee

1. Financial Report for Month Ended February 28, 2025
2. FEMA Funds Update
3. Consent Agenda
 - a. Consider Approval of MedSharps Agreement Renewal.
4. Consider Approval of MedImpact Amendment
5. Consider Ratification of the Emergency Purchase of Dell UPS 3W Replacement

Don Hallmark moved, and Kathy Rhodes seconded the motion to approve the Finance Committee report as presented. The motion carried.

B. Audit Committee

The Audit Committee met on March 26, they received a report and letter to management from Danielle Zimmerman with Forvis Mazars. The audit report reflected an unmodified audit opinion on Fiscal Year 2024. The Committee approved the report and letter to management and recommends the Board approve the Forvis Mazars Fiscal Year 2024 Audit Report and letter to management.

Don Hallmark moved, and David Dunn seconded the motion to approve the Audit Committee report as presented. The motion carried.

C. Executive Policy Committee

The Executive Policy Committee met on March 27, 2025 to review and approve two (2) MCH policies meeting the committee guidelines. The committee recommends approval of the submitted policies as presented.

Don Hallmark moved, and Kathy Rhodes seconded the motion to approve the Executive Policy Committee report as presented. The motion carried.

D. Real Estate Committee

Don Hallmark reported that the Real Estate Committee met on March 31 and discussed two separate properties and MCH is in the initial stages of discussion with Texas Tech.

This report was informational only. No action was taken.

XI. TTUHSC AT THE PERMIAN BASIN REPORT

No report was provided.

XII. TRAUMA RESOLUTION

Russell Tippin, Chief Executive Officer, presented the Trauma Resolution on behalf of Dr. Gregory York, for the Board's consideration.

The resolution reads as follows:



THE BOARD OF DIRECTORS
OF THE
ECTOR COUNTY HOSPITAL DISTRICT

RESOLUTION

We, the Board of Directors of the Ector County Hospital District, resolve that we will support the Trauma Program at Medical Center Hospital attaining Level II Trauma verification and designation. We will be committed to providing the resources necessary to ensure quality care of the trauma patient to achieve optimal outcomes throughout the continuum of care. This we do to further our commitment as the lead trauma facility for all citizens of Ector County and Trauma Service Area "J".

The Trauma Program is the cornerstone of our regional outreach plan and an integral component of our hospital strategic plan. Our support encompasses funding for uncompensated care, physician coverage, contracts, professional education, injury prevention education, clinical facilities, modern technologies, and dedicated staff.

Medical Center Hospital will continue to be active in leadership roles in Texas "J" Regional Advisory Council. Our Trauma Program staff will be supported in participating at the state level in the Texas Trauma Coordinators Forum, The Texas Emergency, Trauma, and Acute Care Foundation, and the Governor's Emergency and Trauma Advisory Council and Committee. We are committed to furthering the development of the Texas Trauma System in our region and the state.

PASSED AND APPROVED by the Board of Directors of the Ector County Hospital District of Odessa, Texas this 1st day of April 2025.

Wallace Dunn
ECHD Board President

500 West 4th Street, Odessa, TX 79760
mchodessa.com

Will Kappauf moved, and David Dunn seconded the motion to approve the Trauma Resolution as presented. The motion carried.

XIII. CONSIDERATION/APPOINTMENT OF DISTRICT 5 DIRECTOR

Wallace Dunn, ECHD President, informed the Board that there are no eligible candidates running for District 5 Director. The position will be open for the next Board term beginning in May, and he will entertain nominations for the open position.

David Dunn nominated the current District 5 Director, Don Hallmark, to fill the District 5 Director position for the new Board term, and Bryn Dodd seconded the nomination motion.

The motion passed, and Don Hallmark was appointed to fill the open District 5 Director position. Will Kappauf voted nay.

XIV. PUBLIC HEARING – AUTHORIZE A LOCAL PROVIDER PARTICIPATION FUND AND CONSIDER FISCAL YEAR 2025 MANDATORY PAYMENT RATE

Wallace Dunn stated *“As required by Chapter 300 of the Texas Health and Safety Code, the Ector County Hospital District is holding a public hearing to accept comments from the public regarding the creation of a Local Provider Participation Fund and the adoption of a mandatory payment rate for fiscal year 2025. For those wishing to make a public comments and who have not already done so, please sign in with Ms. Connolly. Comments to the Board will be limited to 3 minutes. Each speaker will be given a 1-minute warning prior to the expiration of the 3-minute time limit.”*

There were no members of the public who requested to address the ECHD Board of Directors.

XV. ORDER AUTHORIZING AND IMPLEMENTING A LOCAL PROVIDER PARTICIPATION FUND UNDER CHAPTER 300 OF THE TEXAS HEALTH AND SAFETY CODE

Russell Tippin, President and CEO, presented the Order Authorizing and Implementing a Local Provider Participation Fund Under Chapter 300 of the Texas Health and Safety Code.

ECTOR COUNTY HOSPITAL DISTRICT

ORDER AUTHORIZING AND IMPLEMENTING A LOCAL PROVIDER PARTICIPATION FUND UNDER CHAPTER 300 OF THE TEXAS HEALTH AND SAFETY CODE

WHEREAS, the Ector County Hospital District (the "District") is a political subdivision of the State of Texas responsible for ensuring access to hospital services for the residents of Ector County, Texas; and

WHEREAS, Chapter 300 of the Texas Health and Safety Code (the "Code") authorizes certain hospital districts to establish a Local Provider Participation Fund ("LPPF") as a means of generating local funding to support intergovernmental transfers for the non-federal share of Medicaid supplemental and directed payment programs; and

WHEREAS, the District seeks to enhance the availability of hospital services by implementing an LPPF in accordance with the provisions of Chapter 300 of the Code; and

WHEREAS, the District Board of Directors has determined that establishing an LPPF is in the best interests of the community and will provide financial support for local hospitals;

NOW, THEREFORE, BE IT ORDERED BY THE BOARD OF DIRECTORS OF THE ECTOR COUNTY HOSPITAL DISTRICT THAT:

1. The District hereby authorizes the creation and implementation of an LPPF pursuant to Chapter 300 of the Code.
2. The District shall impose a mandatory payment on the net patient revenue of each institutional health care provider within its jurisdiction, consistent with the limitations established by Chapter 300 of the Code.
3. The mandatory payment rate shall be determined annually by the Board of Directors and for fiscal year 2025 shall be six percent (6%) of net patient revenue.
4. All revenue collected through the LPPF shall be deposited into a segregated fund within the District's accounts and shall be used exclusively for the purposes authorized under Chapter 300 of the Code.

PASSED AND APPROVED this 1st day of April, 2025, by the Board of Directors of the Ector County Hospital District.


Bryn Dodd


Board Member, District 1


Richard Herrera

Board Member, District 3


Don Hallmark

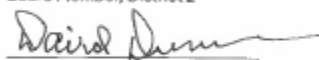
Board Member, District 5


Kathy Rhodes

Board Member, District 7


Will Kappauf

Board Member, District 2


David Dunn

Board Member, District 4


Wallace Dunn

Board Member, District 6

Kathy Rhodes moved, and David Dunn seconded the motion to approve the Order Authorizing and Implementing a Local Provider Participation Fund Under Chapter 300 of the Texas Health and Safety Code as presented. The motion carried.

XVI. PRESIDENT/CHIEF EXECUTIVE OFFICER'S REPORT AND ACTIONS

A. Measles Update

Russell Tippin, President/CEO, reported to the Board that the measles numbers continue to increase with the majority of them being in Gaines County, Texas. MCH is continuing to screen visitors at the clinics and emergency department.

This report was informational only. No action was taken.

B. Trash Pick up – April 26th

Russell Tippin, President/CEO, report to the Board of Directors that the trash pick up will start at 8:00 a.m. We will be meeting at the MCM Fundome.

This report was informational only. No action was taken.

C. Ad hoc Reports

No other reports were provided.

XVII. EXECUTIVE SESSION

Wallace Dunn stated that the Board would go into Executive Session for the meeting held in closed session involving any of the following: (1) Consultation with attorney regarding legal matters and legal issues pursuant to Section 551.071 of the Texas Government Code; (2) Deliberation regarding Real Property pursuant to Section 551.072; (3) Deliberations regarding Economic Development Negotiations

and (4) Deliberations regarding negotiations for health care services, pursuant to Section 551.085 of the Texas Government Code.

ATTENDEES for the entire Executive Session: ECHD Board members, Bryn Dodd, Will Kappauf, Richard Herrera, David Dunn, Don Hallmark, Wallace Dunn, Kathy Rhodes and Russell Tippin, President/CEO, Steve Ewing, Chief Financial Officer, Matt Collins, Chief Operating Officer, and Kerstin Connolly, Paralegal.

Adiel Alvarado, President ProCare, presented the ProCare provider agreement to the ECHD Board of Directors during Executive Session and then was excused from the remainder of Executive Session.

Matt Collins, Chief Operating Officer, presented the MCH TraumaCare Provider Agreements.

Matt Collins, Chief Operating Officer, presented the MCH Lease Agreement.

Russell Tippin, President/CEO, led the board in discussion about the mental health district.

Russell Tippin, President/CEO, led the board in discussion amount the PAC.

Russell Tippin, President/CEO, led the board in discussion about Project Oasis.

Matt Collins, Chief Operating Officer, led the board in discussion about the parking lot and building Texas Tech is interested in.

Matt Collins, Chief Operating Officer, led the board in discussion about an Energy-as-a-Service proposal.

Russell Tippin, President/CEO, report to the board about the CMO and the Chief Cyber Security Officer positions.

Executive Session began at 6:07 p.m.

Executive Session ended at 7:26 p.m.

No action was taken during Executive Session.

XVIII. ITEMS FOR CONSIDERATION FROM EXECUTIVE SESSION

A. Consider Approval of MCH ProCare Provider Agreements.

Wallace Dunn presented the following new contracts:

- Bolanie Bolaji, M.D. – This is a new three (3) year Hospitalist Contract.
- Keren Muhammad Junaid Anwar, M.D. – This is a new three (3) year Hospitalist Contract.
- Nathaniel Wolkenfeld, M.D. – This is a new three (3) year General Surgery Contract.
- Obianju Mercy Anelo, M.D. – This is a new three (3) year Pathology Contract.
- Lori Dionne Conklin, M.D. – This is a new three (3) year Anesthesia Contract.

Wallace Dunn presented the following amendment:

- Abhishek Bhari Jayadevappa, M.D. – This is an amendment to a Anesthesia Contract.
- Sung Hwang, M.D. – This is an amendment to a Anesthesia Contract.
- Sridhar Punaepalli Reddy, M.D. – This is an amendment to a Anesthesia Contract.
- Kevin Harbourn, M.D. – This is an amendment to a Anesthesia Contract.
- Timothy Castro, M.D. – This is an amendment to a Anesthesia Contract.
- Joseph Bryan, M.D. – This is an amendment to a Anesthesia Contract.
- Bnagalore Annalah Putta Shanker, M.D. – This is an amendment to a Anesthesia Contract.
- Meghana Gillala, M.D. – This is an amendment to a Anesthesia Contract.
- Marlys Munnell, M.D. – This is an amendment to a Anesthesia Contract.
- Kenneth “Skip” Batch., M.D. – This is an amendment to a Anesthesia Contract.
- Jannie Tang, M.D. – This is an amendment to a Anesthesia Contract.
- Melissa Freeman, FNP-BC – This is an amendment to a FHC Contract.

Wallace Dunn presented the following renewal:

- Abhishek Bhari Jayadevappa, M.D. – This is three (3) year renewal of a Anesthesia Contract.
- Joseph Bryan, M.D. – This is a three (3) year renewal of a Anesthesia Contract.
- Kevin Harbourn, M.D. – This is a three (3) year renewal of a Anesthesia Contract.
- Meghana Gillala, M.D. – This is a three (3) year renewal of a Anesthesia Contract.
- Marlys Munnell, M.D. – This is a three (3) year renewal of a Anesthesia Contract.

Will Kappauf moved, and Bryn Dodd seconded the motion to approve the MCH ProCare Provider Agreements as presented. The motion carried.

B. Consider Approval of MCH TraumaCare Provider Agreements

Wallace Dunn presented the following amendment:

- Regina Sledge, N.P. – This is an amendment to a Trauma Contract.
- Dennis Choi, M.D. – This is an amendment to a Trauma Contract.

David Dunn moved, and Kathy Rhodes seconded the motion to approve the MCH TraumaCare Provider Agreements as presented. The motion carried.

C. Consider Approval of MCH Lease Agreement

Wallace Dunn presented the following lease agreement:

- Dr. Nkechi Ezirim, Maternal Fetal – This is three (3) year lease agreement.

David Dunn moved, and Kathy Rhodes seconded the motion to approve the MCH Lease Agreement as presented. The motion carried.

D. Consider Approval of Enterprise Zone Tax Abatement Agreement

No action taken.

XIX. ADJOURNMENT

There being no further business to come before the Board, Wallace Dunn adjourned the meeting at 7:27 p.m.

Respectfully submitted,

A handwritten signature in black ink, appearing to read "David Dunn", written over a horizontal line.

David Dunn, Secretary
Ector County Hospital District Board of Directors



May 6, 2025

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS**

Item to be considered:

Medical Staff and Allied Health Professionals Staff Applicants

Statement of Pertinent Facts:

Pursuant to Article 7 of the Medical Staff By laws, the application process for the following Medical Staff and Allied Health Professional applicants is complete. The Joint Conference Committee and the Medical Executive Committee recommend approval of privileges or scope of practice and membership to the Medical Staff or Allied Health Professionals Staff for the following applicants, effective upon Board Approval.

Medical Staff:

Applicant	Department	Specialty/Privileges	Group	Dates
Rajendra Badgaiyan, MD	Medicine	Psychiatry	TTUHSC	05/06/2025-05/05/2026
Timothy Gutierrez, MD	Surgery	Trauma Surgery	MCH TRAUMA CARE	05/06/2025-05/05/2026
John Loizeaux-Witte, MD	Radiology	Telemedicine	VRAD	05/06/2025-05/05/2027

Allied Health:

Applicant	Department	AHP Category	Specialty/Privileges	Group	Sponsoring Physician(s)	Dates
Marcus Braud, CRNA	Anesthesia	AHP	CRNA	Midwest Anesthesia	Dr. Putta Shankar Bangalore, Dr. Abhishek Jayadevappa, Dr. Marlys Munnell, Dr. Hwang, Dr. Skip Batch, Dr.	05/06/2025-05/05/2027
Michael Brownin g, CRNA	Anesthesia	AHP	CRNA	Midwest Anesthesia	Dr. Putta Shankar Bangalore, Dr. Abhishek Jayadevappa, Dr. Marlys Munnell, Dr. Hwang, Dr. Skip Batch, Dr.	05/06/2025-05/05/2027
Lance Fredrickson, CRNA	Anesthesia	AHP	CRNA	Midwest Anesthesia	Dr. Putta Shankar Bangalore, Dr. Abhishek Jayadevappa, Dr. Marlys Munnell, Dr. Hwang, Dr. Skip Batch, Dr.	05/06/2025-05/05/2027

*Please grant temporary Privileges

Advice, Opinions, Recommendations and Motions:

If the Hospital District Board of Directors concurs, the following motion is in order: Accept the recommendation of the Medical Executive Committee and the Joint Conference Committee and approve privileges and membership to the Medical Staff as well as scope of practice and Allied Health Professional Staff membership for the above listed applicants.

May 6, 2025

Jeffrey Pinnow, MD Chief of Staff
Executive Committee Chair
/MM



May 6, 2025

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS**

Item to be considered:

Reappointment of the Medical Staff and/or Allied Health Professional Staff

Statement of Pertinent Facts:

The Medical Executive Committee and the Joint Conference Committee recommends approval of the following reappointments of the Medical Staff and Allied Health Professional Staff's submitted. These reappointment recommendations are made pursuant to and in accordance with Article 5 of the Medical Staff Bylaws.

Medical Staff:

Applicant	Department	Status Criteria Met	Staff Category	Specialty/ Privileges	Group	Changes to Privileges	Dates
Jonathan Breslau, MD	Radiology	Yes	Telemedicine	Telemedicine	VRAD	None	06/01/2025-05/31/2027
Teresa Brown, MD	Radiology	Yes	Telemedicine	Telemedicine	VRAD	None	06/01/2025-05/31/2027
Amy Federico, DO	Radiology	Yes	Telemedicine	Telemedicine	VRAD	None	06/01/2025-05/31/2027
Santiago Giraldo, MD	Internal Medicine	Yes	Active	Internal	ProCare	None	06/01/2025-05/31/2027
Varsha Gillala, DO	Internal Medicine	Yes	Associate to	Physical		None	06/01/2025-05/31/2027
Merry Hart, MD	Pediatrics	Yes	Associate to Active	Pediatrics	ProCare	Yes Updated Privilege Form	06/01/2025-05/31/2027
Elise Hotaling, MD	Radiology	Yes	Telemedicine	Telemedicine	VRAD	None	06/01/2025-05/31/2027
James Manwill, MD	Radiology	Yes	Telemedicine	Telemedicine	VRAD	None	06/01/2025-05/31/2027
Peter Nguyen, MD	Radiology	Yes	Associate	Telemedicine	American	None	06/01/2025-05/31/2026
Abiodun Okin- Ayileka, MD	Family Medicine	Yes	Courtesy	Hospice and Palliative		None	06/01/2025-05/31/2027
Kevin Porter, DDS	Surgery	Yes	Associate	Surgery		None	06/01/2025-05/31/2026
Christian Van Kirk, MD	Radiology	Yes	Telemedicine	Telemedicine	VRAD	None	06/01/2025-05/31/2027
Nelda Yagan, MD	Radiology	Yes	Telemedicine	Telemedicine	VRAD	None	06/01/2025-05/31/2027
Jeffrey Atkins, MD	Internal Medicine	Yes	Associate to	Internal		None	07/01/2025-06/30/2027
Samuel Bone, MD	Radiology	Yes	Telemedicine	Telemedicine	VRAD	None	07/01/2025-06/30/2027
Sergy Lemeshko, MD	Radiology	Yes	Telemedicine	Telemedicine	VRAD	None	07/01/2025-06/30/2027
David Libson, MD	OB/GYN	Yes	Active	OB/GYN	TTUHSC	Yes Updated Privilege Form	07/01/2025-06/30/2027



Eileen Sheridan-Shayeb, MD	Pediatrics	Yes	Active to Cou	Pediatrics	TTUHSC	Yes Updated Privilege Form	07/01/2025-06/30/2027
Punaepalli Reddy, MD	Anesthesia	Yes	Active	Anesthesia	ProCare	Yes Updated Privilege Form	08/01/2025-07/31/2027

Allied Health Professionals:

Applicant	Department	AHP Category	Specialty / Privileges	Group	Sponsoring Physician(s)	Changes to Privileges	Dates
Mason Crumrine, NP	Surgery	AHP	Nurse Practitioner	ProCare	Dr. Benjamin Cunningham	Yes	06/01/2025-05/31/2027
Daniela Flores, NP	Surgery	AHP	Nurse Practitioner		Dr. James Li	None	06/01/2025-05/31/2027
Paul Baquirin, NP	Emergency Medicine	AHP	Nurse Practitioner	BEPO	Jeff Pinnow, MD	None	07/01/2025-06/30/2027
Mary Jane Dunaway, CRNA	Anesthesia	AHP	CRNA	ProCare	Dr. Putta Shankar Bangalore, Dr. Abhishek Jayadevappa, Dr. Marlys Munnell, Dr. Hwang, Dr. Skip Batch, Dr. Joe Bryan, Dr. Jannie Tang, Meghana Gillala, Dr. P.	None	07/01/2025-06/30/2027
Gabriela Lavoy, NP	Emergency Medicine	AHP	Nurse Practitioner	BEPO	Roy Diaz, MD	None	07/01/2025-06/30/2027

Advice, Opinions, Recommendations and Motions:

If the Hospital District Board of Directors concurs, the following motion is in order: Accept and approve the recommendations of the Medical Executive Committee and the Joint Conference Committee relating to the reappointment of the Medical Staff and/or Allied Health Professional Staff.

Jeffrey Pinnow, MD Chief of Staff
Executive Committee Chair
/MM

May 6, 2025

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS**

Item to be considered:

Change in Clinical Privileges

Statement of Pertinent Facts:

The Medical Executive Committee and the Joint Conference Committee recommends the request below on change in clinical privileges. These clinical changes in privileges are recommendations made pursuant to and in accordance with Article 4 of the Medical Staff Bylaws.

Additional Privileges:

Staff Member	Department	Privilege
Lakshmi Alahari, MD	Hospitalist	New Privilege Form
Mohannad Anbarserri, MD	Hospitalist	New Privilege Form
Errol Anderson, MD	Radiology	New Privilege Form
Rizwan Asim, MD	Hospitalist	New Privilege Form
Varunsiri Atti, MD	Cardiology	New Privilege Form
Daniel Babbel, MD	Surgery	New Privilege Form
Sudhir Bare, MD	Hospitalist	New Privilege Form
Maleeha Basham, MD	Hospitalist	New Privilege Form
Robert Bennett, MD	Pediatrics	New Privilege Form
Abhishek Bhari Jayadevappa, MD	Anesthesia	New Privilege Form
Fernando Boccalandro, MD	Cardiology	New Privilege Form
Karl Boehm, DO	Emergency Medicine	New Privilege Form
Mary Grace Bridges, MD	OB/GYN	New Privilege Form
Matthew Brown, MD	Surgery	New Privilege Form
Manuel Castillo, MD	Pediatrics	New Privilege Form
Timothy Castro, MD	Anesthesia	New Privilege Form
Dennis Choi, MD	Surgery	New Privilege Form
Thomas Cook, MD	Surgery	New Privilege Form
Mason Crumrine, NP	Surgery	REMOVAL: ACLS
Benjamin Cunningham, MD	Surgery	New Privilege Form
John Dorman, MD	Surgery	New Privilege Form
Sridhar Enuganti, MD	Hospitalist	New Privilege Form
Adam Farber, MD	Cardiology	New Privilege Form
Matthew Furst, MD	Surgery	New Privilege Form
Hector Garcia, MD	Pediatrics	New Privilege Form
Kathy Grove, MD	Surgery	New Privilege Form

May 6, 2025

Mason Hicks, MD	Radiology	New Privilege Form
Sung Hwang, MD	Anesthesia	New Privilege Form
Momin Islam, MD	Hospitalist	New Privilege Form
Sajjadul Islam, MD	Radiology	New Privilege Form
Babatunde Jinadu, MD	Pediatrics	New Privilege Form
Ramcharitha Kandikatla, MD	Hospitalist	New Privilege Form
Nam Kim, MD	Cardiology	New Privilege Form
Gilfrhen Lopez, MD	Hospitalist	New Privilege Form
Rebecca Mantsch, DO	Pathology	New Privilege Form
Vipul Mody, MD	Hospitalist	New Privilege Form
Claudia Molina, MD	Pathology	New Privilege Form
Robert Montana, MD	Emergency Medicine	New Privilege Form
Lisa Moore, MD	OB/GYN	New Privilege Form
Amanda Murray, DO	OB/GYN	New Privilege Form
Tejas Patel, MD	Cardiology	New Privilege Form
Scott Peterson, DO	Surgery	New Privilege Form
George Rodenko, MD	Radiology	New Privilege Form
Narendra Sajja, MD	Hospitalist	New Privilege Form
Russell Schroeder, MD	Radiology	New Privilege Form
Visalakshi Sethuraman, MD	Pediatrics	New Privilege Form
Saif Shahid, MD	Hospitalist	New Privilege Form
Lori Stafford, DO	OB/GYN	New Privilege Form
Fouzia Tabasam, MD	Hospitalist	New Privilege Form
Tejaswi Thippeswamy, MD	Hospitalist	New Privilege Form
Harika Thummala, MD	Hospitalist	New Privilege Form
Timothy Townsend, MD	Radiology	New Privilege Form
James Van Riper, MD	OB/GYN	New Privilege Form
Nathaniel Wolkenfeld, MD	Surgery	New Privilege Form
Hao Wu, MD	Surgery	New Privilege Form
Sanchita Yadalla, MD	OB/GYN	New Privilege Form

Advice, Opinions, Recommendations and Motions:

If the Hospital District Board of Directors concurs, the following motion is in order: Accept and approve there commendations of the Medical Executive Committee and the Joint Conference Committee relating to the change in clinical privileges of the Allied Health Professional Staff.

Jeffrey Pinnow, MD Chief of Staff
Executive Committee Chair
/MM



May 6, 2025

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS**

Item to be considered:

Change in Medical Staff or AHP Staff Status–Resignations/Lapse of Privileges

Statement of Pertinent Facts:

The Medical Executive Committee and the Joint Conference Committee recommends approval of the following changes in staff status. These resignations/lapses of privileges are recommendations made pursuant to and in accordance with Article 4 of the Medical Staff Bylaws.

Resignation/Lapse of Privileges:

Staff Member	Staff Category	Department	Effective Date	Action
Scott Akins, MD	Courtesy	Medicine	4/15/2025	Resignation
Sunil Gujrathi, MD	Telemedicine	Radiology	4/11/2025	Resignation
Daniel Blake Howell, CRNA	AHP	Anesthesia	02/20/25	Resignation
Ameen Jamali, MD	Active	Emergency Medicine	03/31/25	Resignation
Ravi Kagali, MD	Telemedicine	Radiology	3/2/2025	Resignation
Donald Kash, MD	Telemedicine	Radiology	4/09/2025	Resignation
Faraz Khan, MD	Telemedicine	Radiology	2/7/2024	Resignation
Obiageli Sogbetun, MD	Active	Medicine	4/15/25	Resignation

Advice, Opinions, Recommendations and Motion:

If the Hospital District Board of Directors concurs, the following motion is in order: Accept and approve the recommendations of the Medical Executive Committee and the Joint Conference Committee to approve the Resignation/Lapse of Privileges.

Jeffrey Pinnow, MD Chief of
Staff Executive Committee
Chair
/MM



May 6, 2025

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS**

Item to be considered:

Change in Medical Staff or AHP Staff Category

Statement of Pertinent Facts:

The Medical Executive Committee and the Joint Conference Committee recommend approval of the following changes in staff status category. The respective departments determined that the practitioners have complied with all Bylaws requirements and are eligible for the changes noted below.

Staff Category Change:

Staff Member	Department	Category
Jeffrey Atkins, MD	Internal Medicine	Associate to Active
Varsha Gillala, DO	Internal Medicine	Associate to Courtesy
Merry Hart, MD	Pediatrics	Associate to Active
Eileen Sheridan-Shayeb, MD	Pediatrics	Active to Courtesy

Changes to Credentialing Dates:

Staff Member	Staff Category	Department	Dates
None			

Changes of Supervising Physician(s):

Staff Member	Group	Department
None		

Leave of Absence:

Staff Member	Staff Category	Department	Effective Date	Action
Harshad Shah, MD	Active	Surgery	5/6/2025	Reinstatement



May 6, 2025

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS**

Removal of I-FPPE

Staff Member	Department	Removal/Extension
None		

Change Privileges

Staff Member	Department	Privilege
None		

Proctoring Request(s)/Removal(s)

Staff Member	Department	Privilege(s)
None		

Advice, Opinions, Recommendations and Motion:

If the Hospital District Board of Directors concurs, the following motions in order: Accept and approve the recommendations of the Medical Executive Committee and the Joint Conference Committee to approve the staff category changes, changes to the credentialing dates, changes of supervising physicians, leave of absence, removal of I-FPPE, proctoring requests/removals, and change in privileges.

Jeffrey Pinnow, MD Chief of Staff
Executive Committee Chair
/MM

Family Health Clinic
May 2025
ECHD Board Update

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CENTERS COMBINED - OPERATIONS SUMMARY
MARCH 2025**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<u>PATIENT REVENUE</u>										
Outpatient Revenue	\$ 1,819,849	\$ 1,667,865	9.1%	\$ 1,696,369	7.3%	\$ 10,928,793	\$ 10,151,555	7.7%	\$ 9,731,325	12.3%
TOTAL PATIENT REVENUE	\$ 1,819,849	\$ 1,667,865	9.1%	\$ 1,696,369	7.3%	\$ 10,928,793	\$ 10,151,555	7.7%	\$ 9,731,325	12.3%
<u>DEDUCTIONS FROM REVENUE</u>										
Contractual Adjustments	\$ 837,791	\$ 784,716	6.8%	\$ 766,996	9.2%	\$ 5,327,833	\$ 4,753,619	12.1%	\$ 4,265,255	24.9%
Self Pay Adjustments	162,951	82,128	98.4%	76,607	112.7%	955,240	478,953	99.4%	320,277	198.3%
Bad Debts	13,930	59,448	-76.6%	97,323	-85.7%	24,769	357,073	-93.1%	315,894	-92.2%
TOTAL REVENUE DEDUCTIONS	\$ 1,014,672	\$ 926,292	9.5%	\$ 940,925	7.8%	\$ 6,307,843	\$ 5,589,645	12.8%	\$ 4,901,426	28.7%
	55.76%	55.54%		55.47%		57.72%	55.06%		50.37%	
NET PATIENT REVENUE	\$ 805,177	\$ 741,573	8.6%	\$ 755,444	6.6%	\$ 4,620,950	\$ 4,561,910	1.3%	\$ 4,829,899	-4.3%
<u>OTHER REVENUE</u>										
FHC Other Revenue	\$ 149,126	\$ 39,174	280.7%	\$ 79,055	88.6%	\$ 301,482	\$ 235,044	28.3%	\$ 271,145	11.2%
TOTAL OTHER REVENUE	\$ 149,126	\$ 39,174	280.7%	\$ 79,055	88.6%	\$ 301,482	\$ 235,044	28.3%	\$ 271,145	11.2%
NET OPERATING REVENUE	\$ 954,302	\$ 780,747	22.2%	\$ 834,499	14.4%	\$ 4,922,433	\$ 4,796,954	2.6%	\$ 5,101,044	-3.5%
<u>OPERATING EXPENSE</u>										
Salaries and Wages	\$ 209,543	\$ 193,806	8.1%	\$ 185,155	13.2%	\$ 1,224,224	\$ 1,138,826	7.5%	\$ 1,155,212	6.0%
Benefits	34,868	27,864	25.1%	10,577	229.7%	200,082	167,304	19.6%	173,326	15.4%
Physician Services	457,636	498,196	-8.1%	437,343	4.6%	3,148,722	2,989,176	5.3%	2,557,884	23.1%
Cost of Drugs Sold	90,737	60,304	50.5%	42,406	114.0%	546,001	364,722	49.7%	279,822	95.1%
Supplies	19,813	19,523	1.5%	21,408	-7.5%	122,750	118,153	3.9%	113,162	8.5%
Utilities	4,041	5,941	-32.0%	6,377	-36.6%	30,044	36,520	-17.7%	34,753	-13.5%
Repairs and Maintenance	1,412	2,099	-32.7%	700	101.7%	9,534	12,594	-24.3%	7,761	22.8%
Leases and Rentals	1,357	1,212	11.9%	370	266.4%	6,402	7,272	-12.0%	8,230	-22.2%
Other Expense	1,000	1,427	-29.9%	1,000	0.0%	7,219	8,562	-15.7%	6,000	20.3%
TOTAL OPERATING EXPENSES	\$ 820,407	\$ 810,372	1.2%	\$ 705,337	16.3%	\$ 5,294,978	\$ 4,843,129	9.3%	\$ 4,336,152	22.1%
Depreciation/Amortization	\$ 21,510	\$ 25,319	-15.0%	\$ 24,948	-13.8%	\$ 129,422	\$ 149,417	-13.4%	\$ 149,731	-13.6%
TOTAL OPERATING COSTS	\$ 841,917	\$ 835,691	0.7%	\$ 730,285	15.3%	\$ 5,424,399	\$ 4,992,546	8.6%	\$ 4,485,883	20.9%
NET GAIN (LOSS) FROM OPERATIONS	\$ 112,385	\$ (54,944)	-304.5%	\$ 104,214	7.8%	\$ (501,967)	\$ (195,592)	156.6%	\$ 615,161	-181.6%
Operating Margin	11.78%	-7.04%	-267.3%	12.49%	-5.7%	-10.20%	-4.08%	150.1%	12.06%	-184.6%

	CURRENT MONTH					YEAR TO DATE				
	3,770	3,870	-2.6%	3,663	2.9%	23,767	23,262	2.2%	21,938	8.3%
Total Visits										
Average Revenue per Office Visit	482.72	430.97	12.0%	463.11	4.2%	459.83	436.40	5.4%	443.58	3.7%
Hospital FTE's (Salaries and Wages)	48.3	43.6	10.9%	42.7	13.1%	47.7	44.1	8.2%	45.4	5.1%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC - SOUTH - OPERATIONS SUMMARY
MARCH 2025**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
PATIENT REVENUE										
Outpatient Revenue	\$ 174,670	\$ 178,085	-1.9%	\$ 132,818	31.5%	\$ 1,070,046	\$ 986,448	8.5%	\$ 866,647	23.5%
TOTAL PATIENT REVENUE	\$ 174,670	\$ 178,085	-1.9%	\$ 132,818	31.5%	\$ 1,070,046	\$ 986,448	8.5%	\$ 866,647	23.5%
DEDUCTIONS FROM REVENUE										
Contractual Adjustments	\$ 60,600	\$ 62,010	-2.3%	\$ 69,228	-12.5%	\$ 377,272	\$ 343,488	9.8%	\$ 406,549	-7.2%
Self Pay Adjustments	55,090	17,413	216.4%	9,894	456.8%	342,500	96,451	255.1%	103,107	232.2%
Bad Debts	3,778	9,959	-62.1%	11,408	-66.9%	5,574	55,164	-89.9%	44,951	-87.6%
TOTAL REVENUE DEDUCTIONS	\$ 119,468	\$ 89,382	33.7%	\$ 90,530	32.0%	\$ 725,345	\$ 495,103	46.5%	\$ 554,607	30.8%
	68.4%	50.2%		68.2%		67.8%	50.2%		64.0%	
NET PATIENT REVENUE	\$ 55,203	\$ 88,703	-37.8%	\$ 42,288	30.5%	\$ 344,700	\$ 491,345	-29.8%	\$ 312,040	10.5%
OTHER REVENUE										
FHC Other Revenue	\$ 149,126	\$ 39,174	0.0%	\$ 79,055	88.6%	\$ 301,482	\$ 235,044	0.0%	\$ 271,145	11.2%
TOTAL OTHER REVENUE	\$ 149,126	\$ 39,174	280.7%	\$ 79,055	88.6%	\$ 301,482	\$ 235,044	28.3%	\$ 271,145	11.2%
NET OPERATING REVENUE	\$ 204,328	\$ 127,877	59.8%	\$ 121,343	68.4%	\$ 646,182	\$ 726,389	-11.0%	\$ 583,184	10.8%
OPERATING EXPENSE										
Salaries and Wages	\$ 61,633	\$ 57,912	6.4%	\$ 49,167	25.4%	\$ 358,860	\$ 318,596	12.6%	\$ 347,261	3.3%
Benefits	10,256	8,326	23.2%	2,809	265.1%	58,651	46,805	25.3%	52,102	12.6%
Physician Services	56,247	69,696	-19.3%	59,486	-5.4%	453,338	418,176	8.4%	345,327	31.3%
Cost of Drugs Sold	8,191	10,177	-19.5%	8,045	1.8%	177,868	56,372	215.5%	51,099	248.1%
Supplies	1,797	6,437	-72.1%	7,789	-76.9%	18,926	37,853	-50.0%	49,198	-61.5%
Utilities	1,272	3,063	-58.5%	3,792	-66.4%	12,778	19,129	-33.2%	17,323	-26.2%
Repairs and Maintenance	531	1,278	-58.5%	-	0.0%	3,847	7,668	-49.8%	3,642	5.6%
Leases and Rentals	627	606	3.5%	330	90.0%	3,978	3,636	9.4%	3,505	13.5%
Other Expense	1,000	1,427	-29.9%	1,000	0.0%	7,219	8,562	-15.7%	6,000	20.3%
TOTAL OPERATING EXPENSES	\$ 141,555	\$ 158,922	-10.9%	\$ 132,418	6.9%	\$ 1,095,465	\$ 916,797	19.5%	\$ 875,459	25.1%
Depreciation/Amortization	\$ 4,048	\$ 4,083	-0.8%	\$ 4,048	0.0%	\$ 24,290	\$ 24,303	-0.1%	\$ 24,336	-0.2%
TOTAL OPERATING COSTS	\$ 145,603	\$ 163,005	-10.7%	\$ 136,466	6.7%	\$ 1,119,755	\$ 941,100	19.0%	\$ 899,794	24.4%
NET GAIN (LOSS) FROM OPERATIONS	\$ 58,725	\$ (35,128)	267.2%	\$ (15,123)	488.3%	\$ (473,573)	\$ (214,711)	-120.6%	\$ (316,610)	-49.6%
Operating Margin	28.74%	-27.47%	-204.6%	-12.46%	-330.6%	-73.29%	-29.56%	147.9%	-54.29%	35.0%

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
Medical Visits	609	638	-4.5%	455	33.8%	3,805	3,534	7.7%	3,071	23.9%
Average Revenue per Office Visit	286.82	279.13	2.8%	291.91	-1.7%	281.22	279.13	0.7%	282.20	-0.3%
Hospital FTE's (Salaries and Wages)	11.3	10.8	4.3%	7.7	46.4%	10.8	10.2	5.7%	10.6	1.9%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC - WEST UNIVERSITY - OPERATIONS SUMMARY
MARCH 2025**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<u>PATIENT REVENUE</u>										
Outpatient Revenue	\$ 204,865	\$ 212,221	-3.5%	\$ 209,121	-2.0%	\$ 1,342,939	\$ 1,205,413	11.4%	\$ 1,229,650	9.2%
TOTAL PATIENT REVENUE	\$ 204,865	\$ 212,221	-3.5%	\$ 209,121	-2.0%	\$ 1,342,939	\$ 1,205,413	11.4%	\$ 1,229,650	9.2%
<u>DEDUCTIONS FROM REVENUE</u>										
Contractual Adjustments	\$ 97,603	\$ 157,883	-38.2%	\$ 117,498	-16.9%	\$ 573,951	\$ 896,775	-36.0%	\$ 600,867	-4.5%
Self Pay Adjustments	36,160	37,424	-3.4%	48,303	-25.1%	276,220	212,569	29.9%	120,722	128.8%
Bad Debts	1,195	11,393	-89.5%	15,622	-92.4%	4,279	64,713	-93.4%	49,917	-91.4%
TOTAL REVENUE DEDUCTIONS	\$ 134,958	\$ 206,700	-34.7%	\$ 181,423	-25.6%	\$ 854,450	\$ 1,174,057	-27.2%	\$ 771,507	10.8%
	65.88%	97.40%		86.76%		63.63%	97.40%		62.74%	
NET PATIENT REVENUE	\$ 69,908	\$ 5,521	1166.2%	\$ 27,697	152.4%	\$ 488,489	\$ 31,356	1457.9%	\$ 458,143	6.6%
<u>OTHER REVENUE</u>										
FHC Other Revenue	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
TOTAL OTHER REVENUE	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
NET OPERATING REVENUE	\$ 69,908	\$ 5,521	1166.2%	\$ 27,697	152.4%	\$ 488,489	\$ 31,356	1457.9%	\$ 458,143	6.6%
<u>OPERATING EXPENSE</u>										
Salaries and Wages	\$ 25,283	\$ 34,679	-27.1%	\$ 22,980	10.0%	\$ 154,406	\$ 195,585	-21.1%	\$ 123,059	25.5%
Benefits	4,207	4,986	-15.6%	1,313	220.4%	25,235	28,733	-12.2%	18,464	36.7%
Physician Services	47,909	57,658	-16.9%	52,498	-8.7%	327,866	345,948	-5.2%	289,176	13.4%
Cost of Drugs Sold	877	4,057	-78.4%	2,561	-65.8%	34,623	23,044	50.2%	19,265	79.7%
Supplies	4,508	1,883	139.4%	3,066	47.0%	14,071	10,814	30.1%	9,824	43.2%
Utilities	2,769	2,878	-3.8%	2,585	7.1%	17,266	17,391	-0.7%	17,430	-0.9%
Repairs and Maintenance	-	-	0.0%	-	100.0%	-	-	0.0%	-	100.0%
Leases and Rentals	99	40	147.7%	40	147.7%	323	240	34.6%	240	34.6%
Other Expense	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
TOTAL OPERATING EXPENSES	\$ 85,651	\$ 106,181	-19.3%	\$ 85,043	0.7%	\$ 573,790	\$ 621,755	-7.7%	\$ 477,459	20.2%
Depreciation/Amortization	\$ 17,387	\$ 21,161	-17.8%	\$ 20,824	-16.5%	\$ 104,683	\$ 124,664	-16.0%	\$ 124,946	-16.2%
TOTAL OPERATING COSTS	\$ 103,038	\$ 127,342	-19.1%	\$ 105,868	-2.7%	\$ 678,472	\$ 746,419	-9.1%	\$ 602,405	12.6%
NET GAIN (LOSS) FROM OPERATIONS	\$ (33,131)	\$ (121,821)	-72.8%	\$ (78,170)	-57.6%	\$ (189,983)	\$ (715,063)	-73.4%	\$ (144,262)	31.7%
Operating Margin	-47.39%	-2206.50%	-97.9%	-282.23%	-83.2%	-38.89%	-2280.47%	-98.3%	-31.49%	23.5%

	CURRENT MONTH					YEAR TO DATE				
	623	700	-11.0%	726	-14.2%	4,327	3,976	8.8%	3,981	8.7%
Total Visits										
Average Revenue per Office Visit	328.84	303.17	8.5%	288.04	14.2%	310.36	303.17	2.4%	308.88	0.5%
Hospital FTE's (Salaries and Wages)	9.1	8.5	7.4%	7.1	28.0%	9.2	8.2	12.2%	6.8	35.1%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC - JBS - OPERATIONS SUMMARY
MARCH 2025**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<u>PATIENT REVENUE</u>										
Outpatient Revenue	\$ 395,646	\$ 369,028	7.2%	\$ 383,369	3.2%	\$ 2,536,080	\$ 2,230,465	13.7%	\$ 2,265,536	11.9%
TOTAL PATIENT REVENUE	\$ 395,646	\$ 369,028	7.2%	\$ 383,369	3.2%	\$ 2,536,080	\$ 2,230,465	13.7%	\$ 2,265,536	11.9%
<u>DEDUCTIONS FROM REVENUE</u>										
Contractual Adjustments	\$ 186,175	\$ 184,975	0.6%	\$ 203,762	-8.6%	\$ 1,229,337	\$ 1,118,019	10.0%	\$ 1,159,572	6.0%
Self Pay Adjustments	27,029	8,267	226.9%	7,032	284.4%	125,244	49,968	150.6%	41,848	199.3%
Bad Debts	2,339	11,602	-79.8%	19,269	-87.9%	15,079	70,123	-78.5%	68,751	-78.1%
TOTAL REVENUE DEDUCTIONS	\$ 215,542	\$ 204,844	5.2%	\$ 230,063	-6.3%	\$ 1,369,660	\$ 1,238,110	10.6%	\$ 1,270,171	7.8%
	54.48%	55.51%		60.01%		54.01%	55.51%		56.06%	
NET PATIENT REVENUE	\$ 180,104	\$ 164,184	9.7%	\$ 153,306	17.5%	\$ 1,166,420	\$ 992,355	17.5%	\$ 995,365	17.2%
<u>OTHER REVENUE</u>										
FHC Other Revenue	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
TOTAL OTHER REVENUE	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
NET OPERATING REVENUE	\$ 180,104	\$ 164,184	9.7%	\$ 153,306	17.5%	\$ 1,166,420	\$ 992,355	17.5%	\$ 995,365	17.2%
<u>OPERATING EXPENSE</u>										
Salaries and Wages	\$ 36,693	\$ 37,101	-1.1%	\$ 33,090	10.9%	\$ 181,799	\$ 222,622	-18.3%	\$ 190,703	-4.7%
Benefits	6,106	5,334	14.5%	1,890	223.1%	29,712	32,705	-9.2%	28,613	3.8%
Physician Services	63,999	63,193	1.3%	59,044	8.4%	404,724	379,158	6.7%	357,079	13.3%
Cost of Drugs Sold	42,399	20,867	103.2%	14,127	200.1%	140,174	126,122	11.1%	111,883	25.3%
Supplies	5,046	3,382	49.2%	4,278	17.9%	42,358	20,422	107.4%	15,182	179.0%
Utilities	-	-	0.0%	-	100.0%	-	-	0.0%	-	100.0%
Repairs and Maintenance	-	-	0.0%	-	100.0%	-	-	0.0%	-	100.0%
Other Expense	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
TOTAL OPERATING EXPENSES	\$ 154,455	\$ 129,877	18.9%	\$ 112,429	37.4%	\$ 798,980	\$ 781,029	2.3%	\$ 703,460	13.6%
Depreciation/Amortization	\$ 75	\$ 75	-0.2%	\$ 75	0.0%	\$ 449	\$ 450	-0.2%	\$ 449	0.0%
TOTAL OPERATING COSTS	\$ 154,530	\$ 129,952	18.9%	\$ 112,504	37.4%	\$ 799,429	\$ 781,479	2.3%	\$ 703,910	13.6%
NET GAIN (LOSS) FROM OPERATIONS	\$ 25,574	\$ 34,232	-25.3%	\$ 40,802	-37.3%	\$ 366,991	\$ 210,876	74.0%	\$ 291,456	25.9%
Operating Margin	14.20%	20.85%	-31.9%	26.61%	-46.6%	31.46%	21.25%	48.1%	29.28%	7.5%

	CURRENT MONTH					YEAR TO DATE				
	909	883	2.9%	872	4.2%	5,902	5,337	10.6%		0.0%
Total Visits										
Average Revenue per Office Visit	435.25	417.93	4.1%	439.64	-1.0%	429.70	417.92	2.8%	419.78	2.4%
Hospital FTE's (Salaries and Wages)	9.5	10.0	-5.2%	9.6	-1.3%	8.2	10.3	-20.9%	9.1	-10.7%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC - WOMENS CLINIC- OPERATIONS SUMMARY
MARCH 2025**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<u>PATIENT REVENUE</u>										
Outpatient Revenue	\$ 1,044,667	\$ 908,531	15.0%	\$ 971,062	7.6%	\$ 5,979,729	\$ 5,729,229	4.4%	\$ 5,369,492	11.4%
TOTAL PATIENT REVENUE	\$ 1,044,667	\$ 908,531	15.0%	\$ 971,062	7.6%	\$ 5,979,729	\$ 5,729,229	4.4%	\$ 5,369,492	11.4%
<u>DEDUCTIONS FROM REVENUE</u>										
Contractual Adjustments	\$ 493,413	\$ 379,848	29.9%	\$ 376,507	31.1%	\$ 3,147,274	\$ 2,395,337	31.4%	\$ 2,098,267	50.0%
Self Pay Adjustments	44,672	19,024	134.8%	11,378	292.6%	211,277	119,965	76.1%	54,599	287.0%
Bad Debts	6,619	26,494	-75.0%	51,024	-87.0%	(163)	167,073	-100.1%	152,275	-100.1%
TOTAL REVENUE DEDUCTIONS	\$ 544,704	\$ 425,366	28.1%	\$ 438,909	24.1%	\$ 3,358,388	\$ 2,682,375	25.2%	\$ 2,305,141	45.7%
	52.14%	46.82%		45.20%		56.16%	46.82%		42.93%	
NET PATIENT REVENUE	\$ 499,962	\$ 483,165	3.5%	\$ 532,153	-6.0%	\$ 2,621,341	\$ 3,046,854	-14.0%	\$ 3,064,351	-14.5%
<u>OTHER REVENUE</u>										
FHC Other Revenue	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
TOTAL OTHER REVENUE	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
NET OPERATING REVENUE	\$ 499,962	\$ 483,165	3.5%	\$ 532,153	-6.0%	\$ 2,621,341	\$ 3,046,854	-14.0%	\$ 3,064,351	-14.5%
<u>OPERATING EXPENSE</u>										
Salaries and Wages	\$ 85,934	\$ 64,114	34.0%	\$ 79,918	7.5%	\$ 529,160	\$ 402,023	31.6%	\$ 494,189	7.1%
Benefits	14,299	9,218	55.1%	4,565	213.2%	86,484	59,061	46.4%	74,147	16.6%
Physician Services	289,481	307,649	-5.9%	266,315	8.7%	1,962,794	1,845,894	6.3%	1,566,302	25.3%
Cost of Drugs Sold	39,269	25,203	55.8%	17,674	122.2%	193,335	159,184	21.5%	97,575	98.1%
Supplies	8,463	7,821	8.2%	6,276	34.9%	47,395	49,064	-3.4%	38,957	21.7%
Utilities	-	-	0.0%	-	100.0%	-	-	0.0%	-	100.0%
Repairs and Maintenance	881	821	7.3%	700	25.9%	5,687	4,926	15.4%	4,119	38.1%
Leases and Rentals	418	566	-26.1%	-	0.0%	1,888	3,396	-44.4%	4,484	-57.9%
Other Expense	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
TOTAL OPERATING EXPENSES	\$ 438,746	\$ 415,392	5.6%	\$ 375,447	16.9%	\$ 2,826,743	\$ 2,523,548	12.0%	\$ 2,279,774	24.0%
Depreciation/Amortization	\$ -	\$ -	0.0%	\$ -	100.0%	\$ -	\$ -	0.0%	\$ -	100.0%
TOTAL OPERATING COSTS	\$ 438,746	\$ 415,392	5.6%	\$ 375,447	16.9%	\$ 2,826,743	\$ 2,523,548	12.0%	\$ 2,279,774	24.0%
NET GAIN (LOSS) FROM OPERATIONS	\$ 61,217	\$ 67,773	-9.7%	\$ 156,706	-60.9%	\$ (205,402)	\$ 523,306	-139.3%	\$ 784,577	-126.2%
Operating Margin	12.24%	14.03%	-12.7%	29.45%	-58.4%	-7.84%	17.18%	-145.6%	25.60%	-130.6%

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
Total Visits	1,629	1,649	-1.2%	1,610	1.2%	9,733	10,415	-6.5%	9,489	2.6%
Average Revenue per Office Visit	641.29	550.96	16.4%	603.14	6.3%	614.38	550.09	11.7%	565.86	8.6%
Hospital FTE's (Salaries and Wages)	18.4	14.2	29.3%	18.3	0.7%	19.5	15.3	27.3%	18.8	3.6%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC COMBINED
MARCH 2025**

	MONTHLY REVENUE						YTD REVENUE					
	Clements	West	JBS	Womens	Total	%	Clements	West	JBS	Womens	Total	%
Medicare	\$ 54,464	\$ 50,205	\$ -	\$ 53,871	\$ 158,540	8.7%	\$ 351,063	\$ 312,524	\$ -	\$ 290,911	\$ 954,498	8.7%
Medicaid	28,969	41,453	270,962	310,930	652,314	35.8%	169,247	234,835	1,729,843	1,824,028	3,957,952	36.2%
FAP	-	-	-	-	-	0.0%	-	-	-	-	-	0.0%
Commercial	29,258	61,628	103,784	632,146	826,815	45.4%	170,470	411,971	673,704	3,648,984	4,905,129	44.9%
Self Pay	58,309	38,364	18,888	36,093	151,655	8.3%	356,297	302,073	122,229	124,505	905,104	8.3%
Other	3,669	13,216	2,012	11,627	30,525	1.7%	22,969	81,536	10,305	91,301	206,110	1.9%
Total	\$ 174,670	\$ 204,865	\$ 395,646	\$ 1,044,667	\$ 1,819,849	100.0%	\$ 1,070,046	\$ 1,342,939	\$ 2,536,080	\$ 5,979,729	\$ 10,928,793	100.0%

	MONTHLY PAYMENTS						YEAR TO DATE PAYMENTS					
	Clements	West	JBS	Womens	Total	%	Clements	West	JBS	Womens	Total	%
Medicare	\$ 32,089	\$ 25,573	\$ -	\$ 17,534	\$ 75,196	11.5%	\$ 151,545	\$ 124,964	\$ -	\$ 94,643	\$ 371,152	9.8%
Medicaid	13,167	23,968	139,052	\$ 81,518	257,705	39.3%	67,485	110,422	837,593	518,834	1,534,334	40.7%
FAP	-	-	-	\$ -	-	0.0%	-	-	-	-	-	0.0%
Commercial	9,703	24,414	53,629	\$ 144,677	232,423	35.4%	54,113	162,196	304,295	833,931	1,354,535	35.9%
Self Pay	9,093	9,833	9,907	\$ 51,826	80,660	12.3%	53,399	71,122	59,981	277,783	462,285	12.3%
Other	1,904	3,914	472	\$ 3,387	9,677	1.5%	4,081	20,767	4,830	19,143	48,820	1.3%
Total	\$ 65,956	\$ 87,702	\$ 203,061	\$ 298,943	\$ 655,662	100.0%	\$ 330,623	\$ 489,471	\$ 1,206,699	\$ 1,744,333	\$ 3,771,126	100.0%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC CLEMENTS
MARCH 2025**

REVENUE BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ 54,464	31.2%	\$ 50,501	37.9%	\$ 351,063	32.8%	296,047	34.2%
Medicaid	28,969	16.6%	23,078	17.4%	169,247	15.8%	145,361	16.8%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	29,258	16.8%	21,509	16.2%	170,470	15.9%	147,398	17.0%
Self Pay	58,309	33.3%	37,527	28.3%	356,297	33.4%	276,810	31.9%
Other	3,669	2.1%	202	0.2%	22,969	2.1%	1,031	0.1%
TOTAL	\$ 174,670	100.0%	\$ 132,818	100.0%	\$ 1,070,046	100.0%	866,647	100.0%

PAYMENTS BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	32,089	48.6%	\$ 31,782	53.0%	\$ 151,545	45.8%	123,176	43.5%
Medicaid	13,167	20.0%	12,215	20.3%	67,485	20.4%	69,529	24.5%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	9,703	14.7%	12,254	20.4%	54,113	16.4%	61,424	21.7%
Self Pay	9,093	13.8%	3,362	5.6%	53,399	16.2%	28,396	10.0%
Other	1,904	2.9%	425	0.7%	4,081	1.2%	789	0.3%
TOTAL	\$ 65,956	100.0%	\$ 60,038	100.0%	\$ 330,623	100.0%	283,314	100.0%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC WEST UNIVERSITY
MARCH 2025**

REVENUE BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ 50,205	24.5%	\$ 39,864	19.1%	\$ 312,524	23.3%	\$ 297,990	24.2%
Medicaid	41,453	20.2%	\$ 30,699	14.7%	234,835	17.5%	209,049	17.0%
PHC	-	0.0%	\$ -	0.0%	-	0.0%	-	0.0%
Commercial	61,628	30.1%	\$ 65,680	31.4%	411,971	30.6%	363,657	29.6%
Self Pay	38,364	18.7%	\$ 57,948	27.7%	302,073	22.5%	301,128	24.5%
Other	13,216	6.5%	\$ 14,929	7.1%	81,536	6.1%	57,825	4.7%
TOTAL	\$ 204,865	100.0%	\$ 209,121	100.0%	\$ 1,342,939	100.0%	\$ 1,229,650	100.0%

PAYMENTS BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	\$ 25,573	29.2%	\$ 25,267	28.6%	\$ 124,964	25.5%	\$ 118,896	29.1%
Medicaid	23,968	27.3%	19,506	22.1%	\$ 110,422	22.6%	91,575	22.4%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	24,414	27.8%	33,182	37.6%	162,196	33.2%	144,176	35.3%
Self Pay	9,833	11.2%	4,100	4.6%	71,122	14.5%	34,174	8.4%
Other	3,914	4.5%	6,302	7.1%	20,767	4.2%	19,450	4.8%
TOTAL	\$ 87,702	100.0%	\$ 88,357	100.0%	\$ 489,471	100.0%	\$ 408,272	100.0%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC JBS
MARCH 2025**

REVENUE BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ -	0.0%	\$ -	0.0%	\$ -	0.0%	\$ (256)	0.0%
Medicaid	270,962	68.5%	\$ 269,208	70.2%	1,729,843	68.2%	1,557,903	68.8%
PHC	-	0.0%	\$ -	0.0%	-	0.0%	-	0.0%
Commercial	103,784	26.2%	\$ 97,062	25.3%	673,704	26.6%	605,244	26.7%
Self Pay	18,888	4.8%	\$ 14,945	3.9%	122,229	4.8%	85,988	3.8%
Other	2,012	0.5%	\$ 2,154	0.6%	10,305	0.4%	16,656	0.7%
TOTAL	\$ 395,646	100.0%	\$ 383,369	100.0%	\$ 2,536,080	100.0%	\$ 2,265,536	100.0%

PAYMENTS BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	\$ -	0.0%	\$ -	0.0%	\$ -	0.0%	\$ -	0.0%
Medicaid	139,052	68.5%	129,405	67.7%	837,593	69.4%	625,306	69.6%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	53,629	26.4%	54,782	28.7%	304,295	25.2%	237,673	26.5%
Self Pay	9,907	4.9%	5,253	2.7%	59,981	5.0%	29,155	3.2%
Other	472	0.2%	1,767	0.9%	4,830	0.4%	6,112	0.7%
TOTAL	\$ 203,061	100.0%	\$ 191,207	100.0%	\$ 1,206,699	100.0%	\$ 898,246	100.0%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC - WOMENS CLINIC
MARCH 2025**

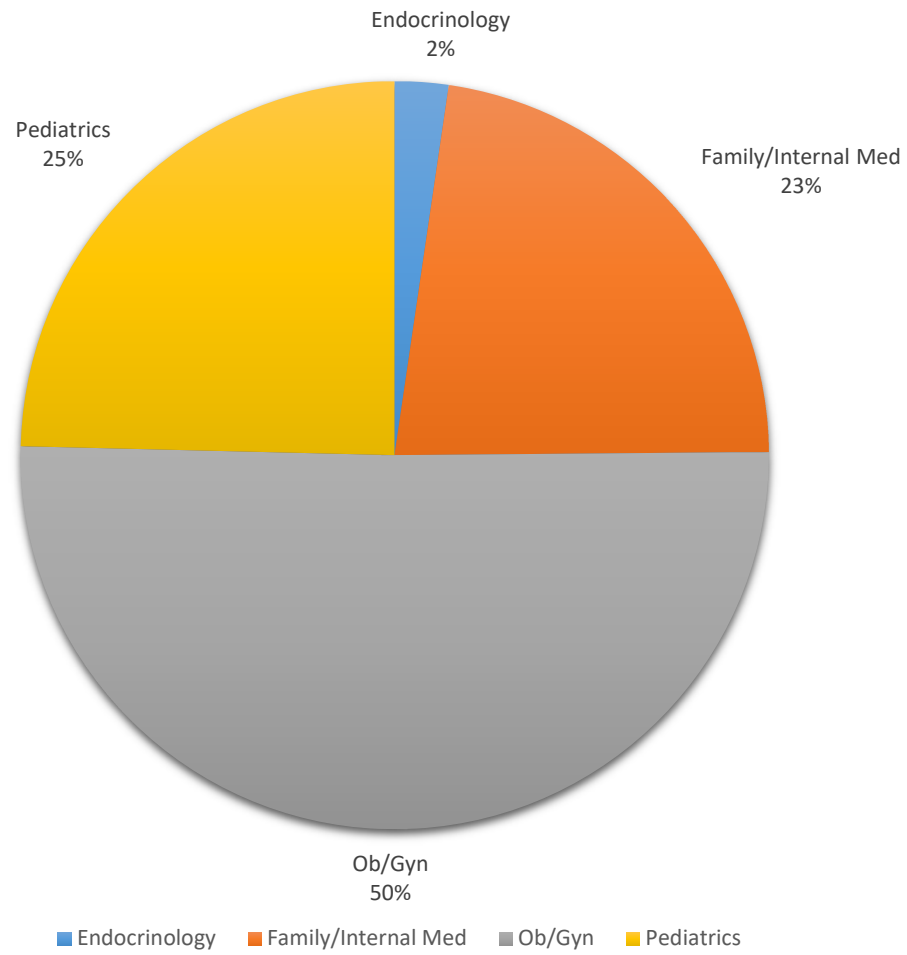
REVENUE BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ 53,871	5.2%	\$ 61,038	6.3%	\$ 290,911	4.9%	\$ 255,776	4.8%
Medicaid	310,930	29.8%	\$ 323,107	33.3%	1,824,028	30.5%	1,811,142	33.7%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	632,146	60.4%	\$ 541,232	55.7%	3,648,984	61.0%	3,061,143	57.0%
Self Pay	36,093	3.5%	\$ 33,403	3.4%	124,505	2.1%	165,149	3.1%
Other	11,627	1.1%	\$ 12,282	1.3%	91,301	1.5%	76,282	1.4%
TOTAL	\$ 1,044,667	100.0%	\$ 971,062	100.0%	\$ 5,979,729	100.0%	\$ 5,369,492	100.0%

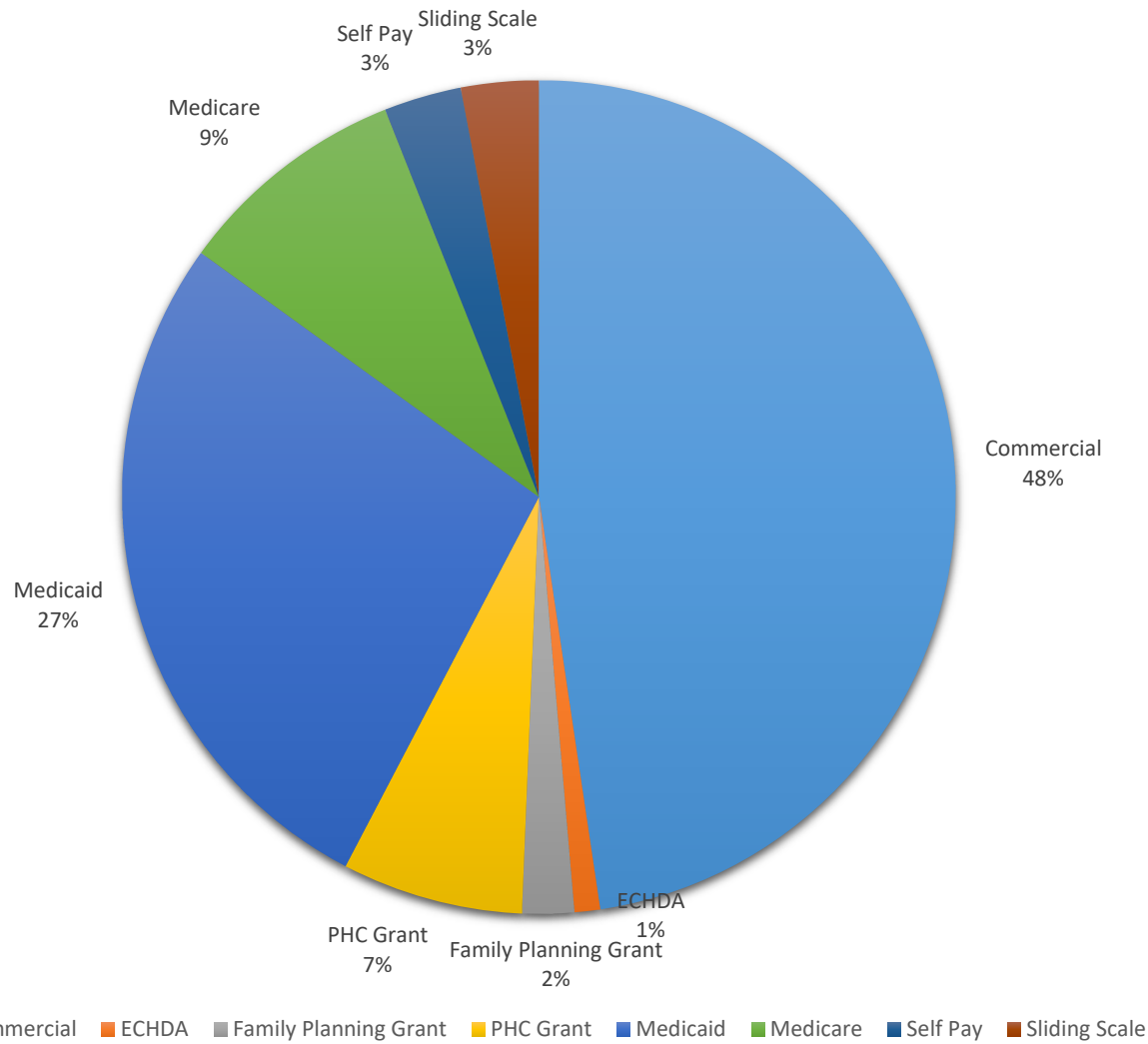
PAYMENTS BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	\$ 17,534	5.9%	\$ 14,437	4.3%	\$ 94,643	5.4%	\$ 45,993	3.4%
Medicaid	81,518	27.3%	77,619	22.9%	518,834	29.7%	333,798	24.4%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	144,677	48.4%	196,331	58.0%	833,931	47.9%	702,886	51.4%
Self Pay	51,826	17.3%	45,269	13.4%	277,783	15.9%	268,067	19.6%
Other	3,387	1.1%	4,651	1.4%	19,143	1.1%	17,553	1.3%
TOTAL	\$ 298,943	100.0%	\$ 338,308	100.0%	\$ 1,744,333	100.0%	\$ 1,368,297	100.0%

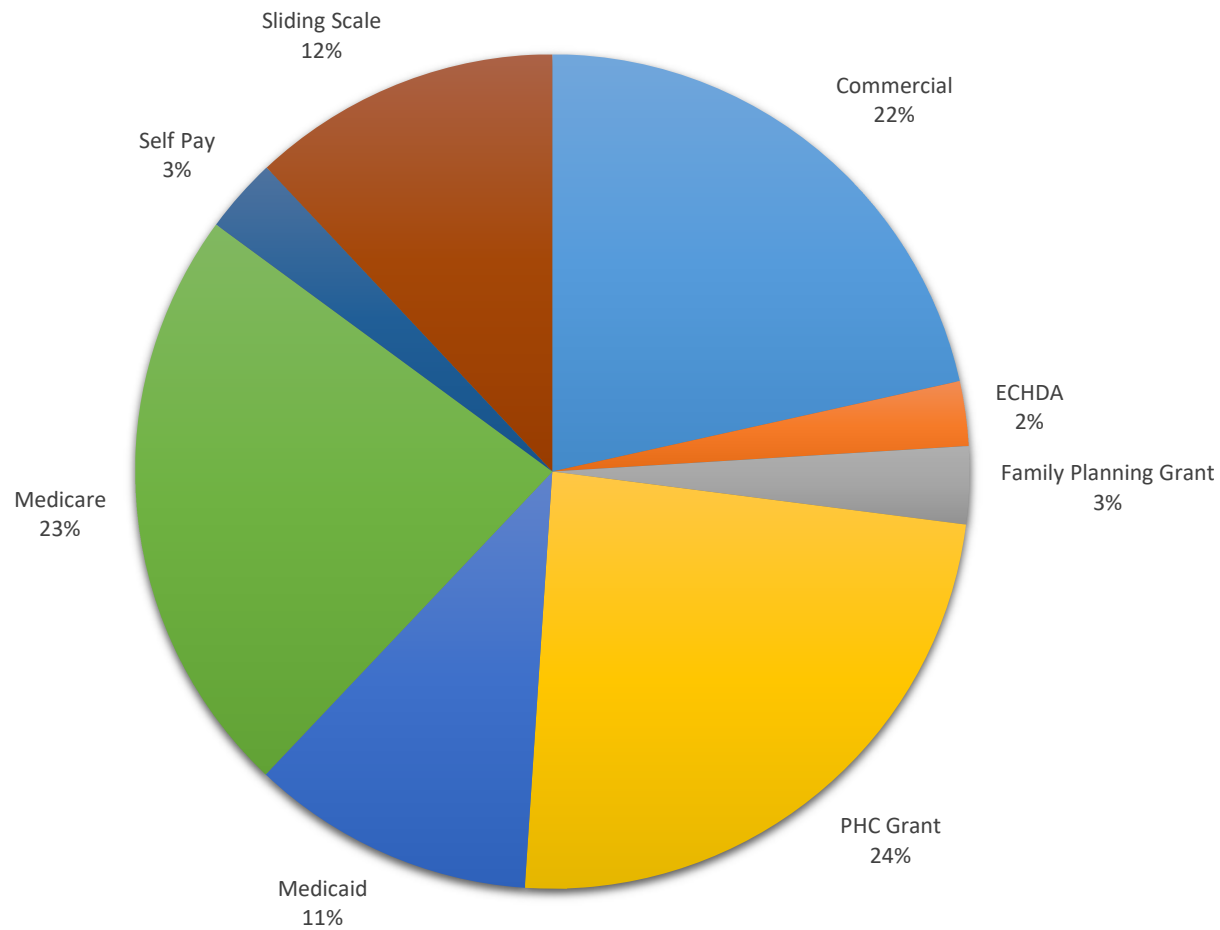
FHC March Visits By Service



Total FHC March Visits by Financial Class

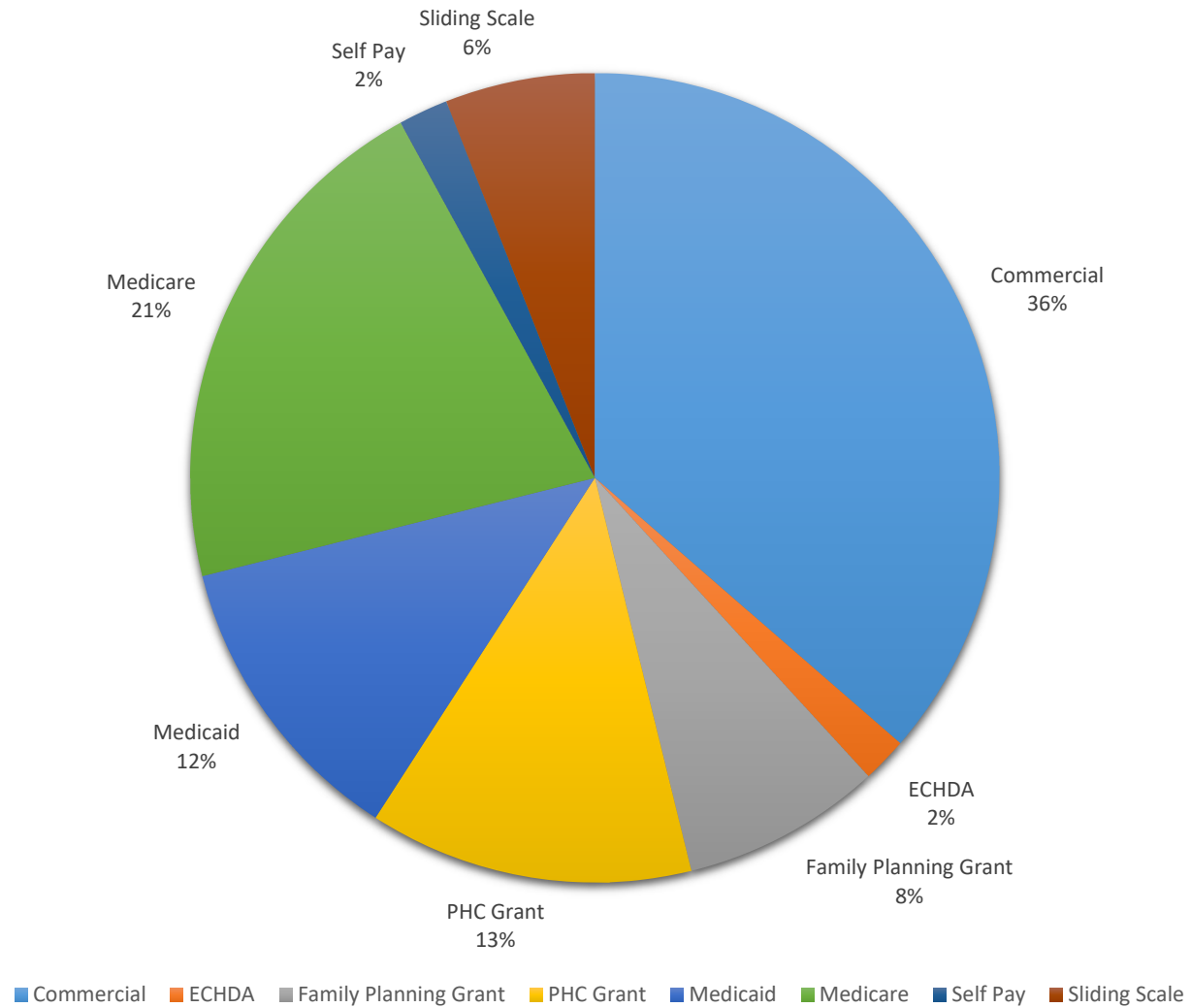


FHC Clements March Visits by Financial Class

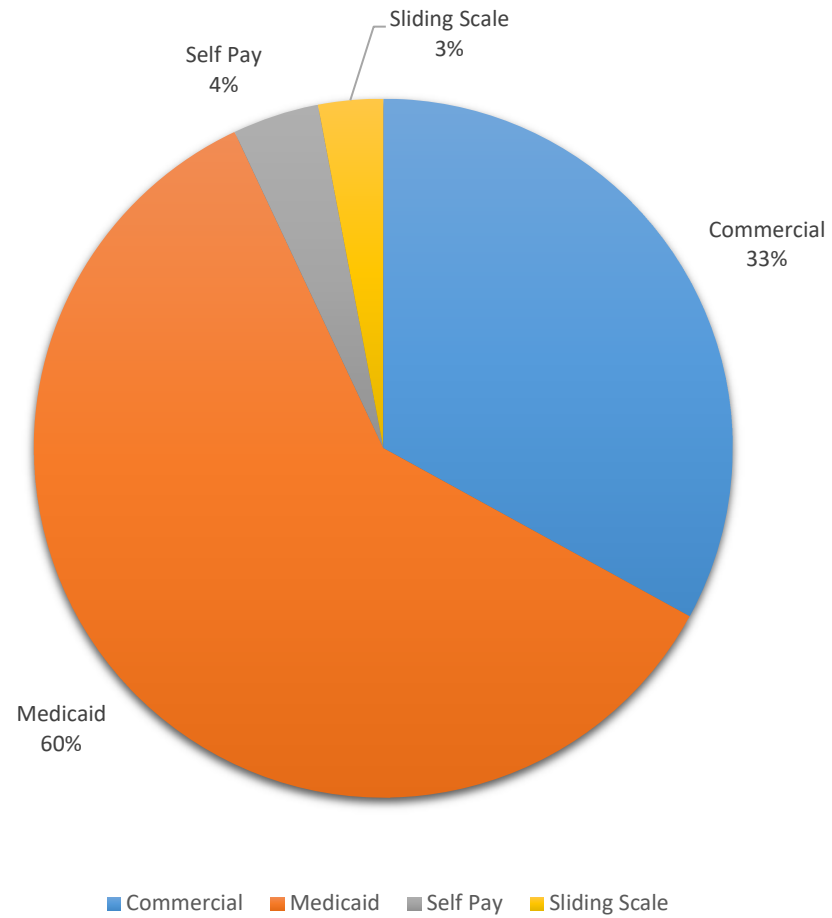


Commercial ECHDA Family Planning Grant PHC Grant Medicaid Medicare Self Pay Sliding Scale

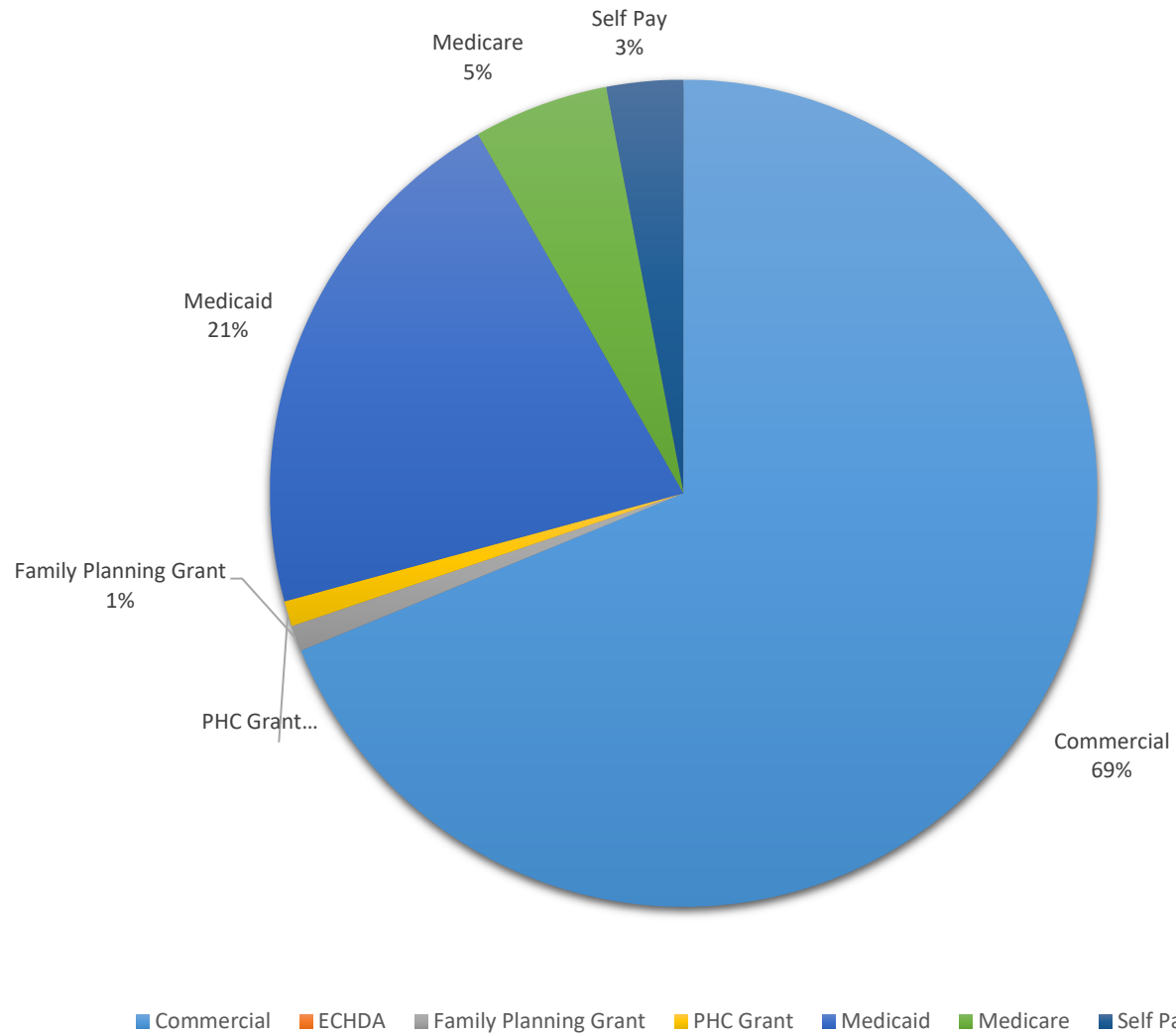
FHC West University March Visits by Financial Class



Healthy Kids Clinic March Visits by Financial Class



Womens Clinic March Visits by Financial Class



FHC Executive Director's Report-May 2025

- **Staffing Update:**
 - **Women's Clinic:** The Women's Clinic is currently in search of an Ultrasound Tech and LVN.
 - **Healthy Kids Clinic:** The Healthy Kids Clinic is currently in search of a Medical Assistant.
 - **Family Health Clinic:** FHC Clements is currently in search of a front desk position and medical assistant. West University is currently in search of a front desk, medical assistant, and LVN positions.
- **Provider Update:**
 - **West University:** We are currently searching for a pediatrician and nurse practitioner for our West University location. Dr. Rangaswamy, Internal Medicine, will be joining our West University location in late July 2025.
 - **Women's Clinic:** The Women's Clinic is currently searching for two OB/Gyns.
- **Community Events:** The Family Health Clinic participated in the following community events in April 2025. FHC provided giveaways and information about our clinic providers and services at these events:
 - Harmony Home Party in the Parking Lot- April 12th
 - YMCA Healthy Kids Day- April 26th



Investor Statement

December 31, 2024- March 31, 2025

Prepared for

ECTOR COUNTY HOSPITAL DISTRICT

ECTOR COUNTY HOSPITAL DISTRICT
PO BOX 7239
Odessa, TX 79761

Advisor

Charles Brown & Jarrod Patterson

Momentum Independent Network Inc.

ECTOR COUNTY HOSPITAL DISTRICT
March 31, 2025

Yield Summary

Sector	Cost Basis	Weighted Avg Yield	Market Value	Unrealized Gain/Loss
Treasuries/Agencies/CDs	\$ 53,515,854	2.87%	\$ 53,486,132	\$ -29,722
Money Market/Cash	\$ 18,066,873	3.93%	\$ 18,066,873	\$ 0
Total	\$ 71,582,728	3.14%	\$ 71,553,007	\$ -29,722

	03/31/2025	03/31/2024
3 MONTH TREASURY BILL	4.32%	5.46%
5 YEAR TREASURY BILL	3.96%	4.21%
10 YEAR TREASURY NOTE	4.23%	4.20%
30 YEAR TREASURY NOTE	4.59%	4.34%

The information is based on data received. Information supporting the recommendation is enclosed.

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ECTOR COUNTY HOSPITAL DISTRICT Reports: Rollup of All Accounts



Holdings Detail As of Mar 31, 2025

Holdings	Units	Cost ¹	Portfolio Value	Gain/Loss ²	Gain/Loss %	% of Portfolio	Dur	Mat. Date	Price	YTM
26761549		\$ 1,572,285	\$ 1,545,850	\$ -26,435	-1.68 %	2.16 %				
FHLBanks 0.860 10/27/25 '25 3130APGW9	1,500,000	1,497,680	1,471,245	-26,435	-1.77	2.06	0.50	Oct 27, 2025	\$ 98.08	0.90 %
Dreyfus Government Cash Mgmt Inv DGVXX	74,394.67	74,395	74,395	0	0.00	0.10			1.00	—
Cash		210	210			0.00				—
38285456		13,783,414	13,773,476	-9,938	-0.07	19.25				
FHLBanks 0.860 10/27/25 '25 3130APGW9	500,000	499,240	490,415	-8,825	-1.77	0.69	0.50	Oct 27, 2025	98.08	0.90
US Treasury 0.500 02/28/26 91282CBQ3	5,391,000	5,218,793	5,217,679	-1,113	-0.02	7.29	0.84	Feb 28, 2026	96.78	3.71
Dreyfus Government Cash Mgmt Inv DGVXX	8,050,992.61	8,050,993	8,050,993	0	0.00	11.25			1.00	—
Cash		14,389	14,389			0.02				—
26761610		734,675	724,089	-10,586	-1.44	1.01				
FHLBanks 0.860 10/27/25 '25 3130APGW9	600,000	599,084	588,498	-10,586	-1.77	0.82	0.50	Oct 27, 2025	98.08	0.90
Dreyfus Government Cash Mgmt Inv DGVXX	135,390.39	135,390	135,390	0	0.00	0.19			1.00	—
Cash		201	201			0.00				—
26761530		5,594,086	5,498,497	-95,589	-1.71	7.68				
Freddie Mac 0.600 10/15/25 '25 MTN 3134GWYS9	750,000	740,772	735,712	-5,060	-0.68	1.03	0.47	Oct 15, 2025	98.09	0.92
Fed Farm Cr Bnks 1.300 12/01/25 '25 3133ENGA2	4,600,000	4,604,187	4,513,658	-90,529	-1.97	6.31	0.60	Dec 1, 2025	98.12	1.03
Dreyfus Government Cash Mgmt Inv DGVXX	248,884.23	248,884	248,884	0	0.00	0.35			1.00	—
Cash		242	242			0.00				—
26761506		48,936,609	49,065,305	128,696	0.26	68.57				
US Treasury Bill 09/25/25 912797PY7	5,163,000	5,078,213	5,059,224	-18,990	-0.37	3.42	0.42	Sep 25, 2025	97.99	3.42
US Treasury 0.750 03/31/26 91282CBT7	12,313,000	11,972,804	11,917,260	-55,543	-0.46	16.66	0.92	Mar 31, 2026	96.79	3.54
Fed Farm Cr Bnks 1.300 12/01/25 '25 3133ENGA2	3,000,000	3,002,732	2,943,690	-59,042	-1.97	4.11	0.60	Dec 1, 2025	98.12	1.03
US Treasury Bill 04/17/25 MATd 912797KS5	3,738,000	3,573,771	3,730,935	157,165	4.40	5.21	0.00	Apr 17, 2025	99.81	4.56
Freddie Mac 0.600 10/15/25 '25 MTN 3134GWYS9	2,700,000	2,666,729	2,648,565	-18,164	-0.68	3.70	0.47	Oct 15, 2025	98.09	0.92
US Treasury 0.250 07/31/25 91282CAB7	7,180,000	6,898,195	7,083,501	185,306	2.69	9.90	0.27	Jul 31, 2025	98.66	4.30
FHLBanks 0.860 10/27/25 '25 3130APGW9	2,300,000	2,296,432	2,255,909	-40,523	-1.76	3.15	0.50	Oct 27, 2025	98.08	0.90
US Treasury 3.125 08/15/25 91282CFE6	2,985,000	2,977,411	2,972,194	-5,217	-0.18	4.15	0.31	Aug 15, 2025	99.57	3.60
Dreyfus Government Cash Mgmt Inv DGVXX	9,447,975.33	9,447,975	9,447,975	0	0.00	13.20			1.00	—
Morgan Stanley Bk N A Cd 1.10000% 11/19/202 61765Q6N4	250,000	241,192	238,312	-2,880	-1.19	0.33		Nov 19, 2026	95.33	1.89
Goldman Bank USA 1.800 03/09/26 38149M2P7	250,000	250,001	244,638	-5,364	-2.15	0.34	0.88	Mar 9, 2026	97.86	1.80
MIDWEST INDPT BANKERSBANK JEFFERSON CITY MO CTF DEP 1.800% 03/16/26 DTD 03/16/22 CLB 59833LAY8	250,000	250,001	244,588	-5,414	-2.17	0.34			97.83	1.80

ECTOR COUNTY HOSPITAL DISTRICT Reports: Rollup of All Accounts



Holdings Detail As of Mar 31, 2025

Live Oak Banking 1.900 09/15/25 538036VN1	250,000	250,001	247,362	-2,638	-1.06	0.35	0.40	Sep 15, 2025	98.94	1.90
Cash		31,151	31,151			0.04				—
38285461		961,659	945,791	-15,869	-1.65	1.32				
FHLBanks 0.860 10/27/25 '25 3130APGW9	900,000	898,616	882,747	-15,869	-1.77	1.23	0.50	Oct 27, 2025	98.08	0.90
Dreyfus Government Cash Mgmt Inv DGVXX	62,840.33	62,840	62,840	0	0.00	0.09			1.00	—
Cash		203	203			0.00				—
Total		71,582,728	71,553,007	-29,722	-0.04					

1 Cost basis values are not provided by the custodian in all cases, and should be independently verified from your original purchase records.

2 Capital gain/loss data presented here is a general guide and should not be relied upon in the preparation of your tax returns.

3 Sector information is provided by Morningstar.

4 An indication of the current dividends and interest vs. the current market value of the holdings. The yield represents the current amount of income that is being generated from the portfolio without liquidating the principal or capital gains on the portfolio. However, the yield will fluctuate daily and current or past performance is not a guarantee of future results.

5 Net and Gross expense ratio data is obtained from a third party data provider and is believed to be accurate, but has not been verified by Envestnet.

For Canadian mutual funds and ETFs, management expense ratio (MER) will be used as a net expense ratio equivalent. MER differs from Net Expense Ratio in that MER takes into consideration investment management fees, operating expenses and taxes while Net Expense Ratio reflects the amount paid for investment management fees after accounting for discounts and temporary fee waivers, distribution fees, 12(b)-1 fees and other operating expenses.

These reports are not to be construed as an offer or the solicitation of an offer to buy or sell securities mentioned herein. Information contained in these reports is based on sources and data believed reliable. The information used to construct these reports was received via a variety of sources. These reports are for informational purposes only. These reports do not take the place of any brokerage statements, any fund company statements, or any tax forms. You are urged to compare this report with the statement you receive from your custodian covering the same period. Differences in positions may occur due to reporting dates used and whether certain assets are not maintained by your custodian. There may also be differences in the investment values shown due to the use of differing valuation sources and methods.

Note regarding loan balance: Your group annuity contract loan balance (if applicable) is not itemized in this report although it is reflected in your Contract Value. For more details regarding your loan balance please review your most recent group annuity statement or contact your Advisor who can assist you in obtaining this information.

Bond Analysis As of Mar 31, 2025

Overview ^{1 2}

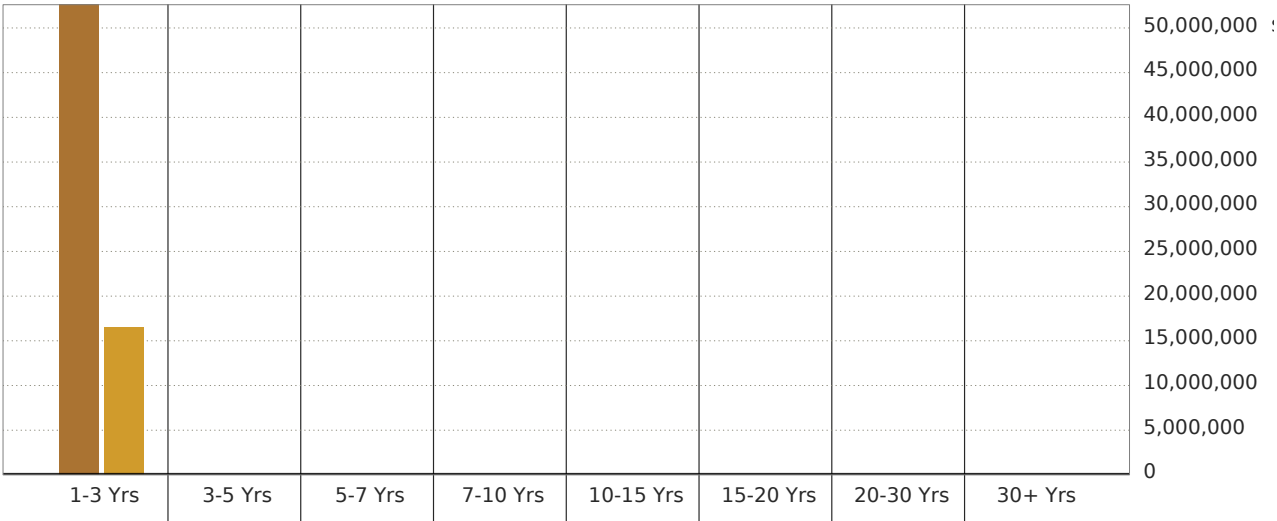
Total Number of Issues	15
Face Value	53,627,000
Market Value	\$ 52,601,629
Long/Intermediate Term Average S&P Rating ³	—
Long/Intermediate Term Average Moody's Rating ³	#Aaa

Statistics ^{1 2}

Average Bond Yield ⁴	1.03 %
Average Yield to Maturity ⁵	4.23 %
Average Yield to Worst ⁶	4.23 %
Average Coupon	1.01 %
Average Modified Duration (Years) ⁷	0.63
Average Effective Duration (Years) ⁸	0.63
Average Duration to Worst ⁹	0.63
Average Convexity (par) ¹⁰	0.01

Bond Maturity vs. Call Date Distribution

Maturity | Call Date



Period	Bond Maturity	Total %	Callable	Total %
1 to 3 Years	\$ 52,601,629	100.00 %	\$ 16,552,178	31.47 %

Bond Coupon Concentration ¹¹



Bond Distribution by Type ^{1 12}



Bond Distribution by S&P Rating ^{1 13 14}



Bond Distribution by Moody Rating ^{1 15 14}



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- 1 Bond type, statistics and rating information is provided by Refinitiv.
- 2 Data is weighted and calculated, if information is available on at least 50% of holdings in total bond market value. If information is available on less than 50%, the data is shown as 'n/a'.
- 3 Average credit quality gives a snapshot of the portfolio's overall credit quality. It is an average of each bond's credit rating, adjusted for its relative weighting in the portfolio. Bonds with one year to maturity at the time of issuance are considered cash and are not include in the Average Credit ratings.
- 4 Average Bond Yield is an indication of the interest earned vs. the current market value of the holdings. The yield represents the current amount of income that is being generated from the portfolio without liquidating the principal or capital gains on the portfolio. The Average Bond Yield will fluctuate daily and current or past performance is not a guarantee of future results.
- 5 Average Yield to Maturity is the yield of the bonds taking into account the price discount or premium over face value. It is calculated with the cash-flow assumption that the instruments trade to maturity and is averaged with the corresponding weights of the constituent bonds.
- 6 Average Yield To Worst is an arithmetic average of the Daily Yield To Worst which is the lowest amount an investor could earn if the bond is purchased at the current price and held until the bond matures or is called.
- 7 Average Modified Duration is a measurement of change in the value of a bond to a change in interest rates; it determines the effect a 100 basis point (1%) change in interest rates will have on the price of the bond. It is calculated with the cash-flow assumption that the instrument trades to maturity and is averaged with the corresponding weights of the constituent bonds.
- 8 Average Effective Duration is a simulated measure of duration which measures change in price for given change in rates.It is calculated using an option based model that accounts for embedded options and is averaged with the corresponding weights of the constituent bonds.
- 9 Average Duration to Worst represents the percentage change in value per unit shift in the yield curve. It is calculated using certain cash flow assumptions and is averaged with the corresponding weights of the constituent bonds.
- 10 Convexity is the measure of the sensitivity of a bond's price to a change in yield. A high convexity bond is more sensitive to changes in interest rates and should consequently witness larger fluctuations in price when interest rates move. The opposite is true of low convexity bonds, whose prices don't fluctuate as much when interest rates change. Average convexity is calculated using certain cash flow assumptions and is averaged with the corresponding weights of the constituent bonds.

-
- 11 The Group By Bond Coupon Concentration Holdings Report includes only Bonds Holdings.
 - 12 The Group By Bond Distribution by Type Holdings Report includes only Bonds Holdings.
 - 13 The Group By Bond Distribution by S&P Rating Holdings Report includes only Bonds Holdings.
 - 14 Parent style classifications are provided by Morningstar, Inc. and mapped into one of the style classifications supported on this platform. Sector information is provided by Morningstar. Bond type and rating information is provided by Refinitiv.
 - 15 The Group By Bond Distribution by Moody Rating Holdings Report includes only Bonds Holdings.
-



ECTOR COUNTY HOSPITAL DISTRICT

Investment Portfolio

March 31, 2025

Charles Brown, Jarrod Patterson
Momentum Independent Network

All prices and values reflected in this report are captured from the current Hilltop Securities statements.

"This report is given as a courtesy to our clients. Hilltop Securities makes no warranties as to the completeness or accuracy of this information and specifically disclaims any liability arising from your use or reliance on this information. Hilltop Securities does not offer tax advice. You are solely responsible for the accuracy of cost basis and gain/loss information reported to tax authorities."

ECTOR COUNTY HOSPITAL DISTRICT
March 31, 2025

Yield Summary

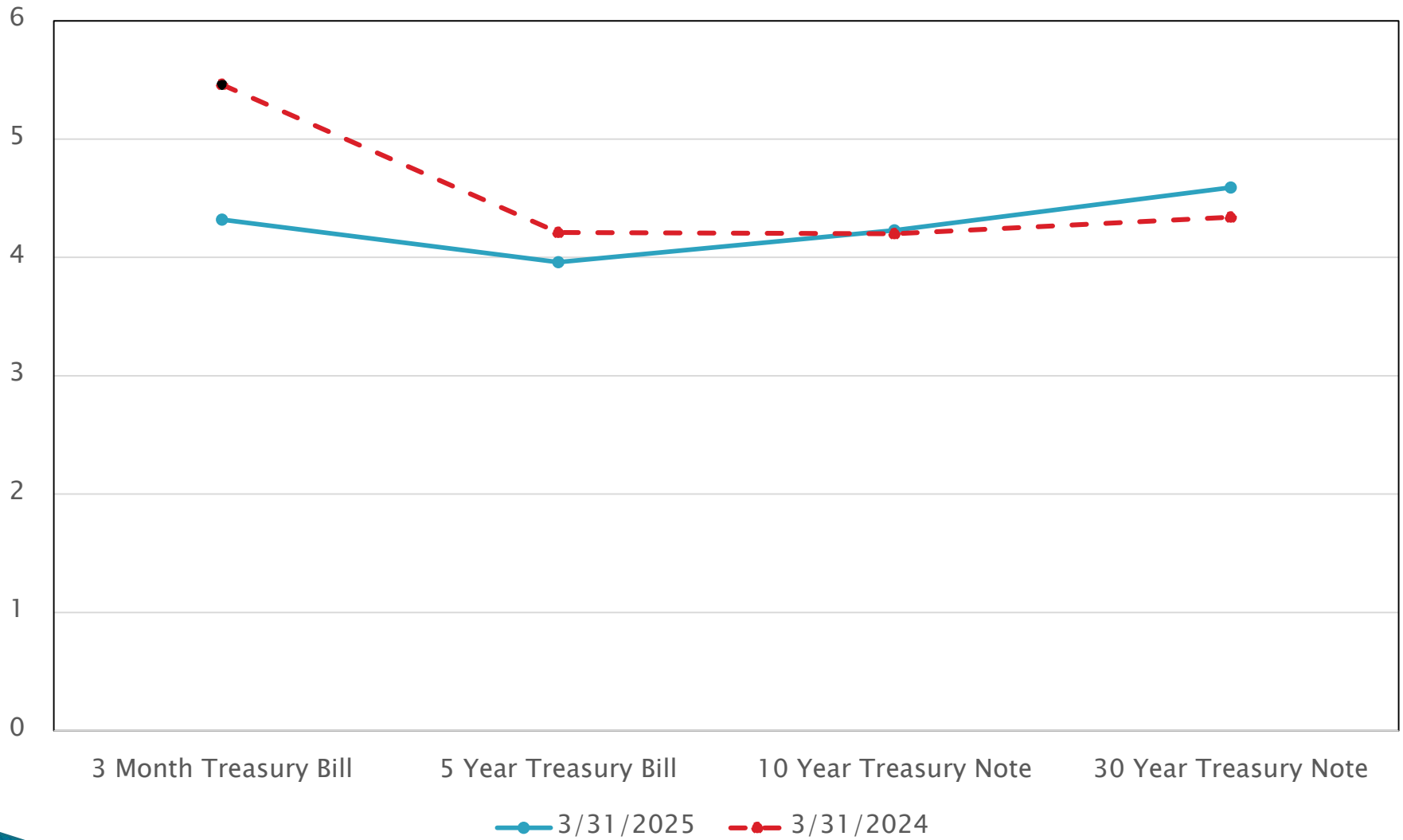
Sector	Cost Basis	Weighted Avg Yield	Market Value	Unrealized Gain/Loss
Treasuries/Agencies/CDs	\$ 53,515,854	2.87%	\$ 53,486,132	\$ -29,722
Money Market/Cash	\$ 18,066,873	3.93%	\$ 18,066,873	\$ 0
Total	\$ 71,582,728	3.14%	\$ 71,553,007	\$ -29,722

	03/31/2025	03/31/2024
3 MONTH TREASURY BILL	4.32%	5.46%
5 YEAR TREASURY BILL	3.96%	4.21%
10 YEAR TREASURY NOTE	4.23%	4.20%
30 YEAR TREASURY NOTE	4.59%	4.34%

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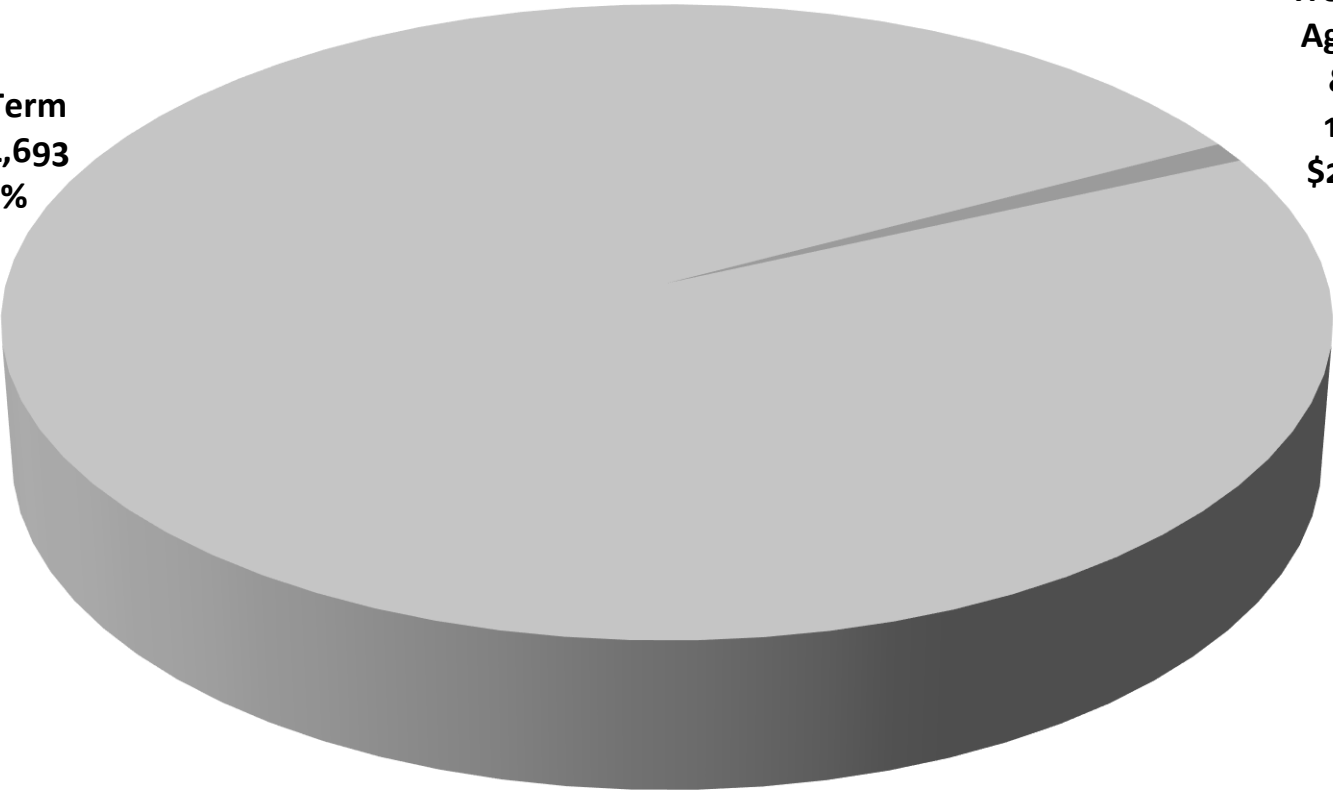
Yield Curve



Asset Distribution
by Market Value

Short Term
\$71,314,693
99.7%

Treasuries,
Agencies,
& CDs
1-5 Yrs
\$238,312
0.3%



**Charles Brown and Jarrod Patterson,
Financial Consultants
600 Strada Circle Suite 210
Mansfield, TX 76063
979-249-2545**

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MEMORANDUM

TO: ECHD Board of Directors

FROM: Russell Tippin, President/CEO and Steve Ewing, CFO

RE: **Quarterly Investment Report – Second Quarter 2025**

DATE: May 6, 2025

The Investment Report of Ector County Hospital District for the second quarter ended March 31, 2025, will be presented at the Finance Committee meeting May 6, 2025. This report was prepared to provide the Hospital President and Chief Financial Officer and Board of Directors information as required under the Public Funds Investment Act. Investments purchased during the second quarter of fiscal 2025 met the requirements of the Investment Policy and the Public Funds Investment Act.

To the best of my knowledge, as of March 31, 2025, the investment portfolio is in compliance with the Public Funds Investment Act and with the District's Investment Policy.



Russell Tippin
Investment Officer

**ECTOR COUNTY HOSPITAL DISTRICT
MONTHLY STATISTICAL REPORT
MARCH 2025**

	CURRENT MONTH					YEAR-TO-DATE				
	ACTUAL	BUDGET		PRIOR YEAR		ACTUAL	BUDGET		PRIOR YEAR	
		AMOUNT	VAR. %	AMOUNT	VAR. %		AMOUNT	VAR. %	AMOUNT	VAR. %
<u>Hospital InPatient Admissions</u>										
Acute / Adult	1,153	1,313	-12.2%	1,202	-4.1%	6,876	7,482	-8.1%	7,009	-1.9%
Neonatal ICU (NICU)	27	20	35.0%	16	68.8%	132	114	15.8%	121	9.1%
Total Admissions	1,180	1,333	-11.5%	1,218	-3.1%	7,008	7,596	-7.7%	7,130	-1.7%
<u>Patient Days</u>										
Adult & Pediatric	4,696	4,814	-2.5%	4,671	0.5%	26,845	27,421	-2.1%	26,656	0.7%
ICU	461	480	-4.0%	453	1.8%	2,675	2,731	-2.1%	2,672	0.1%
CCU	448	465	-3.7%	412	8.7%	2,672	2,647	0.9%	2,624	1.8%
NICU	400	313	27.8%	342	17.0%	2,401	1,789	34.2%	1,809	32.7%
Total Patient Days	6,005	6,072	-1.1%	5,878	2.2%	34,593	34,588	0.0%	33,761	2.5%
Observation (Obs) Days	702	720	-2.5%	692	1.4%	4,664	4,101	13.7%	3,784	23.3%
Nursery Days	272	314	-13.4%	313	-13.1%	1,635	1,788	-8.6%	1,832	-10.8%
Total Occupied Beds / Bassinets	6,979	7,106	-1.8%	6,883	1.4%	40,892	40,477	1.0%	39,377	3.8%
<u>Average Length of Stay (ALOS)</u>										
Acute / Adult & Pediatric	4.86	4.39	10.8%	4.61	5.5%	4.68	4.38	6.8%	4.56	2.7%
NICU	14.81	15.65	-5.3%	21.38	-30.7%	18.19	15.69	15.9%	14.95	21.7%
Total ALOS	5.09	4.56	11.7%	4.83	5.5%	4.94	4.55	8.4%	4.74	4.2%
Acute / Adult & Pediatric w/o OB	5.74			5.36	7.0%	5.57			5.33	4.6%
Average Daily Census	193.7	195.9	-1.1%	189.6	2.2%	190.1	190.0	0.0%	184.5	3.0%
Hospital Case Mix Index (CMI)	1.7156	1.7180	-0.1%	1.7487	-1.9%	1.7686	1.7180	2.9%	1.7047	3.7%
CMI Adjusted LOS	2.97	2.65	11.9%	2.76	7.5%	2.79	2.65	5.3%	2.78	0.5%
<u>Medicare</u>										
Admissions	457	537	-14.9%	500	-8.6%	2,758	3,060	-9.9%	2,819	-2.2%
Patient Days	2,774	2,774	0.0%	2,662	4.2%	15,246	15,809	-3.6%	15,274	-0.2%
Average Length of Stay	6.07	5.17	17.5%	5.32	14.0%	5.53	5.17	7.0%	5.42	2.0%
Case Mix Index	2.0041	1.9465	3.0%	1.8809	6.6%	2.0101	1.9465	3.3%	1.9496	3.1%
<u>Medicaid</u>										
Admissions	109	133	-18.0%	117	-6.8%	677	758	-10.7%	739	-8.4%
Patient Days	438	515	-15.0%	519	-15.6%	3,049	2,935	3.9%	2,968	2.7%
Average Length of Stay	4.02	3.87	3.8%	4.44	-9.4%	4.50	3.87	16.3%	4.02	12.1%
Case Mix Index	1.1294	1.1174	1.1%	1.1639	-3.0%	1.2078	1.1174	8.1%	1.1158	8.2%
<u>Commercial</u>										
Admissions	373	421	-11.4%	395	-5.6%	2,286	2,398	-4.7%	2,250	1.6%
Patient Days	1,573	1,744	-9.8%	1,763	-10.8%	10,126	9,936	1.9%	9,579	5.7%
Average Length of Stay	4.22	4.14	1.8%	4.46	-5.5%	4.43	4.14	6.9%	4.26	4.0%
Case Mix Index	1.6339	1.6559	-1.3%	1.7387	-6.0%	1.6738	1.6559	1.1%	1.6341	2.4%
<u>Self Pay</u>										
Admissions	208	209	-0.5%	182	14.3%	1,087	1,191	-8.7%	1,160	-6.3%
Patient Days	1,044	879	18.8%	770	35.6%	5,066	5,009	1.1%	5,079	-0.3%
Average Length of Stay	5.02	4.21	19.3%	4.23	18.6%	4.66	4.21	10.8%	4.38	6.4%
Case Mix Index	1.5058	1.5885	-5.2%	1.5721	-4.2%	1.7077	1.5885	7.5%	1.5432	10.7%
<u>All Other</u>										
Admissions	33	33	0.0%	24	37.5%	200	189	5.8%	162	23.5%
Patient Days	176	158	11.4%	164	7.3%	1,106	905	22.2%	861	28.5%
Average Length of Stay	5.33	4.79	11.4%	6.83	-22.0%	5.53	4.79	15.5%	5.31	4.0%
Case Mix Index	1.8307	2.0742	-11.7%	3.1557	-42.0%	2.0868	2.0742	0.6%	2.1552	-3.2%
<u>Radiology</u>										
InPatient	4,795	5,066	-5.3%	4,907	-2.3%	28,128	28,853	-2.5%	28,493	-1.3%
OutPatient	8,552	9,404	-9.1%	8,402	1.8%	50,822	53,579	-5.1%	49,046	3.6%
<u>Cath Lab</u>										
InPatient	589	723	-18.5%	642	-8.3%	3,941	4,117	-4.3%	3,954	-0.3%
OutPatient	423	592	-28.5%	643	-34.2%	2,318	3,374	-31.3%	3,199	-27.5%
<u>Laboratory</u>										
InPatient	87,517	86,898	0.7%	83,646	4.6%	498,456	495,001	0.7%	482,524	3.3%
OutPatient	73,841	76,502	-3.5%	70,453	4.8%	440,988	435,845	1.2%	420,931	4.8%
<u>Other</u>										
Deliveries	175	185	-5.4%	172	1.7%	1,065	1,052	1.2%	1,085	-1.8%
<u>Surgical Cases</u>										
InPatient	222	268	-17.2%	254	-12.6%	1,411	1,527	-7.6%	1,359	3.8%
OutPatient	504	575	-12.3%	523	-3.6%	3,167	3,276	-3.3%	3,027	4.6%
Total Surgical Cases	726	843	-13.9%	777	-6.6%	4,578	4,803	-4.7%	4,386	4.4%
<u>GI Procedures (Endo)</u>										
InPatient	108	156	-30.8%	137	-21.2%	767	886	-13.4%	849	-9.7%
OutPatient	160	204	-21.6%	176	-9.1%	1,003	1,162	-13.7%	1,138	-11.9%
Total GI Procedures	268	360	-25.6%	313	-14.4%	1,770	2,048	-13.6%	1,987	-10.9%

**ECTOR COUNTY HOSPITAL DISTRICT
MONTHLY STATISTICAL REPORT
MARCH 2025**

	CURRENT MONTH					YEAR-TO-DATE				
	ACTUAL	BUDGET		PRIOR YEAR		ACTUAL	BUDGET		PRIOR YEAR	
		AMOUNT	VAR. %	AMOUNT	VAR. %		AMOUNT	VAR. %	AMOUNT	VAR. %
<u>OutPatient (O/P)</u>										
Emergency Room Visits	4,946	5,580	-11.4%	5,613	-11.9%	31,834	31,790	0.1%	32,797	-2.9%
Observation Days	702	720	-2.5%	692	1.4%	4,664	4,101	13.7%	3,784	23.3%
Other O/P Occasions of Service	19,535	21,243	-8.0%	19,480	0.3%	119,492	121,025	-1.3%	122,724	-2.6%
Total O/P Occasions of Svc.	25,183	27,543	-8.6%	25,785	-2.3%	155,990	156,916	-0.6%	159,305	-2.1%
<u>Hospital Operations</u>										
Manhours Paid	305,802	305,010	0.3%	290,916	5.1%	1,773,898	1,773,434	0.0%	1,701,937	4.2%
FTE's	1,726.3	1,721.8	0.3%	1,642.3	5.1%	1,705.7	1,705.2	0.0%	1,627.5	4.8%
Adjusted Patient Days	11,233	11,704	-4.0%	11,210	0.2%	65,495	66,838	-2.0%	64,711	1.2%
Hours / Adjusted Patient Day	27.22	26.06	4.5%	25.95	4.9%	27.08	26.53	2.1%	26.31	3.0%
Occupancy - Actual Beds	52.6%	56.1%	-6.2%	51.5%	2.2%	51.6%	54.5%	-5.1%	50.1%	3.0%
FTE's / Adjusted Occupied Bed	4.8	4.6	4.5%	4.5	4.9%	4.7	4.6	2.1%	4.6	3.0%
<u>Family Health Clinic - Clements</u>										
Total Medical Visits	609	638	-4.5%	455	33.8%	3,805	3,534	7.7%	3,071	23.9%
Manhours Paid	2,000	1,918	4.3%	1,366	46.4%	11,229	10,625	5.7%	11,084	1.3%
FTE's	11.3	10.8	4.3%	7.7	46.4%	10.8	10.2	5.7%	10.6	1.9%
<u>Family Health Clinic - West University</u>										
Total Medical Visits	623	700	-11.0%	726	-14.2%	4,327	3,976	8.8%	3,981	8.7%
Manhours Paid	1,617	1,506	7.4%	1,263	28.0%	9,600	8,556	12.2%	7,145	34.4%
FTE's	9.1	8.5	7.4%	7.1	28.0%	9.2	8.2	12.2%	6.8	35.1%
<u>Family Health Clinic - JBS</u>										
Total Medical Visits	909	883	2.9%	872	4.2%	5,902	5,337	10.6%	5,397	9.4%
Manhours Paid	1,685	1,777	-5.2%	1,706	-1.3%	8,487	10,736	-20.9%	9,561	-11.2%
FTE's	9.5	10.0	-5.2%	9.6	-1.3%	8.2	10.3	-20.9%	9.1	-10.7%
<u>Family Health Clinic - Womens</u>										
Total Medical Visits	1,629	1,649	-1.2%	1,610	1.2%	9,733	10,415	-6.5%	9,489	2.6%
Manhours Paid	3,258	2,519	29.3%	3,234	0.7%	20,253	15,913	27.3%	19,649	3.1%
FTE's	18.4	14.2	29.3%	18.3	0.7%	19.5	15.3	27.3%	18.8	3.6%
<u>Total ECHD Operations</u>										
Total Admissions	1,180	1,333	-11.5%	1,218	-3.1%	7,008	7,596	-7.7%	7,130	-1.7%
Total Patient Days	6,005	6,072	-1.1%	5,878	2.2%	34,593	34,588	0.0%	33,761	2.5%
Total Patient and Obs Days	6,707	6,792	-1.3%	6,570	2.1%	39,257	38,689	1.5%	37,545	4.6%
Total FTE's	1,774.6	1,765.4	0.5%	1,685.0	5.3%	1,753.3	1,749.3	0.2%	1,672.9	4.8%
FTE's / Adjusted Occupied Bed	4.9	4.7	4.7%	4.7	5.1%	4.9	4.8	2.3%	4.7	3.0%
Total Adjusted Patient Days	11,233	11,704	-4.0%	11,210	0.2%	65,495	66,838	-2.0%	64,711	1.2%
Hours / Adjusted Patient Day	27.99	26.72	4.7%	26.63	5.1%	27.84	27.22	2.3%	27.03	3.0%
Outpatient Factor	1.8706	1.9275	-2.9%	1.9072	-1.9%	1.8933	1.9324	-2.0%	1.9167	-1.2%
Blended O/P Factor	2.0396	2.1037	-3.0%	2.0909	-2.5%	2.0864	2.1239	-1.8%	2.1176	-1.5%
Total Adjusted Admissions	2,207	2,569	-14.1%	2,323	-5.0%	13,268	14,679	-9.6%	13,666	-2.9%
Hours / Adjusted Admission	142.42	121.72	17.0%	128.50	10.8%	137.43	123.94	10.9%	128.01	7.4%
FTE's - Hospital Contract	43.4	58.7	-26.1%	57.7	-24.8%	46.0	56.9	-19.2%	54.2	-15.1%
FTE's - Mgmt Services	56.9	53.7	5.9%	51.6	10.3%	58.4	53.7	8.8%	56.5	3.5%
Total FTE's (including Contract)	1,874.9	1,877.8	-0.2%	1,794.3	4.5%	1,857.8	1,860.0	-0.1%	1,783.6	4.2%
Total FTE'S per Adjusted Occupied Bed (including Contract)	5.17	4.97	4.0%	4.96	4.3%	5.16	5.06	1.9%	5.04	2.4%
ProCare FTEs	207.1	238.9	-13.3%	209.4	-1.1%	206.5	238.4	-13.4%	205.1	0.7%
TraumaCare FTEs	8.4	8.5	-1.1%	8.4	-0.3%	8.4	8.9	-6.7%	9.2	-9.2%
Total System FTEs	2,090.3	2,125.2	-1.6%	2,012.1	3.9%	2,072.7	2,107.3	-1.6%	1,997.9	3.7%
<u>Urgent Care Visits</u>										
JBS Clinic	1,414	1,418	-0.3%	1,300	8.8%	9,125	8,079	12.9%	9,040	0.9%
West University	888	952	-6.7%	813	9.2%	6,081	5,424	12.1%	6,375	-4.6%
Total Urgent Care Visits	2,302	2,370	-2.9%	2,113	8.9%	15,206	13,503	12.6%	15,415	-1.4%
<u>Retail Clinic Visits</u>										
Retail Clinic	199	116	71.6%	111	79.3%	1,068	580	84.1%	554	92.8%

**ECTOR COUNTY HOSPITAL DISTRICT
BALANCE SHEET - BLENDED
MARCH 2025**

	PRIOR FISCAL YEAR END				
	CURRENT YEAR	HOSPITAL AUDITED	PRO CARE AUDITED	TRAUMA CARE AUDITED	CURRENT YEAR CHANGE
ASSETS					
CURRENT ASSETS:					
Cash and Cash Equivalents	\$ 17,896,178	\$ 39,080,496	\$ 4,500	\$ -	\$ (21,188,817)
Investments	71,611,422	51,625,680	-	-	19,985,742
Patient Accounts Receivable - Gross	240,420,869	214,878,735	20,514,645	2,184,343	2,843,146
Less: 3rd Party Allowances	(149,964,564)	(137,537,477)	(11,562,038)	(1,672,339)	807,290
Bad Debt Allowance	(51,307,709)	(38,524,192)	(5,030,483)	(410,000)	(7,343,034)
Net Patient Accounts Receivable	39,148,596	38,817,066	3,922,124	102,004	(3,692,598)
Taxes Receivable	10,795,569	11,080,895	-	-	(285,326)
Accounts Receivable - Other	2,634,683	4,024,723	84,681	-	(1,474,722)
Inventories	10,604,750	9,707,477	481,637	-	415,636
Prepaid Expenses	5,358,350	5,310,963	154,463	24,531	(131,608)
Total Current Assets	158,049,548	159,647,300	4,647,405	126,535	(6,371,692)
CAPITAL ASSETS:					
Property and Equipment	527,512,712	521,685,955	403,173	-	5,423,584
Construction in Progress	21,542,043	17,368,743	-	-	4,173,301
	549,054,756	539,054,698	403,173	-	9,596,885
Less: Accumulated Depreciation and Amortization	(387,617,907)	(377,031,484)	(338,723)	-	(10,247,700)
Total Capital Assets	161,436,849	162,023,214	64,449	-	(650,815)
LEASE ASSETS					
Leased Assets	2,337,842	4,190,843	-	-	(1,853,000)
Less Accumulated Amortization Lease Assets	(2,000,612)	(1,956,677)	-	-	(43,935)
Total Lease Assets	337,231	2,234,166	-	-	(1,896,935)
SUBSCRIPTION ASSETS					
Subscription Assets	9,196,475	8,410,917	-	-	785,557
Less Accumulated Amortization Subscription Assets	(3,508,184)	(2,749,774)	-	-	(758,411)
Total Subscription Assets	5,688,290	5,661,144	-	-	27,147
LT Lease Receivable	5,644,207	6,227,920	-	-	(583,713)
INTANGIBLE ASSETS / GOODWILL - NET	-	-	-	-	-
RESTRICTED ASSETS:					
Restricted Assets Held by Trustee	4,896	4,896	-	-	-
Restricted Assets Held in Endowment	6,570,332	6,469,359	-	-	100,973
Restricted TPC, LLC	1,707,903	1,707,903	-	-	-
Investment in PBBHC	44,756,193	30,997,988	-	-	13,758,205
Restricted MCH West Texas Services	2,383,835	2,356,263	-	-	27,572
Pension, Deferred Outflows of Resources	10,795,764	10,795,764	-	-	-
Assets whose use is Limited	343,666	-	271,068	6,480	66,118
TOTAL ASSETS	\$ 397,718,712	\$ 388,125,916	\$ 4,982,922	\$ 133,015	\$ 4,476,859
LIABILITIES AND FUND BALANCE					
CURRENT LIABILITIES:					
Current Maturities of Long-Term Debt	\$ 1,880,000	\$ 1,880,000	\$ -	\$ -	\$ -
Self-Insurance Liability - Current Portion	2,941,169	3,640,526	-	-	(699,357)
Current Portion of Lease Liabilities	555,553	627,362	-	-	(71,809)
Current Portion of Subscription Liabilities	1,470,083	1,325,425	-	-	144,659
Accounts Payable	25,187,729	35,655,859	(1,957,165)	(531,939)	(7,979,025)
A/R Credit Balances	2,654,001	2,596,359	-	-	57,642
Accrued Interest	288,774	214,256	-	-	74,519
Accrued Salaries and Wages	12,944,539	5,947,335	6,995,870	232,095	(230,761)
Accrued Compensated Absences	5,467,118	5,326,543	-	-	140,575
Due to Third Party Payors	10,064,055	8,683,192	-	-	1,380,863
Deferred Revenue	9,570,582	261,004	(22,952)	-	9,332,530
Total Current Liabilities	73,023,604	66,157,860	5,015,753	(299,844)	1,849,992
ACCRUED POST RETIREMENT BENEFITS	28,826,220	31,003,241	-	-	(2,177,022)
LESSOR DEFERRED INFLOWS OF RESOURCES	6,418,437	7,050,609	-	-	(632,172)
SELF-INSURANCE LIABILITIES - Less Current Portion	1,799,851	2,422,562	-	-	(622,711)
LEASE LIABILITIES	40,943	2,097,459	-	-	(2,056,517)
SUBSCRIPTION LIABILITIES	3,925,855	3,919,443	-	-	6,411
LONG-TERM DEBT - Less Current Maturities	28,074,289	28,360,398	-	-	(286,109)
Total Liabilities	142,109,198	141,011,572	5,015,753	(299,844)	(3,618,284)
FUND BALANCE	255,609,515	247,114,344	(32,831)	432,859	255,642,345
TOTAL LIABILITIES AND FUND BALANCE	\$ 397,718,712	\$ 388,125,916	\$ 4,982,922	\$ 133,015	\$ 4,476,859

**ECTOR COUNTY HOSPITAL DISTRICT
BLENDED OPERATIONS SUMMARY
MARCH 2025**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<u>PATIENT REVENUE</u>										
Inpatient Revenue	\$ 60,229,604	\$ 63,755,592	-5.5%	\$ 59,021,205	2.0%	\$ 351,769,549	\$ 364,997,424	-3.6%	\$ 336,011,449	4.7%
Outpatient Revenue	62,617,539	70,368,310	-11.0%	64,387,887	-2.7%	382,174,503	410,234,791	-6.8%	375,536,924	1.8%
TOTAL PATIENT REVENUE	\$ 122,847,143	\$ 134,123,902	-8.4%	\$ 123,409,092	-0.5%	\$ 733,944,052	\$ 775,232,215	-5.3%	\$ 711,548,373	3.1%
<u>DEDUCTIONS FROM REVENUE</u>										
Contractual Adjustments	\$ 75,178,387	\$ 87,342,491	-13.9%	\$ 77,476,612	-3.0%	\$ 466,959,602	\$ 505,112,981	-7.6%	\$ 460,322,656	1.4%
Policy Adjustments	700,241	1,213,488	-42.3%	1,242,715	-43.7%	6,366,519	7,594,805	-16.2%	7,356,674	-13.5%
Uninsured Discount	12,806,961	7,798,003	64.2%	9,605,027	33.3%	59,920,675	44,886,621	33.5%	50,566,011	18.5%
Indigent	1,137,120	1,112,996	2.2%	130,775	769.5%	7,113,474	6,399,674	11.2%	2,954,341	140.8%
Provision for Bad Debts	7,859,801	8,106,900	-3.0%	8,276,303	-5.0%	36,388,644	47,408,230	-23.2%	41,129,114	-11.5%
TOTAL REVENUE DEDUCTIONS	\$ 97,682,509	\$ 105,573,878	-7.5%	\$ 96,731,432	1.0%	\$ 576,748,914	\$ 611,402,311	-5.7%	\$ 562,328,795	2.6%
	79.52%	78.71%		78.38%		78.58%	78.87%		79.03%	
<u>OTHER PATIENT REVENUE</u>										
Medicaid Supplemental Payments	\$ 2,673,956	\$ 1,810,333	47.7%	\$ 1,551,832	72.3%	\$ 12,185,383	\$ 10,861,998	12.2%	\$ 8,312,584	46.6%
DSRIP/CHIRP	(592,998)	494,167	-220.0%	360,790	-264.4%	(983,623)	2,965,002	-133.2%	7,468,320	-113.2%
Medicare Meaningful Use Subsidy	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
TOTAL OTHER PATIENT REVENUE	\$ 2,080,957	\$ 2,304,500	-9.7%	\$ 1,912,622	8.8%	\$ 11,201,760	\$ 13,827,000	-19.0%	\$ 15,780,904	-29.0%
NET PATIENT REVENUE	\$ 27,245,591	\$ 30,854,524	-11.7%	\$ 28,590,283	-4.7%	\$ 168,396,898	\$ 177,656,904	-5.2%	\$ 165,000,482	2.1%
<u>OTHER REVENUE</u>										
Tax Revenue	\$ 6,613,646	\$ 6,693,589	-1.2%	\$ 6,028,677	9.7%	\$ 41,501,386	\$ 40,161,534	3.3%	\$ 38,060,963	9.0%
Other Revenue	1,610,145	1,590,501	1.2%	1,343,890	19.8%	9,018,734	9,446,486	-4.5%	9,120,186	-1.1%
TOTAL OTHER REVENUE	\$ 8,223,791	\$ 8,284,090	-0.7%	\$ 7,372,567	11.5%	\$ 50,520,120	\$ 49,608,020	1.8%	\$ 47,181,150	7.1%
NET OPERATING REVENUE	\$ 35,469,382	\$ 39,138,614	-9.4%	\$ 35,962,850	-1.4%	\$ 218,917,018	\$ 227,264,924	-3.7%	\$ 212,181,632	3.2%
<u>OPERATING EXPENSES</u>										
Salaries and Wages	\$ 16,363,499	\$ 16,512,938	-0.9%	\$ 15,769,826	3.8%	\$ 95,299,115	\$ 96,616,764	-1.4%	\$ 90,238,222	5.6%
Benefits	2,441,631	2,151,138	13.5%	1,090,101	124.0%	13,955,669	12,753,273	9.4%	12,268,340	13.8%
Temporary Labor	1,427,660	1,544,124	-7.5%	1,832,531	-22.1%	8,140,076	8,924,513	-8.8%	10,702,019	-23.9%
Physician Fees	1,360,529	1,199,487	13.4%	1,221,610	11.4%	7,704,883	7,194,822	7.1%	6,932,246	11.1%
Texas Tech Support	1,009,010	1,002,447	0.7%	955,039	5.7%	6,053,387	6,014,682	0.6%	5,771,692	4.9%
Purchased Services	5,270,817	4,905,488	7.4%	4,535,898	16.2%	29,555,234	28,941,616	2.1%	27,875,437	6.0%
Supplies	6,541,243	7,222,094	-9.4%	6,752,637	-3.1%	41,821,428	41,954,980	-0.3%	39,351,518	6.3%
Utilities	428,953	350,028	22.5%	491,717	-12.6%	2,041,185	2,257,530	-9.6%	2,384,981	-14.4%
Repairs and Maintenance	807,392	1,039,656	-22.3%	703,725	14.7%	5,285,119	6,237,936	-15.3%	4,492,388	17.6%
Leases and Rent	110,540	107,361	3.0%	98,903	11.8%	793,053	643,434	23.3%	641,322	23.7%
Insurance	209,928	207,411	1.2%	190,196	10.4%	1,346,088	1,244,466	8.2%	1,123,955	19.8%
Interest Expense	83,927	117,840	-28.8%	203,458	-58.7%	485,677	707,040	-31.3%	654,133	-25.8%
ECHDA	146,949	283,446	-48.2%	207,291	-29.1%	591,804	1,700,676	-65.2%	1,119,313	-47.1%
Other Expense	240,790	242,154	-0.6%	125,015	92.6%	1,243,341	1,533,040	-18.9%	1,006,898	23.5%
TOTAL OPERATING EXPENSES	\$ 36,442,870	\$ 36,885,612	-1.2%	\$ 34,177,946	6.6%	\$ 214,316,060	\$ 216,724,772	-1.1%	\$ 204,562,464	4.8%
Depreciation/Amortization	\$ 2,058,345	\$ 2,009,687	2.4%	\$ 2,068,812	-0.5%	\$ 12,175,624	\$ 11,984,279	1.6%	\$ 12,002,136	1.4%
(Gain) Loss on Sale of Assets	-	-	0.0%	597	-100.0%	(300)	-	0.0%	(27,403)	-98.9%
TOTAL OPERATING COSTS	\$ 38,501,215	\$ 38,895,299	-1.0%	\$ 36,247,356	6.2%	\$ 226,491,384	\$ 228,709,051	-1.0%	\$ 216,537,197	4.6%
NET GAIN (LOSS) FROM OPERATIONS	\$ (3,031,833)	\$ 243,315	1346.1%	\$ (284,506)	-965.6%	\$ (7,574,366)	\$ (1,444,127)	424.5%	\$ (4,355,566)	73.9%
Operating Margin	-8.55%	0.62%	-1475.0%	-0.79%	980.5%	-3.46%	-0.64%	444.5%	-2.05%	68.6%
<u>NONOPERATING REVENUE/EXPENSE</u>										
Interest Income	\$ 235,833	\$ 137,303	71.8%	\$ 232,156	1.6%	\$ 1,019,107	\$ 823,818	23.7%	\$ 1,045,080	-2.5%
Tobacco Settlement	-	-	0.0%	-	0.0%	-	-	-	-	-
Opioid Abatement Fund	-	-	0.0%	-	0.0%	-	-	-	-	-
Trauma Funds	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Donations	-	-	-	-	-	64,243	-	-	(3,000)	-2241.4%
COVID-19 Stimulus	-	-	0.0%	-	0.0%	78,390	-	0.0%	-	0.0%
						5,165,325	11,247,192		8,300,703	
CHANGE IN NET POSITION BEFORE INVESTMENT ACTIVITY	\$ (2,796,000)	\$ 380,618	834.6%	\$ (52,350)	-5241.0%	\$ (6,412,625)	\$ (620,309)	-933.8%	\$ (3,313,486)	-93.5%
Unrealized Gain/(Loss) on Investments	\$ 37,950	-	0.0%	\$ 125,104	-69.7%	\$ 504,485	-	0.0%	\$ 1,157,966	-56.4%
Investment in Subsidiaries	78,801	96,879	-18.7%	115,844	-32.0%	231,228	581,274	-60.2%	120,962	91.2%
CHANGE IN NET POSITION	\$ (2,679,249)	\$ 477,497	661.1%	\$ 188,598	1520.6%	\$ (5,676,912)	\$ (39,035)	-14443.1%	\$ (2,034,558)	-179.0%

**ECTOR COUNTY HOSPITAL DISTRICT
HOSPITAL OPERATIONS SUMMARY
MARCH 2025**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<u>PATIENT REVENUE</u>										
Inpatient Revenue	\$ 60,229,604	\$ 63,755,592	-5.5%	\$ 59,021,205	2.0%	\$ 351,769,549	\$ 364,997,424	-3.6%	\$ 336,011,449	4.7%
Outpatient Revenue	52,438,003	59,131,422	-11.3%	53,542,007	-2.1%	314,232,584	340,327,721	-7.7%	308,030,536	2.0%
TOTAL PATIENT REVENUE	\$ 112,667,607	\$ 122,887,014	-8.3%	\$ 112,563,212	0.1%	\$ 666,002,133	\$ 705,325,145	-5.6%	\$ 644,041,985	3.4%
<u>DEDUCTIONS FROM REVENUE</u>										
Contractual Adjustments	\$ 69,835,308	\$ 81,748,534	-14.6%	\$ 71,836,230	-2.8%	\$ 431,050,480	\$ 470,171,486	-8.3%	\$ 425,903,604	1.2%
Policy Adjustments	47,147	83,880	-43.8%	211,457	-77.7%	447,594	480,910	-6.9%	559,017	-19.9%
Uninsured Discount	12,526,656	7,551,167	65.9%	9,375,638	33.6%	58,523,022	43,344,704	35.0%	49,198,944	19.0%
Indigent Care	1,133,564	1,103,037	2.8%	128,944	779.1%	7,059,198	6,335,476	11.4%	2,916,101	142.1%
Provision for Bad Debts	6,872,644	7,082,417	-3.0%	7,692,430	-10.7%	30,111,335	40,666,090	-26.0%	34,615,752	-13.0%
TOTAL REVENUE DEDUCTIONS	\$ 90,415,319	\$ 97,569,035	-7.3%	\$ 89,244,700	1.3%	\$ 527,191,628	\$ 560,998,666	-6.0%	\$ 513,193,419	2.7%
	80.25%	79.40%		79.28%		79.16%	79.54%		79.68%	
<u>OTHER PATIENT REVENUE</u>										
Medicaid Supplemental Payments	\$ 2,673,956	\$ 1,810,333	47.7%	\$ 1,551,832	72.3%	\$ 12,185,383	\$ 10,861,998	12.2%	\$ 8,312,584	46.6%
DSRIP/CHIRP	(592,998)	494,167	-220.0%	360,790	-264.4%	(983,623)	2,965,002	-133.2%	7,468,320	-113.2%
TOTAL OTHER PATIENT REVENUE	\$ 2,080,957	\$ 2,304,500	-9.7%	\$ 1,912,622	8.8%	\$ 11,201,760	\$ 13,827,000	-19.0%	\$ 15,780,904	-29.0%
NET PATIENT REVENUE	\$ 24,333,245	\$ 27,622,479	-11.9%	\$ 25,231,134	-3.6%	\$ 150,012,264	\$ 158,153,479	-5.1%	\$ 146,629,471	2.3%
<u>OTHER REVENUE</u>										
Tax Revenue	\$ 6,613,646	\$ 6,693,589	-1.2%	\$ 6,028,677	9.7%	\$ 41,501,386	\$ 40,161,534	3.3%	\$ 38,060,963	9.0%
Other Revenue	1,378,761	1,382,941	-0.3%	1,176,257	17.2%	7,646,216	8,165,151	-6.4%	7,844,705	-2.5%
TOTAL OTHER REVENUE	\$ 7,992,406	\$ 8,076,530	-1.0%	\$ 7,204,934	10.9%	\$ 49,147,602	\$ 48,326,685	1.7%	\$ 45,905,668	7.1%
NET OPERATING REVENUE	\$ 32,325,652	\$ 35,699,009	-9.4%	\$ 32,436,068	-0.3%	\$ 199,159,866	\$ 206,480,164	-3.5%	\$ 192,535,139	3.4%
<u>OPERATING EXPENSE</u>										
Salaries and Wages	\$ 11,930,282	\$ 11,694,992	2.0%	\$ 11,131,638	7.2%	\$ 67,453,988	\$ 67,666,371	-0.3%	\$ 63,658,743	6.0%
Benefits	1,985,194	1,681,398	18.1%	635,863	212.2%	11,024,407	9,940,869	10.9%	9,551,245	15.4%
Temporary Labor	614,266	934,732	-34.3%	940,126	-34.7%	4,013,260	5,327,161	-24.7%	5,198,326	-22.8%
Physician Fees	1,385,461	1,240,268	11.7%	1,274,431	8.7%	8,035,639	7,441,608	8.0%	7,315,260	9.8%
Texas Tech Support	1,009,010	1,002,447	0.7%	955,039	5.7%	6,053,387	6,014,682	0.6%	5,771,692	4.9%
Purchased Services	5,496,320	5,202,424	5.6%	4,765,597	15.3%	31,257,647	30,775,532	1.6%	29,594,406	5.6%
Supplies	6,462,468	7,148,071	-9.6%	6,688,618	-3.4%	41,395,395	41,524,045	-0.3%	38,941,597	6.3%
Utilities	428,362	349,248	22.7%	490,104	-12.6%	2,036,336	2,253,296	-9.6%	2,379,736	-14.4%
Repairs and Maintenance	805,208	1,038,364	-22.5%	703,725	14.4%	5,282,048	6,230,184	-15.2%	4,488,075	17.7%
Leases and Rentals	(34,276)	(38,486)	-10.9%	(52,438)	-34.6%	(86,671)	(230,916)	-62.5%	(235,878)	-63.3%
Insurance	143,657	145,158	-1.0%	129,830	10.6%	953,138	870,948	9.4%	772,612	23.4%
Interest Expense	83,927	117,840	-28.8%	203,458	-58.7%	485,677	707,040	-31.3%	654,133	-25.8%
ECHDA	146,949	283,446	-48.2%	207,291	-29.1%	591,804	1,700,676	-65.2%	1,119,313	-47.1%
Other Expense	174,150	174,309	-0.1%	83,420	108.8%	857,006	1,066,055	-19.6%	687,842	24.6%
TOTAL OPERATING EXPENSES	\$ 30,630,979	\$ 30,974,211	-1.1%	\$ 28,156,702	8.8%	\$ 179,353,060	\$ 181,287,551	-1.1%	\$ 169,897,100	5.6%
Depreciation/Amortization	\$ 2,046,822	\$ 1,997,460	2.5%	\$ 2,057,391	-0.5%	\$ 12,104,356	\$ 11,910,917	1.6%	\$ 11,949,776	1.3%
(Gain)/Loss on Disposal of Assets	-	-	0.0%	597	-100.0%	(300)	-	0.0%	(27,403)	-98.9%
TOTAL OPERATING COSTS	\$ 32,677,801	\$ 32,971,671	-0.9%	\$ 30,214,691	8.2%	\$ 191,457,116	\$ 193,198,468	-0.9%	\$ 181,819,474	5.3%
NET GAIN (LOSS) FROM OPERATIONS	\$ (352,149)	\$ 2,727,338	-112.9%	\$ 2,221,377	115.9%	\$ 7,702,750	\$ 13,281,696	-42.0%	\$ 10,715,665	28.1%
Operating Margin	-1.09%	7.64%	-114.3%	6.85%	-115.9%	3.87%	6.43%	-39.9%	5.57%	-30.5%
<u>NONOPERATING REVENUE/EXPENSE</u>										
Interest Income	\$ 235,833	\$ 137,303	71.8%	\$ 232,156	1.6%	\$ 1,019,107	\$ 823,818	23.7%	\$ 1,045,080	-2.5%
Tobacco Settlement	-	-	0.0%	-	0.0%	-	-	-	-	0.0%
Opioid Abatement Fund	-	-	0.0%	-	0.0%	-	-	-	-	0.0%
Trauma Funds	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Donations	-	-	0.0%	-	0.0%	64,243	-	-	(3,000)	-2241.4%
COVID-19 Stimulus	-	-	0.0%	-	0.0%	78,390	-	-	-	0.0%
CHANGE IN NET POSITION BEFORE CAPITAL CONTRIBUTION	\$ (116,316)	\$ 2,864,641	-104.1%	\$ 2,453,534	-104.7%	\$ 8,864,490	\$ 14,105,514	-37.2%	\$ 11,757,745	-24.6%
Procure Capital Contribution	(2,701,585)	(2,494,641)	8.3%	(2,519,792)	7.2%	(15,444,495)	(14,885,963)	3.8%	(15,297,121)	1.0%
CHANGE IN NET POSITION BEFORE INVESTMENT ACTIVITY	\$ (2,817,901)	\$ 370,000	861.6%	\$ (66,259)	-4152.9%	\$ (6,580,005)	\$ (780,449)	-743.1%	\$ (3,539,376)	-85.9%
Unrealized Gain/(Loss) on Investments	\$ 37,950	-	0.0%	\$ 125,104	-69.7%	\$ 504,485	-	0.0%	\$ 1,157,966	-56.4%
Investment in Subsidiaries	78,801	96,879	-18.7%	115,844	-32.0%	231,228	581,274	-60.2%	120,962	91.2%
CHANGE IN NET POSITION	\$ (2,701,150)	\$ 466,879	678.6%	\$ 174,689	1646.3%	\$ (5,844,292)	\$ (199,175)	-2834.3%	\$ (2,260,448)	-158.5%

**ECTOR COUNTY HOSPITAL DISTRICT
PROCARE OPERATIONS SUMMARY
MARCH 2025**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
PATIENT REVENUE										
Outpatient Revenue	\$ 9,994,585	\$ 11,093,258	-9.9%	\$ 10,643,448	-6.1%	\$ 66,963,209	\$ 68,629,412	-2.4%	\$ 66,244,503	1.1%
TOTAL PATIENT REVENUE	\$ 9,994,585	\$ 11,093,258	-9.9%	\$ 10,643,448	-6.1%	\$ 66,963,209	\$ 68,629,412	-2.4%	\$ 66,244,503	1.1%
DEDUCTIONS FROM REVENUE										
Contractual Adjustments	\$ 5,258,913	\$ 5,524,985	-4.8%	\$ 5,508,776	-4.5%	\$ 35,429,624	\$ 34,327,955	3.2%	\$ 33,832,799	4.7%
Policy Adjustments	618,953	1,107,651	-44.1%	1,008,782	-38.6%	5,780,965	6,918,578	-16.4%	6,619,097	-12.7%
Uninsured Discount	280,305	246,836	13.6%	229,389	22.2%	1,397,653	1,541,917	-9.4%	1,367,068	2.2%
Indigent	3,556	9,959	-64.3%	1,831	94.2%	54,276	64,198	-15.5%	38,239	41.9%
Provision for Bad Debts	958,669	1,002,433	-4.4%	561,602	70.7%	6,121,840	6,545,997	-6.5%	6,342,440	-3.5%
TOTAL REVENUE DEDUCTIONS	\$ 7,120,396	\$ 7,891,864	-9.8%	\$ 7,310,379	-2.6%	\$ 48,784,358	\$ 49,398,645	-1.2%	\$ 48,199,643	1.2%
	71.24%	71.14%		68.68%		72.85%	71.98%		72.76%	
NET PATIENT REVENUE	\$ 2,874,189	\$ 3,201,394	-10.2%	\$ 3,333,069	-13.8%	\$ 18,178,851	\$ 19,230,767	-5.5%	\$ 18,044,860	0.7%
OTHER REVENUE										
Other Income	\$ 231,363	\$ 206,485	12.0%	\$ 166,994	38.5%	\$ 1,365,862	\$ 1,274,885	7.1%	\$ 1,267,888	7.7%
TOTAL OTHER REVENUE	\$ 231,363	\$ 206,485	12.0%	\$ 166,994	38.5%	\$ 1,365,862	\$ 1,274,885	7.1%	\$ 1,267,888	7.7%
NET OPERATING REVENUE	\$ 3,105,552	\$ 3,407,879	-8.9%	\$ 3,500,063	-11.3%	\$ 19,544,713	\$ 20,505,652	-4.7%	\$ 19,312,748	1.2%
OPERATING EXPENSE										
Salaries and Wages	\$ 4,192,870	\$ 4,573,891	-8.3%	\$ 4,400,144	-4.7%	\$ 26,419,156	\$ 27,479,503	-3.9%	\$ 25,100,364	5.3%
Benefits	433,770	445,765	-2.7%	431,744	0.5%	2,832,280	2,683,083	5.6%	2,604,706	8.7%
Temporary Labor	813,395	609,392	33.5%	892,405	-8.9%	4,126,817	3,597,352	14.7%	5,503,693	-25.0%
Physician Fees	234,317	218,467	7.3%	206,427	13.5%	1,224,732	1,308,702	-6.4%	1,172,475	4.5%
Purchased Services	(227,162)	(298,439)	-23.9%	(230,191)	-1.3%	(1,709,774)	(1,842,934)	-7.2%	(1,725,368)	-0.9%
Supplies	78,630	73,869	6.4%	64,019	22.8%	423,514	429,722	-1.4%	408,606	3.6%
Utilities	591	780	-24.2%	1,612	-63.4%	4,849	4,234	14.5%	5,246	-7.6%
Repairs and Maintenance	2,184	1,292	69.1%	0.01	21843400.0%	3,071	7,752	-60.4%	4,312	-28.8%
Leases and Rentals	144,163	143,854	0.2%	149,347	-3.5%	874,464	862,392	1.4%	865,241	1.1%
Insurance	56,550	54,021	4.7%	52,090	8.6%	334,621	324,126	3.2%	301,692	10.9%
Other Expense	66,307	67,401	-1.6%	40,835	62.4%	384,211	464,321	-17.3%	316,543	21.4%
TOTAL OPERATING EXPENSES	\$ 5,795,615	\$ 5,890,293	-1.6%	\$ 6,008,434	-3.5%	\$ 34,917,940	\$ 35,318,253	-1.1%	\$ 34,557,508	1.0%
Depreciation/Amortization	\$ 11,522	\$ 12,227	-5.8%	\$ 11,421	0.9%	\$ 71,268	\$ 73,362	-2.9%	\$ 52,360	36.1%
(Gain)/Loss on Sale of Assets	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
TOTAL OPERATING COSTS	\$ 5,807,137	\$ 5,902,520	-1.6%	\$ 6,019,855	-3.5%	\$ 34,989,208	\$ 35,391,615	-1.1%	\$ 34,609,869	1.1%
NET GAIN (LOSS) FROM OPERATIONS	\$ (2,701,585)	\$ (2,494,641)	8.3%	\$ (2,519,792)	7.2%	\$ (15,444,495)	\$ (14,885,963)	3.8%	\$ (15,297,121)	1.0%
Operating Margin	-86.99%	-73.20%	18.8%	-71.99%	20.8%	-79.02%	-72.59%	8.9%	-79.21%	-0.2%
COVID-19 Stimulus	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
MCH Contribution	\$ 2,701,585	\$ 2,494,641	8.3%	\$ 2,519,792	7.2%	\$ 15,444,495	\$ 14,885,963	3.8%	\$ 15,297,121	1.0%
CAPITAL CONTRIBUTION	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%

MONTHLY STATISTICAL REPORT

	CURRENT MONTH					YEAR TO DATE				
Total Office Visits	7,675	8,280	-7.3%	7,780	-1.35%	46,405	48,441	-4.2%	45,636	1.69%
Total Hospital Visits	6,745	7,525	-10.4%	7,064	-4.52%	40,151	42,894	-6.4%	40,107	0.11%
Total Procedures	11,791	13,061	-9.7%	11,874	-0.70%	77,681	81,749	-5.0%	75,384	3.05%
Total Surgeries	641	741	-13.5%	708	-9.46%	4,725	4,454	6.1%	4,570	3.39%
Total Provider FTE's	81.4	89.7	-9.2%	84.3	-3.43%	85.7	89.7	-4.5%	84.1	1.86%
Total Staff FTE's	117.2	137.7	-14.9%	114.0	2.77%	112.5	137.1	-17.9%	108.8	3.41%
Total Administrative FTE's	8.5	11.5	-26.0%	11.1	-23.35%	8.3	11.5	-27.8%	12.1	-31.58%
Total FTE's	207.1	238.9	-13.3%	209.4	-1.11%	206.5	238.4	-13.4%	205.1	0.70%

**ECTOR COUNTY HOSPITAL DISTRICT
TRAUMACARE OPERATIONS SUMMARY
MARCH 2025**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<u>PATIENT REVENUE</u>										
Outpatient Revenue	\$ 184,951	\$ 143,630	28.8%	\$ 202,432	-8.6%	\$ 978,710	\$ 1,277,658	-23.4%	\$ 1,261,885	-22.4%
TOTAL PATIENT REVENUE	\$ 184,951	\$ 143,630	28.8%	\$ 202,432	-8.6%	\$ 978,710	\$ 1,277,658	-23.4%	\$ 1,261,885	-22.4%
<u>DEDUCTIONS FROM REVENUE</u>										
Contractual Adjustments	\$ 84,166	\$ 68,972	22.0%	\$ 131,606	-36.0%	\$ 479,498	\$ 613,540	-21.8%	\$ 586,253	-18.2%
Policy Adjustments	34,141	21,957	55.5%	22,477	51.9%	137,960	195,317	-29.4%	178,560	-22.7%
Uninsured Discount	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Indigent	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Provision for Bad Debts	28,488	22,050	29.2%	22,270	27.9%	155,470	196,143	-20.7%	170,921	-9.0%
TOTAL REVENUE DEDUCTIONS	\$ 146,795	\$ 112,979	29.9%	\$ 176,352	-16.8%	\$ 772,927	\$ 1,005,000	-23.1%	\$ 935,734	-17.4%
	79.37%	78.66%		87.12%		78.97%	78.66%		74.15%	
NET PATIENT REVENUE	\$ 38,156	\$ 30,651	24.5%	\$ 26,080	46.3%	\$ 205,783	\$ 272,658	-24.5%	\$ 326,151	-36.9%
						21.0%				
<u>OTHER REVENUE</u>										
Other Income	\$ 22	\$ 1,075	-98.0%	\$ 639	-96.6%	\$ 6,656	\$ 6,450	3.2%	\$ 7,594	-12.3%
TOTAL OTHER REVENUE										
NET OPERATING REVENUE	\$ 38,178	\$ 31,726	20.3%	\$ 26,719	42.9%	\$ 212,439	\$ 279,108	-23.9%	\$ 333,745	-36.3%
<u>OPERATING EXPENSE</u>										
Salaries and Wages	\$ 240,346	\$ 244,055	-1.5%	\$ 238,044	1.0%	\$ 1,425,971	\$ 1,470,890	-3.1%	\$ 1,479,115	-3.6%
Benefits	22,666	23,975	-5.5%	22,495	0.8%	98,983	129,321	-23.5%	112,389	-11.9%
Temporary Labor	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Physician Fees	(259,248)	(259,248)	0.0%	(259,248)	0.0%	(1,555,488)	(1,555,488)	0.0%	(1,555,488)	0.0%
Purchased Services	1,659	1,503	10.4%	492	237.0%	7,360	9,018	-18.4%	6,399	15.0%
Supplies	146	154	-5.5%	-	0.0%	2,519	1,213	107.7%	1,316	91.5%
Utilities	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Repairs and Maintenance	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Leases and Rentals	653	1,993	-67.2%	1,993	-67.2%	5,261	11,958	-56.0%	11,960	-56.0%
Insurance	9,722	8,232	18.1%	8,275	17.5%	58,329	49,392	18.1%	49,652	17.5%
Other Expense	333	444	-25.0%	759	-56.1%	2,124	2,664	-20.3%	2,513	-15.5%
TOTAL OPERATING EXPENSES	\$ 16,277	\$ 21,108	-22.9%	\$ 12,810	27.1%	\$ 45,060	\$ 118,968	-62.1%	\$ 107,855	-58.2%
Depreciation/Amortization	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
(Gain)/Loss on Sale of Assets	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
TOTAL OPERATING COSTS	\$ 16,277	\$ 21,108	-22.9%	\$ 12,810	27.1%	\$ 45,060	\$ 118,968	-62.1%	\$ 107,855	-58.2%
NET GAIN (LOSS) FROM OPERATIONS	\$ 21,901	\$ 10,618	106.3%	\$ 13,909	57.5%	\$ 167,379	\$ 160,140	4.5%	\$ 225,890	-25.9%
Operating Margin	57.37%	33.47%	71.4%	52.06%	10.2%	78.79%	57.38%	37.3%	67.68%	16.4%
COVID-19 Stimulus	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
MCH Contribution	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
CAPITAL CONTRIBUTION	\$ 21,901	\$ 10,618	106.3%	\$ 13,909	57.5%	\$ 167,379	\$ 160,140	4.5%	\$ 225,890	-25.9%

MONTHLY STATISTICAL REPORT

	CURRENT MONTH					YEAR TO DATE				
Total Procedures	560	421	33.02%	714	-21.57%	2,511	3,745	-32.95%	3,848	-34.75%
Total Provider FTE's	7.3	7.8	-6.35%	7.4	-0.60%	7.3	8.0	-7.94%	8.2	-10.21%
Total Staff FTE's	1.0	0.6	62.11%	1.0	1.48%	1.0	1.0	3.83%	1.0	-1.11%
Total FTE's	8.4	8.5	-1.14%	8.4	-0.34%	8.4	8.9	-6.66%	9.2	-9.21%

**ECTOR COUNTY HOSPITAL DISTRICT
DIABETES SCREENING CLINIC - SOUTH - OPERATIONS SUMMARY
MARCH 2025**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
PATIENT REVENUE										
Outpatient Revenue	\$ 8,956	\$ 4,369	105.0%	\$ 6,625	35.2%	\$ 39,854	\$ 24,468	62.9%	\$ 7,893	404.9%
TOTAL PATIENT REVENUE	\$ 8,956	\$ 4,369	105.0%	\$ 6,625	35.2%	\$ 39,854	\$ 24,468	62.9%	\$ 7,893	404.9%
DEDUCTIONS FROM REVENUE										
Contractual Adjustments	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
Self Pay Adjustments	7,434	2,439	204.8%	8,038	-7.5%	28,619	14,634	95.6%	8,038	256.1%
Bad Debts	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
TOTAL REVENUE DEDUCTIONS	\$ 7,434	\$ 2,439	204.8%	\$ 8,038	-7.5%	\$ 28,619	\$ 14,634	95.6%	\$ 8,038	256.1%
	83.0%	55.8%		121.3%		71.8%	59.8%		101.8%	
NET PATIENT REVENUE	\$ 1,522	\$ 1,930	-21.2%	\$ (1,413)	-207.7%	\$ 11,235	\$ 9,834	14.2%	\$ (145)	-7855.9%
OTHER REVENUE										
Other Revenue	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
TOTAL OTHER REVENUE	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
NET OPERATING REVENUE	\$ 1,522	\$ 1,930	-21.2%	\$ (1,413)	-207.7%	\$ 11,235	\$ 9,834	14.2%	\$ (145)	-7855.9%
OPERATING EXPENSE										
Salaries and Wages	\$ 528	\$ 572	-7.7%	\$ 1,478	-64.3%	\$ 3,616	\$ 3,183	13.6%	\$ -	0.0%
Benefits	88	82	7.3%	84	4.8%	591	468	26.3%	-	0.0%
Physician Services	15,575	937	1562.2%	187	8237.3%	26,075	5,622	363.8%	-	0.0%
Cost of Drugs Sold	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Supplies	47	765	-93.8%	771	-93.9%	864	4,332	-80.1%	3,903	-77.9%
Utilities	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Repairs and Maintenance	-	3,061	-100.0%	53	-100.0%	40	18,366	-99.8%	24,214	-99.8%
Leases and Rentals	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Other Expense	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
TOTAL OPERATING EXPENSES	\$ 16,238	\$ 5,417	199.8%	\$ 2,573	531.0%	\$ 31,185	\$ 31,971	-2.5%	\$ 28,117	10.9%
Depreciation/Amortization	\$ 905	\$ 2,137	-57.7%	\$ 2,769	-67.3%	\$ 5,430	\$ 12,820	-57.6%	\$ 16,616	-67.3%
TOTAL OPERATING COSTS	\$ 17,143	\$ 7,554	126.9%	\$ 5,343	220.9%	\$ 36,615	\$ 44,791	-18.3%	\$ 44,734	-18.1%
NET GAIN (LOSS) FROM OPERATIONS	\$ (15,621)	\$ (5,624)	-177.8%	\$ (6,756)	-131.2%	\$ (25,380)	\$ (34,957)	27.4%	\$ (44,879)	43.4%
Operating Margin	-1026.52%	-291.40%	252.3%	478.14%	-314.7%	-225.90%	-355.47%	-36.5%	30980.64%	-100.7%

	CURRENT MONTH					YEAR TO DATE				
Medical Visits	29	15	93.3%	24	20.8%	132	84	57.1%	24	450.0%
Hospital FTE's (Salaries and Wages)	0.1	0.2	-62.6%	0.3	-77.5%	0.1	0.2	-30.6%	0.1	73.0%

**ECTOR COUNTY HOSPITAL DISTRICT
MARCH 2025**

REVENUE BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ 46,417,081	41.2%	\$ 45,640,132	40.5%	\$ 260,736,004	39.1%	253,583,026	39.4%
Medicaid	8,748,908	7.8%	10,407,583	9.2%	69,679,327	10.5%	78,196,032	12.1%
Commercial	38,977,521	34.6%	40,016,236	35.6%	242,695,972	36.4%	225,641,158	35.0%
Self Pay	15,257,066	13.5%	12,116,489	10.8%	71,792,596	10.8%	62,910,680	9.8%
Other	3,267,031	2.9%	4,382,773	3.9%	21,098,235	3.2%	23,711,088	3.7%
TOTAL	\$ 112,667,607	100.0%	\$ 112,563,212	100.0%	\$ 666,002,133	100.0%	644,041,985	100.0%

PAYMENTS BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	\$ 10,436,868	44.5%	\$ 8,666,758	36.4%	\$ 55,382,306	38.8%	50,554,708	38.0%
Medicaid	2,428,833	10.3%	2,632,737	11.0%	15,082,135	10.6%	16,449,147	12.4%
Commercial	8,494,989	36.2%	10,106,806	42.4%	57,601,596	40.2%	52,828,073	39.6%
Self Pay	1,507,812	6.4%	1,497,563	6.3%	8,004,823	5.6%	8,013,847	6.0%
Other	622,237	2.6%	928,727	3.9%	6,841,771	4.8%	5,305,463	4.0%
TOTAL	\$ 23,490,737	100.0%	\$ 23,832,590	100.0%	\$ 142,912,631	100.0%	133,151,238	100.0%

**ECTOR COUNTY HOSPITAL DISTRICT
STATEMENT OF CASH FLOW
MARCH 2025**

	Hospital	ProCare	TraumaCare	Blended
Cash Flows from Operating Activities and Nonoperating Revenue:				
Excess of Revenue over Expenses	\$ (5,844,292)	-	167,379	\$ (5,676,913)
Noncash Expenses:				
Depreciation and Amortization	11,221,519	7,849	-	11,229,368
Unrealized Gain/Loss on Investments	504,485	-	-	504,485
Accretion (Bonds) & COVID Funding	(286,109)	-	-	(286,109)
Changes in Assets and Liabilities				
Patient Receivables, Net	3,696,194	(2,447)	(1,149)	3,692,598
Taxes Receivable/Deferred	9,650,796	(32,939)	-	9,617,856
Inventories, Prepaids and Other	1,486,272	(650)	5,906	1,491,528
LT Lease Rec	583,713	-	-	-
Deferred Inflow of Resources	-	-	-	-
Accounts Payable	(8,368,864)	324,599	(155,545)	(8,199,811)
Accrued Expenses	277,953	(296,336)	(16,591)	(34,974)
Due to Third Party Payors	734,464	-	-	734,464
Accrued Post Retirement Benefit Costs	(3,719,554)	-	-	(3,719,554)
Net Cash Provided by Operating Activities	\$ 9,936,577	75	-	\$ 9,936,652
Cash Flows from Investing Activities:				
Investments	\$ (20,490,227)	-	-	\$ (20,490,227)
Acquisition of Property and Equipment	(10,382,442)	-	-	(10,382,442)
Net Cash used by Investing Activities	\$ (30,872,669)	-	-	\$ (30,872,669)
Cash Flows from Financing Activities:				
Current Portion Debt	\$ -	-	-	\$ -
Principal Paid on Subscription Liabilities	\$ 144,659	-	-	-
Principal Paid on Lease Liabilities	\$ 1,080	-	-	-
Intercompany Activities	-	-	-	-
LT Liab Subscriptions	6,411	-	-	-
LT Liab Leases	(276,405)	-	-	-
Net Repayment of Long-term Debt/Bond Issuance	-	-	-	-
Net Cash used by Financing Activities	(124,255)	-	-	(124,255)
Net Increase (Decrease) in Cash	(21,060,347)	75	-	(21,060,272)
Beginning Cash & Cash Equivalents @ 9/30/2024	49,618,916	4,500	-	49,623,416
Ending Cash & Cash Equivalents @ 3/31/2025	\$ 28,558,569	\$ 4,575	\$ -	\$ 28,563,144

**ECTOR COUNTY HOSPITAL DISTRICT
MEDICAID SUPPLEMENTAL PAYMENTS
FISCAL YEAR 2025**

CASH ACTIVITY	TAX (IGT) ASSESSED	GOVERNMENT PAYOUT	BURDEN ALLEVIATION	NET INFLOW
DSH				
1st Qtr	\$ (4,984,427)	\$ 12,442,343		\$ 7,457,916
2nd Qtr	(93,291)	-		(93,291)
3rd Qtr	-	-		-
4th Qtr	-	-		-
DSH TOTAL	\$ (5,077,718)	\$ 12,442,343		\$ 7,364,625
UC				
1st Qtr	\$ (1,903)	\$ -		(1,903)
2nd Qtr	(3,767,104)	8,859,960		5,092,856
3rd Qtr	-	-		-
4th Qtr	-	-		-
UC TOTAL	\$ (3,769,007)	\$ 8,859,960		\$ 5,090,953
APHRIQA				
1st Qtr	\$ -	\$ -		\$ -
2nd Qtr	-	980,119		980,119
3rd	-	-		-
4th Qtr	-	-		-
APHRIQA TOTAL	\$ -	\$ 980,119		\$ 980,119
DSRIP				
1st Qtr	\$ -	\$ -		\$ -
2nd Qtr	-	-		-
3rd Qtr	-	-		-
4th Qtr	-	-		-
DSRIP UPL TOTAL	\$ -	\$ -		\$ -
ATLAS				
1st Qtr	\$ -	\$ -		\$ -
2nd Qtr	(1,472,873)	-		(1,472,873)
3rd Qtr	-	-		-
4th Qtr	-	-		-
ATLAS TOTAL	\$ (1,472,873)	\$ -		\$ (1,472,873)
GME				
1st Qtr	\$ -	\$ -		\$ -
2nd Qtr	(651,186)	1,627,965		976,779
3rd	-	-		-
4th Qtr	-	-		-
GME TOTAL	\$ (651,186)	\$ 1,627,965		\$ 976,779
CHIRP				
1st Qtr	\$ (6,004,341)	\$ 461,991		\$ (5,542,350)
2nd Qtr	-	2,042,788		2,042,788
3rd	-	-		-
4th Qtr	-	-		-
CHIRP TOTAL	\$ (6,004,341)	\$ 2,504,780		\$ (3,499,561)
HARP				
1st Qtr	\$ -	\$ -		\$ -
2nd Qtr	(804,258)	2,010,644		1,206,387
3rd	-	-		-
4th Qtr	-	-		-
HARP TOTAL	\$ (804,258)	\$ 2,010,644		\$ 1,206,387
TIPPS				
1st Qtr	\$ -	\$ -		\$ -
2nd Qtr	-	-		-
3rd	-	-		-
4th Qtr	-	-		-
TIPPS TOTAL	\$ -	\$ -		\$ -
MCH Cash Activity	\$ (17,779,383)	\$ 28,425,811		\$ 10,646,428
ProCare Cash Activity	\$ -	\$ -	\$ -	\$ -
Blended Cash Activity	\$ (17,779,383)	\$ 28,425,811	\$ -	\$ 10,646,428

INCOME STATEMENT ACTIVITY:

FY 2025 Accrued / (Deferred) Adjustments:

	BLENDED
DSH	\$ 5,146,835
UC	4,316,431
APHRIQA	980,119
ATLAS	-
GME	858,000
CHIRP	(983,623)
HARP	744,000
TIPPS	139,998
Regional UPL Benefit	-
Medicaid Supplemental Payments	11,201,760
DSRIP Accrual	-
Total Adjustments	\$ 11,201,760

ECTOR COUNTY HOSPITAL DISTRICT
SUPPLEMENTAL SCHEDULE OF HOSPITAL TEMPORARY LABOR FTE'S
MARCH 2025

TEMPORARY LABOR DEPARTMENT	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR PRIOR YR	PRIOR YR VAR
Cardiopulmonary	10.7	12.3	-13.1%	12.3	-12.9%	10.9	11.9	-8.5%	13.4	-18.7%
Operating Room	7.2	12.8	-43.5%	11.4	-36.4%	8.9	12.4	-28.5%	12.3	-28.0%
Imaging - Diagnostics	4.3	3.5	22.2%	3.7	15.0%	4.2	3.4	22.5%	3.0	41.9%
Labor & Delivery	3.6	5.2	-29.7%	4.5	-18.8%	3.7	5.0	-25.7%	4.5	-16.9%
Intensive Care Unit (ICU) 2	1.0	1.6	-41.1%	2.4	-59.1%	1.6	1.6	4.0%	1.1	55.6%
4 East - Post Partum	1.0	1.5	-35.5%	1.5	-32.5%	1.2	1.5	-15.7%	1.4	-11.1%
Laboratory - Chemistry	0.8	6.8	-88.0%	4.6	-82.4%	1.2	6.6	-82.4%	4.3	-73.1%
Intensive Care Unit (CCU) 4	1.2	1.2	-2.6%	1.0	24.6%	1.1	1.2	-3.6%	0.6	84.2%
7 Central	0.9	1.0	-17.1%	2.2	-61.3%	1.1	1.0	9.1%	0.6	84.5%
PM&R - Physical	1.3	0.5	158.2%	-	0.0%	0.9	0.5	80.5%	-	0.0%
Imaging - Ultrasound	0.9	1.0	-11.3%	1.1	-14.7%	0.9	1.0	-12.3%	1.1	-19.9%
UTILIZATION REVIEW	0.7	0.6	26.5%	0.6	28.1%	0.9	0.6	48.6%	0.5	79.4%
Center for Health and Wellness - Sports Medici	1.0	1.7	-42.7%	0.9	16.0%	0.7	1.7	-59.8%	0.9	-22.8%
Laboratory - Histology	1.1	0.9	17.0%	0.9	24.7%	0.7	0.9	-27.3%	0.9	-30.2%
PM&R - Speech	0.9	-	0.0%	-	0.0%	0.6	-	0.0%	-	0.0%
Imaging - Nuclear Medicine	-	-	0.0%	-	0.0%	0.4	-	0.0%	-	0.0%
Pharmacy - Retail	0.3	-	0.0%	-	0.0%	0.4	-	0.0%	-	0.0%
6 Central	0.2	0.3	-30.2%	0.3	-28.8%	0.3	0.3	9.0%	0.1	115.8%
Emergency Department	0.1	0.5	-86.7%	0.3	-79.4%	0.3	0.5	-47.7%	0.1	128.8%
3 West Observation	-	0.5	-100.0%	0.4	-100.0%	0.3	0.5	-48.9%	0.1	206.1%
9 Central	0.3	0.2	39.4%	0.1	143.9%	0.2	0.2	-22.3%	0.1	97.0%
5 Central	-	0.4	-100.0%	0.4	-100.0%	0.2	0.3	-54.2%	0.1	21.1%
Recovery Room	-	0.5	-100.0%	0.8	-100.0%	0.1	0.5	-71.1%	1.6	-90.8%
4 Central	0.1	0.5	-86.3%	0.5	-85.0%	0.1	0.5	-76.7%	0.2	-52.1%
Nursing Orientation	0.0	-	0.0%	0.2	-83.9%	0.1	-	0.0%	0.3	-66.3%
6 West	0.1	0.1	-9.8%	-	0.0%	0.1	0.1	17.9%	0.1	-7.1%
Neonatal Intensive Care	-	-	0.0%	-	0.0%	0.0	-	0.0%	0.5	-95.2%
5 West - Pediatrics	-	-	0.0%	-	0.0%	0.0	-	0.0%	-	0.0%
Laboratory - Hematology	-	2.2	-100.0%	-	0.0%	-	2.1	-100.0%	-	0.0%
Cardiopulmonary - Neonatal Intensive Care Uni	-	0.7	-100.0%	-	0.0%	-	0.7	-100.0%	-	0.0%
Care Management	-	-	0.0%	-	0.0%	-	-	0.0%	0.1	-100.0%
Imaging - Cat Scan	-	-	0.0%	1.9	-100.0%	-	-	0.0%	1.1	-100.0%
Imaging - CVI	-	1.0	-100.0%	-	0.0%	-	1.0	-100.0%	-	0.0%
PM&R - Occupational	-	1.0	-100.0%	1.3	-100.0%	-	1.0	-100.0%	1.5	-100.0%
SUBTOTAL	38.7	58.7	-34.1%	53.1	-27.2%	41.2	56.9	-27.6%	50.5	-18.4%
TRANSITION LABOR										
Laboratory - Chemistry	4.7	-	0.0%	4.6	2.4%	4.8	-	0.0%	3.7	29.6%
SUBTOTAL	4.7	-	0.0%	4.6	2.4%	4.8	-	0.0%	3.7	29.6%
GRAND TOTAL	43.4	58.7	-26.1%	57.7	-24.8%	46.0	56.9	-19.2%	54.2	-15.1%



Financial Presentation

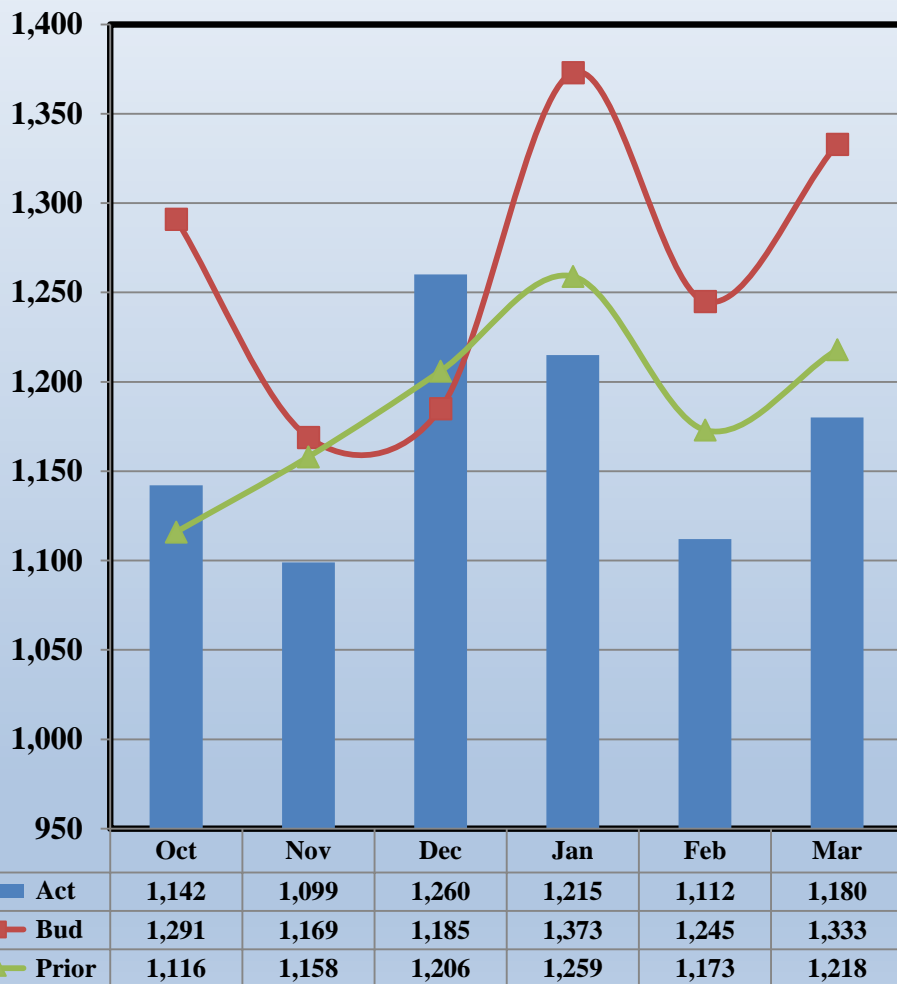
For the Month Ended March 31, 2025

Volume



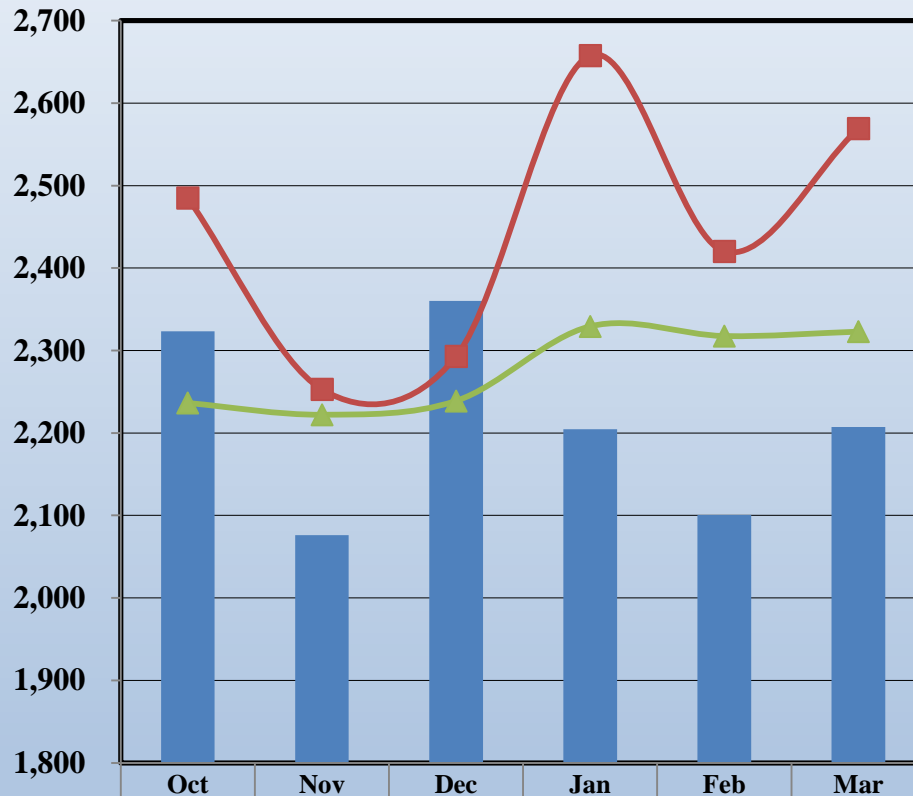
Admissions

Total – Adults and NICU



	Actual	Budget	Prior Year
Month	1,180	1,333	1,218
Var %		-11.5%	-3.1%
Year-To-Date	7,008	7,596	7,130
Var %		-7.7%	-1.7%
Annualized	14,293	14,182	13,681
Var %		0.8%	4.5%

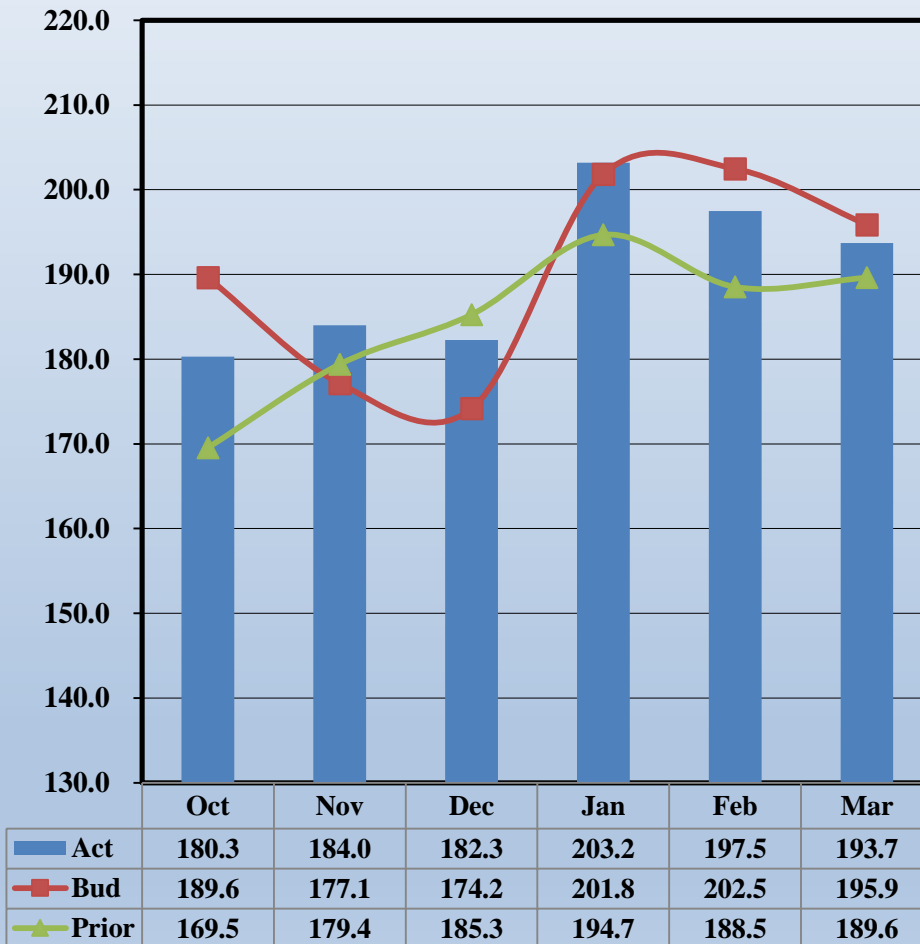
Adjusted Admissions



	Actual	Budget	Prior Year
Month	2,207	2,569	2,323
Var %		-14.1%	-5.0%
Year-To-Date	13,268	14,679	13,666
Var %		-9.6%	-2.9%
Annualized	27,205	27,612	26,598
Var %		-1.5%	2.3%

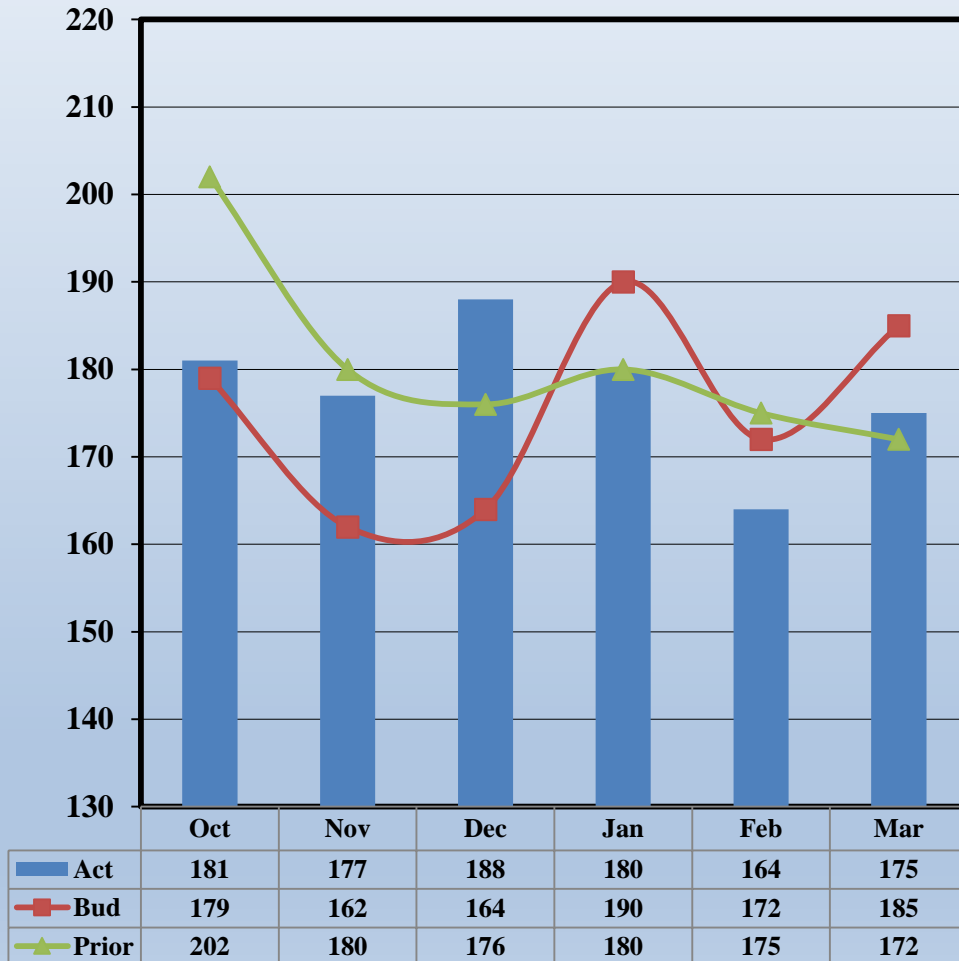
Act	2,323	2,076	2,360	2,204	2,101	2,207
Bud	2,485	2,253	2,293	2,658	2,420	2,569
Prior	2,236	2,222	2,239	2,329	2,318	2,323

Average Daily Census



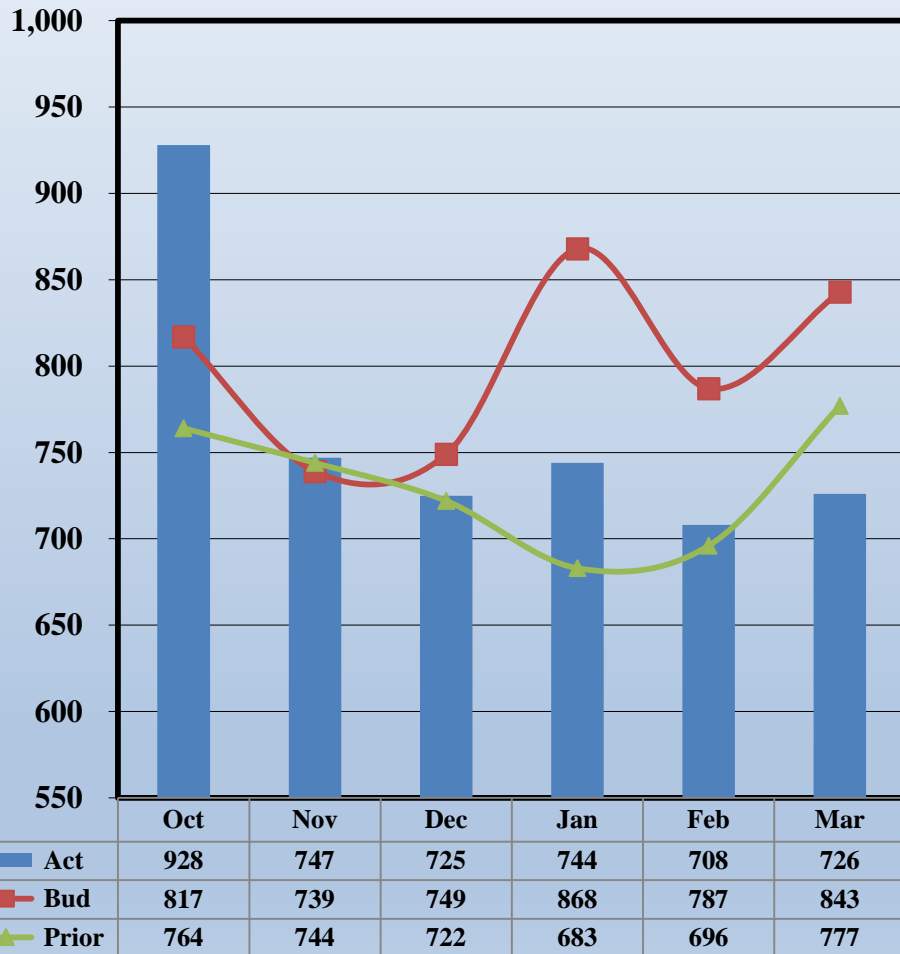
	Actual	Budget	Prior Year
Month	193.7	195.9	189.6
Var %		-1.1%	2.2%
Year-To-Date	190.1	190.0	184.5
Var %		0.0%	3.0%
Annualized	191.4	184.9	176.9
Var %		3.5%	8.1%

Deliveries



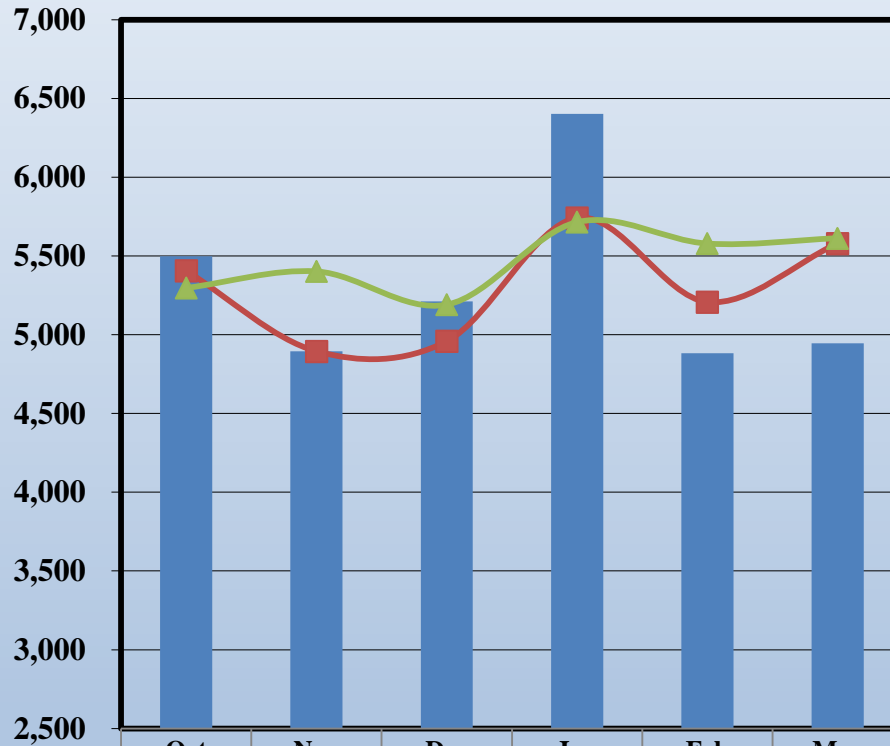
	Actual	Budget	Prior Year
Month	175	185	172
Var %		-5.4%	1.7%
Year-To-Date	1,065	1,052	1,085
Var %		1.2%	-1.8%
Annualized	2,202	2,111	2,141
Var %		4.3%	2.8%

Total Surgical Cases



	Actual	Budget	Prior Year
Month	726	843	777
Var %		-13.9%	-6.6%
Year-To-Date	4,578	4,803	4,386
Var %		-4.7%	4.4%
Annualized	9,462	9,778	9,337
Var %		-3.2%	1.3%

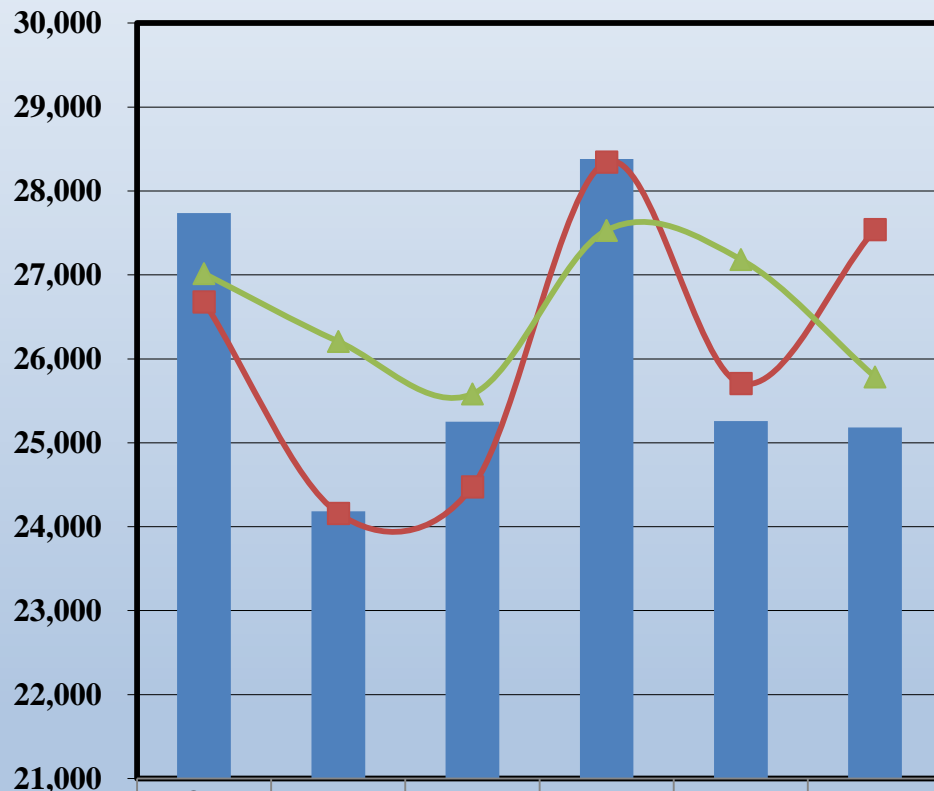
Emergency Room Visits



	Actual	Budget	Prior Year
Month	4,946	5,580	5,613
Var %		-11.4%	-11.9%
Year-To-Date	31,834	31,790	32,797
Var %		0.1%	-2.9%
Annualized	62,523	61,986	61,785
Var %		0.9%	1.2%

Act	5,498	4,894	5,211	6,402	4,883	4,946
Bud	5,406	4,895	4,959	5,742	5,208	5,580
Prior	5,297	5,402	5,191	5,715	5,579	5,613

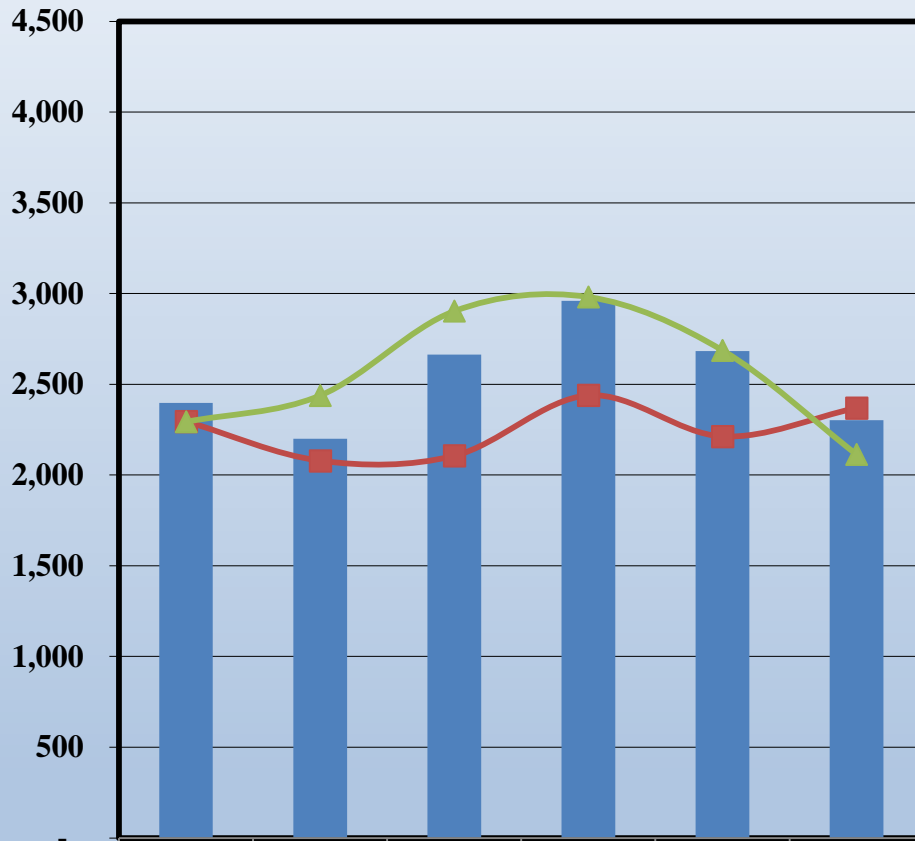
Total Outpatient Occasions of Service



	Actual	Budget	Prior Year
Month	25,183	27,543	25,785
Var %		-8.6%	-2.3%
Year-To-Date	155,990	156,916	159,305
Var %		-0.6%	-2.1%
Annualized	304,423	316,412	309,237
Var %		-3.8%	-1.6%

Act	27,736	24,182	25,251	28,381	25,257	25,183
Bud	26,682	24,161	24,477	28,346	25,707	27,543
Prior	27,016	26,207	25,581	27,532	27,184	25,785

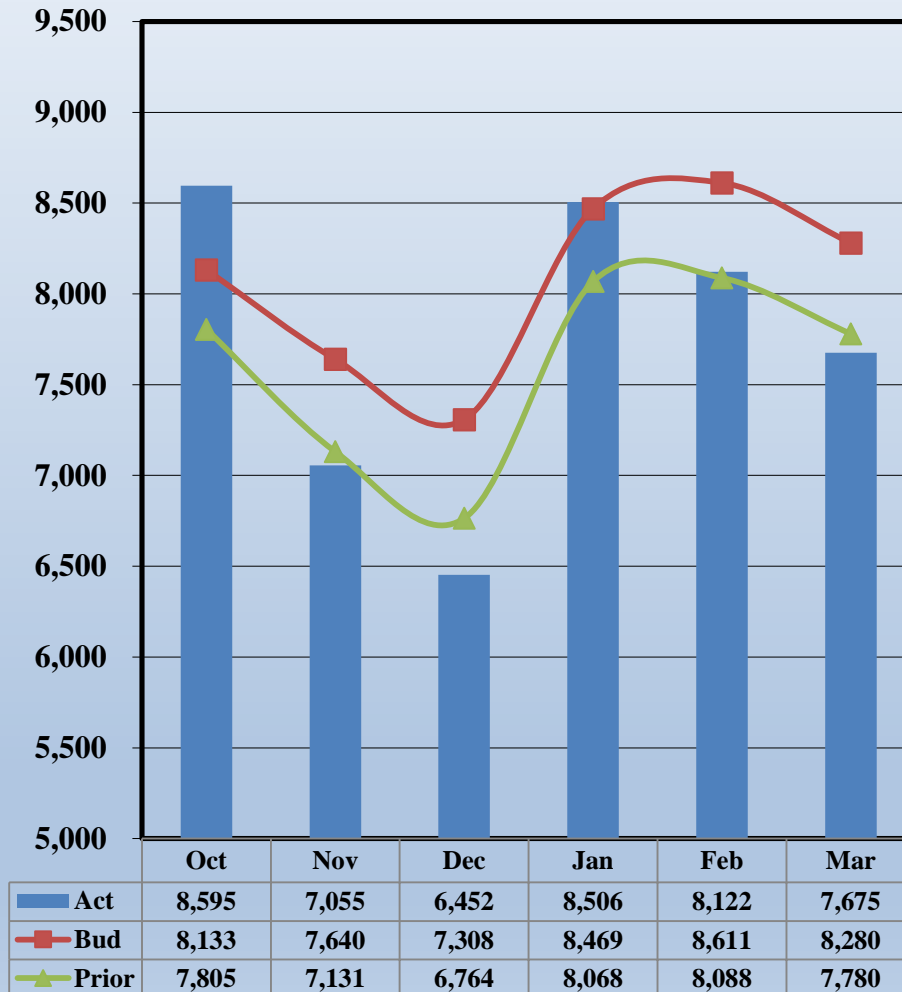
Urgent Care Visits



■ Act	2,397	2,200	2,664	2,960	2,683	2,302
■ Bud	2,296	2,079	2,106	2,439	2,213	2,370
▲ Prior	2,293	2,438	2,903	2,981	2,687	2,113

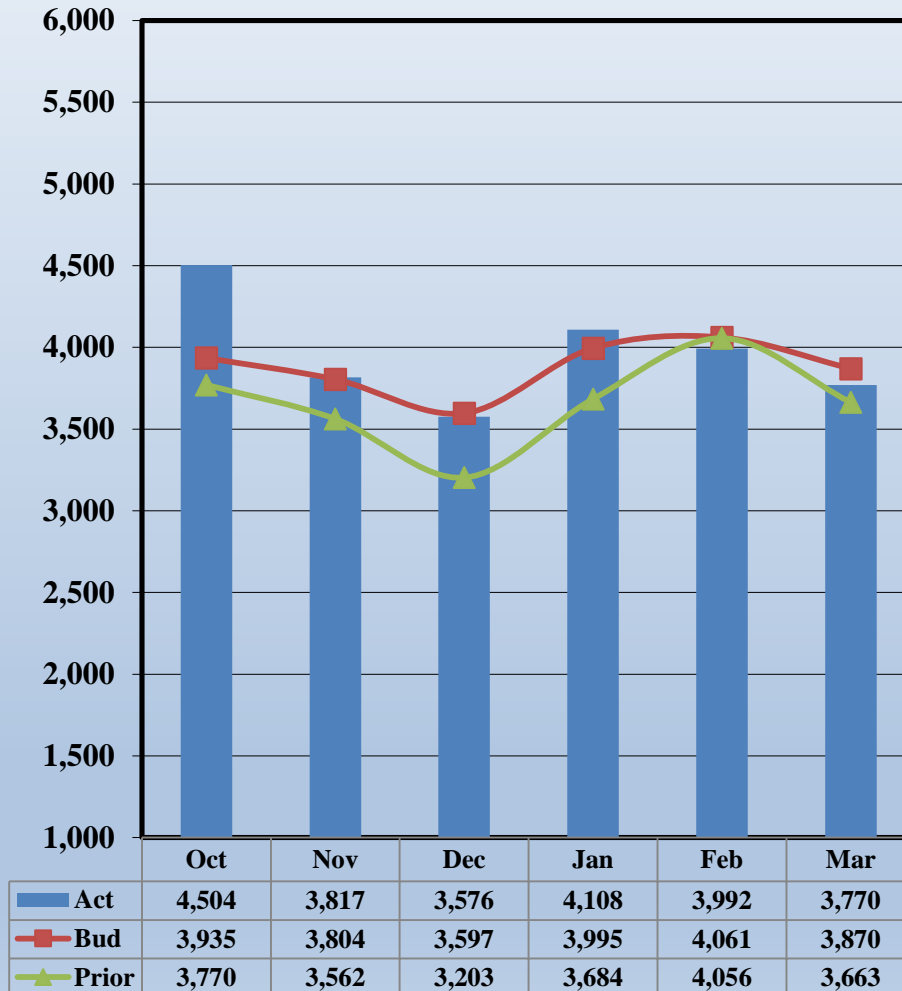
	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	2,302	2,370	2,113
Var %		-2.9%	8.9%
Year-To-Date	15,206	13,503	15,415
Var %		12.6%	-1.4%
Annualized	26,699	29,451	27,956
Var %		-9.3%	-4.5%

Total ProCare Office Visits



	Actual	Budget	Prior Year
Month	7,675	8,280	7,780
Var %		-7.3%	-1.4%
Year-To-Date	46,405	48,441	45,636
Var %		-4.2%	1.7%
Annualized	94,728	95,717	100,523
Var %		-1.0%	-5.8%

Total Family Health Clinic Visits



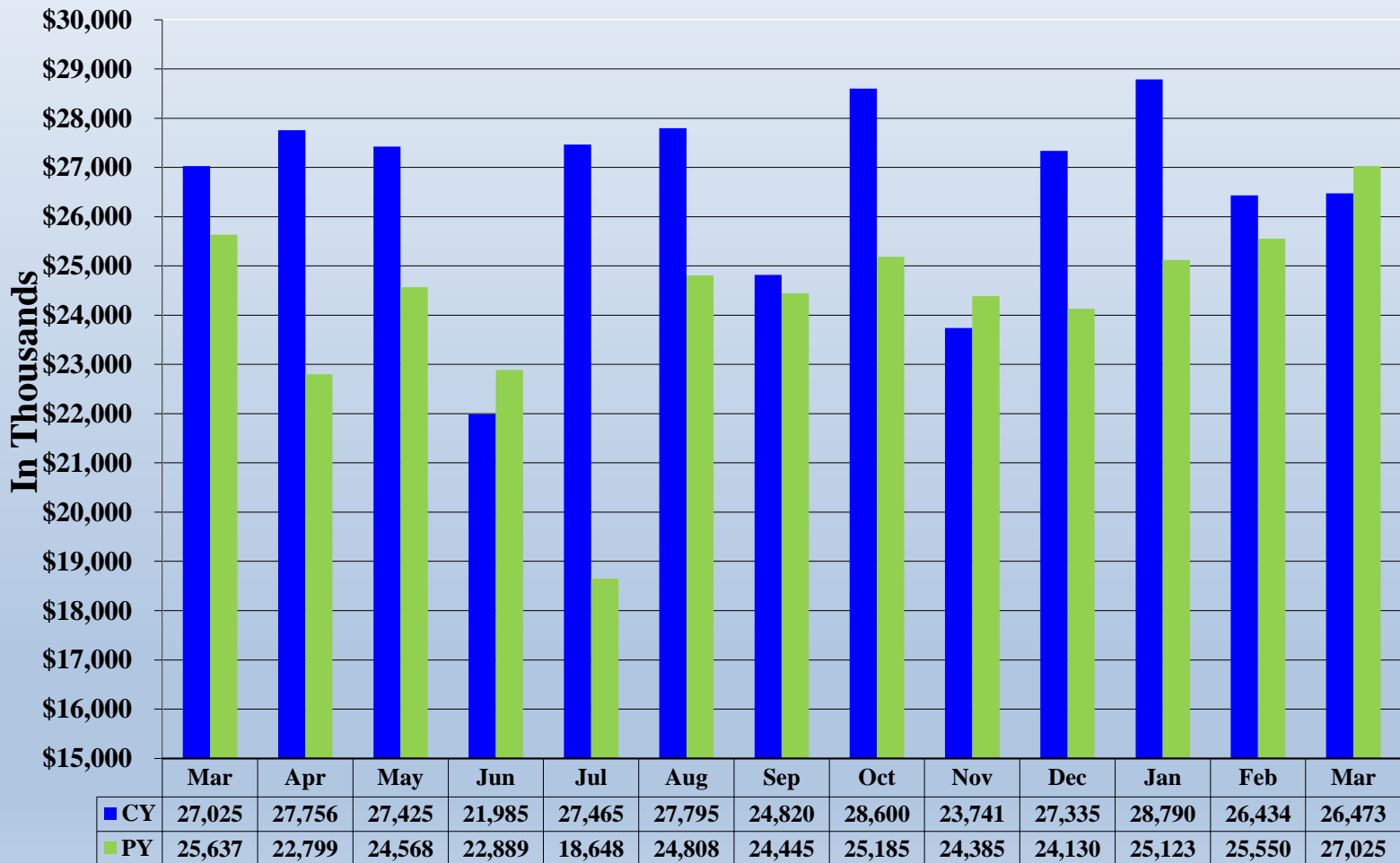
	Actual	Budget	Prior Year
Month	3,770	3,870	3,663
Var %		-2.6%	2.9%
Year-To-Date	23,767	23,262	21,938
Var %		2.2%	8.3%
Annualized	46,571	48,305	34,674
Var %		-3.6%	34.3%

Accounts Receivable



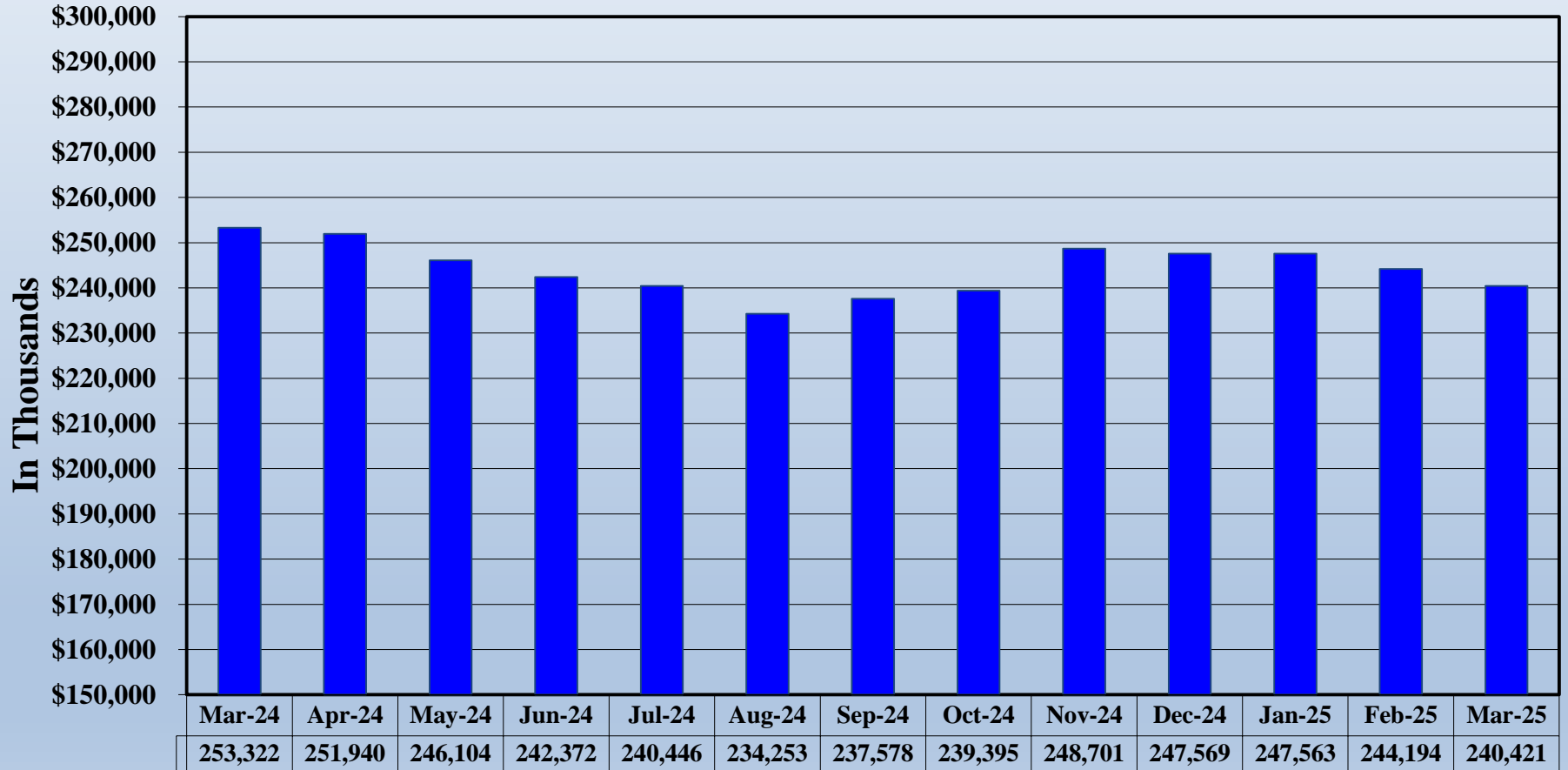
Total AR Cash Receipts

13 Month Trending



Total Accounts Receivable – Gross

Thirteen Month Trending

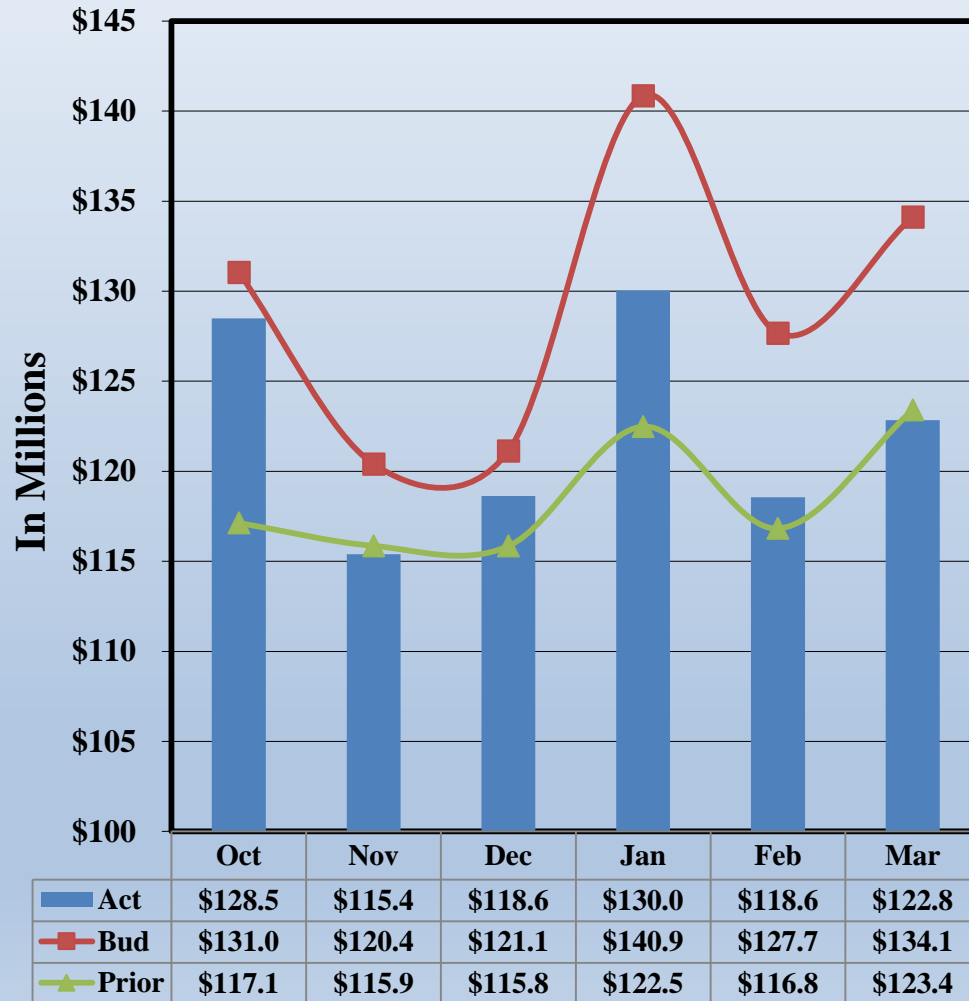


Revenues & Revenue Deductions



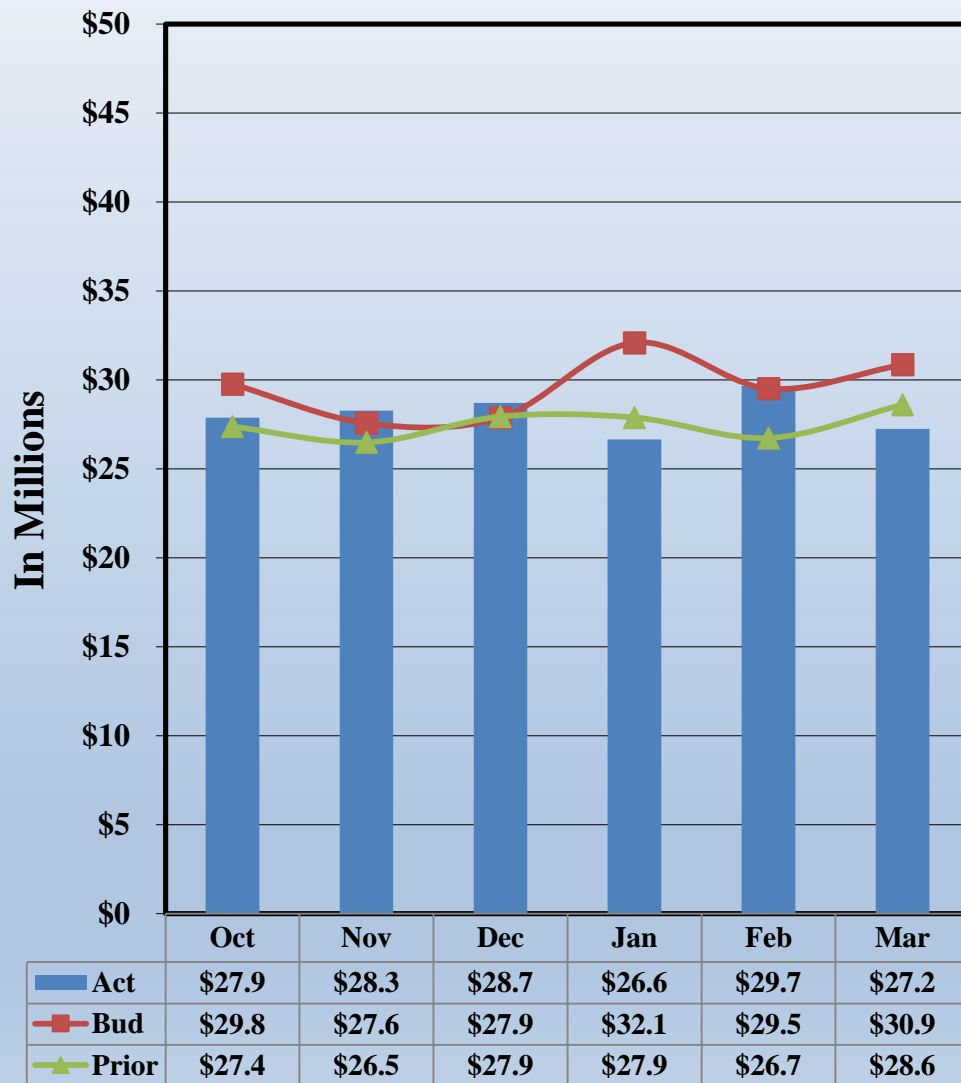
Total Patient Revenues

(Ector County Hospital District)



	Actual	Budget	Prior Year
Month	\$ 122.8	\$ 134.1	\$ 123.4
Var %		-8.4%	-0.5%
Year-To-Date	\$ 733.9	\$ 775.2	\$ 711.5
Var %		-5.3%	3.1%
Annualized	\$ 1,474.1	\$ 1,478.6	\$ 1,393.3
Var %		-0.3%	5.8%

Total Net Patient Revenues

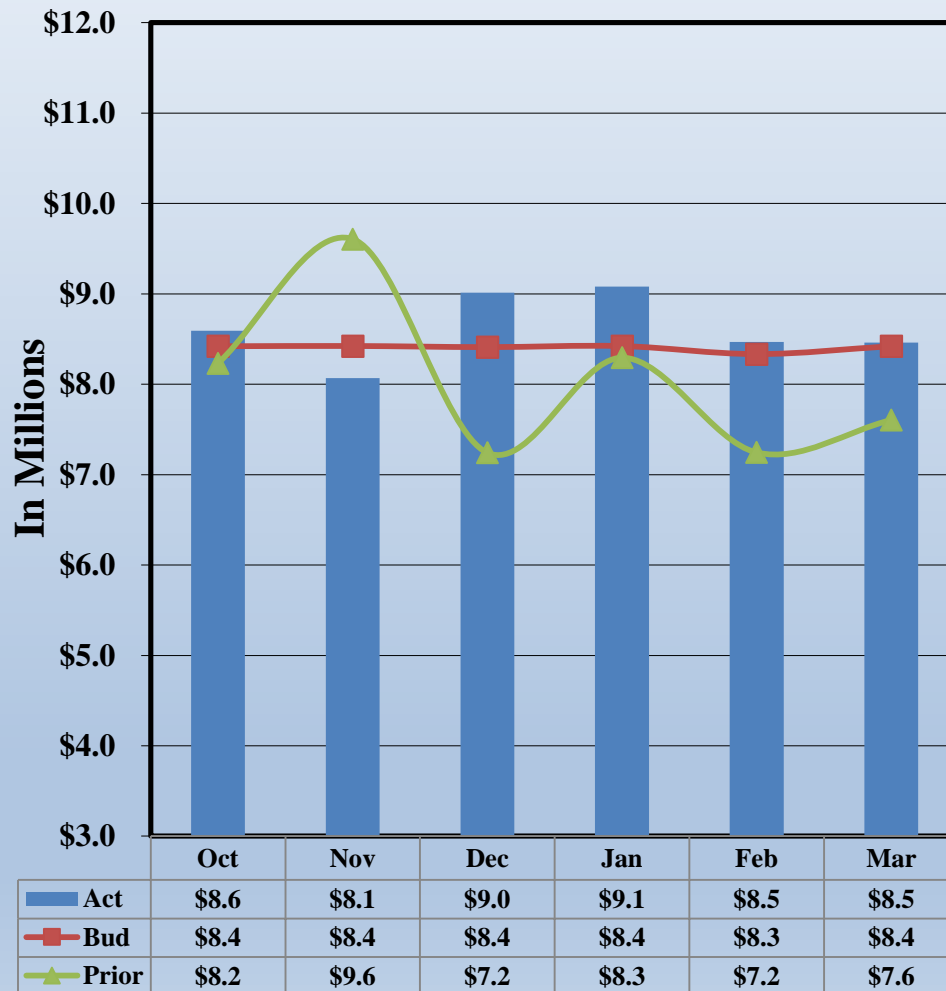


	<u>Actual</u>		<u>Budget</u>		<u>Prior Year</u>	
Month	\$	27.2	\$	30.9	\$	28.6
Var %				-11.7%		-4.7%
Year-To-Date	\$	168.4	\$	177.7	\$	165.0
Var %				-5.2%		2.1%
Annualized	\$	354.5	\$	345.3	\$	331.7
Var %				2.7%		6.9%

Other Revenue

(Ector County Hospital District)

Including Tax Receipts, Interest & Other Operating Income



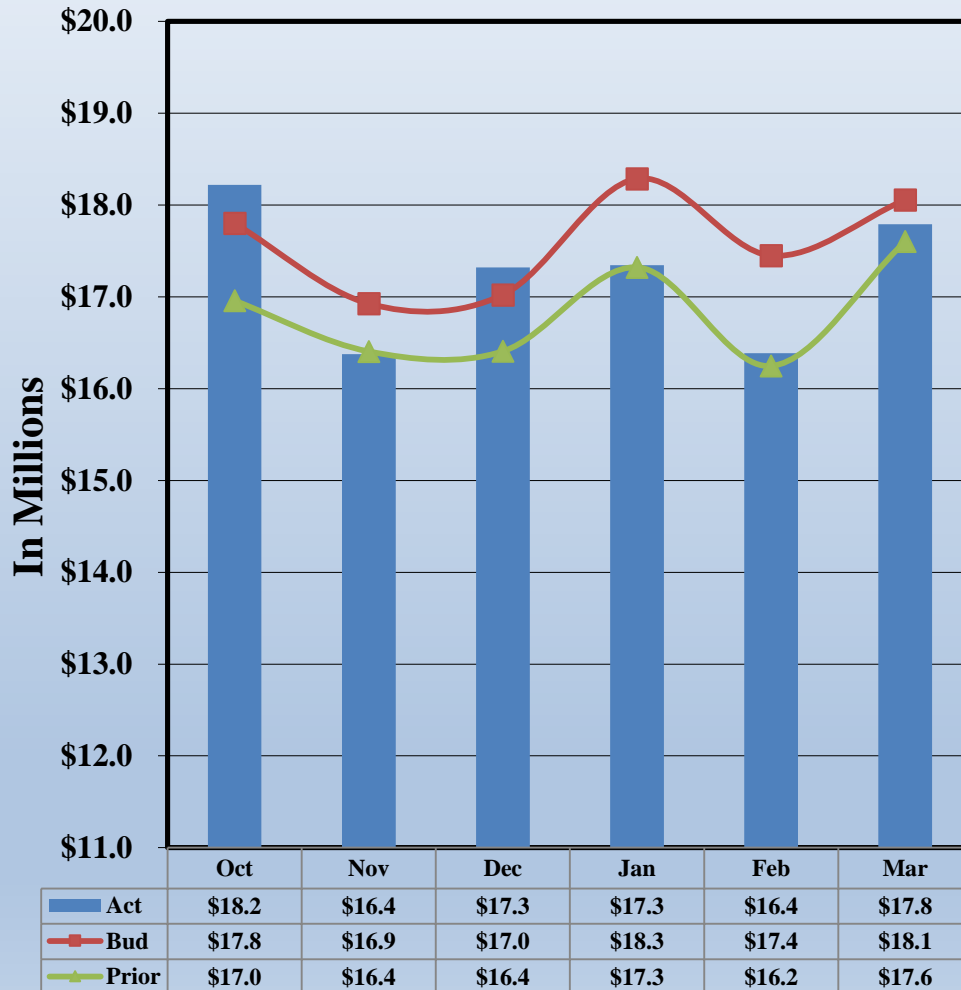
	<u>Actual</u>		<u>Budget</u>		<u>Prior Year</u>	
Month	\$	8.5	\$	8.4	\$	7.6
Var %				0.5%		11.2%
Year-To-Date	\$	51.7	\$	50.4	\$	48.2
Var %				2.5%		7.2%
Annualized	\$	103.2	\$	96.9	\$	100.6
Var %				6.5%		2.5%

Operating Expenses



Salaries, Wages & Contract Labor

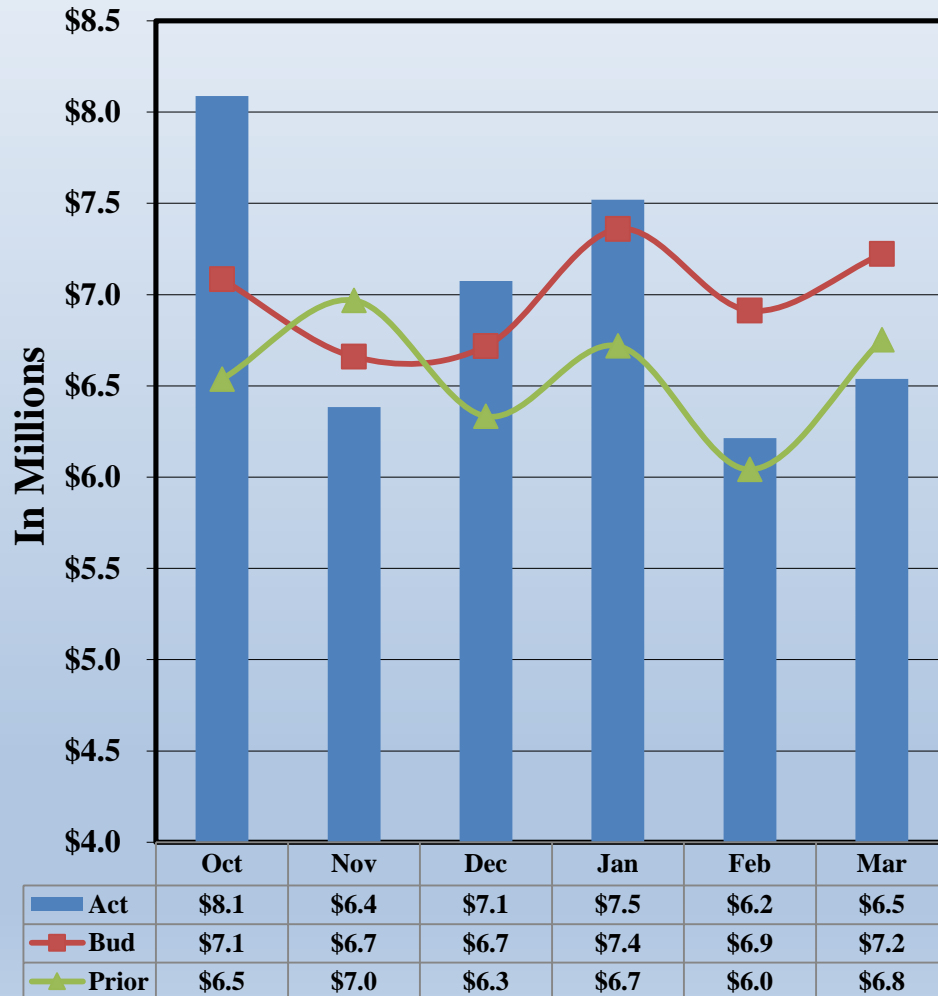
(Ector County Hospital District)



	Actual		Budget		Prior Year	
Month	\$	17.8	\$	18.1	\$	17.6
Var %				-1.7%		1.1%
Year-To-Date	\$	103.4	\$	105.5	\$	100.9
Var %				-2.0%		2.5%
Annualized	\$	208.4	\$	204.6	\$	198.7
Var %				1.9%		4.9%

Supply Expense

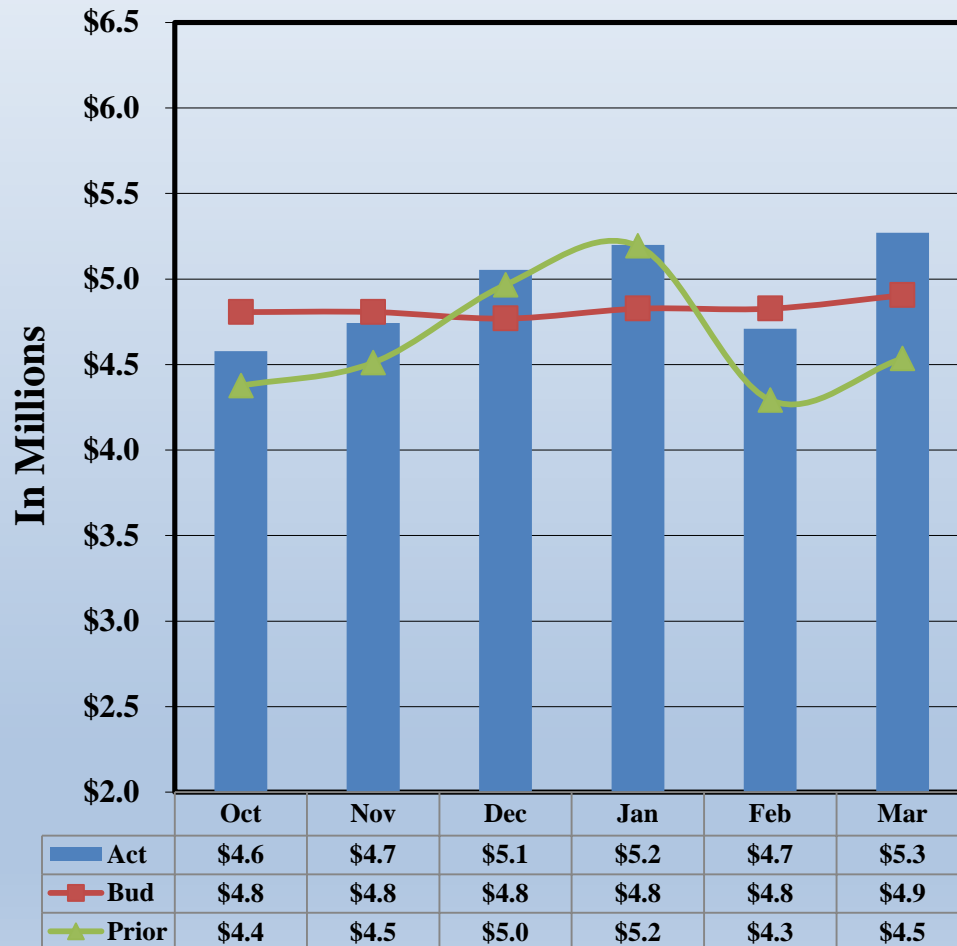
(Ector County Hospital District)



	<u>Actual</u>		<u>Budget</u>		<u>Prior Year</u>	
Month	\$	6.5	\$	7.2	\$	6.8
Var %				-9.4%		-3.1%
Year-To-Date	\$	41.8	\$	42.0	\$	39.4
Var %				-0.3%		6.3%
Annualized	\$	81.1	\$	79.0	\$	74.5
Var %				2.7%		8.9%

Purchased Services

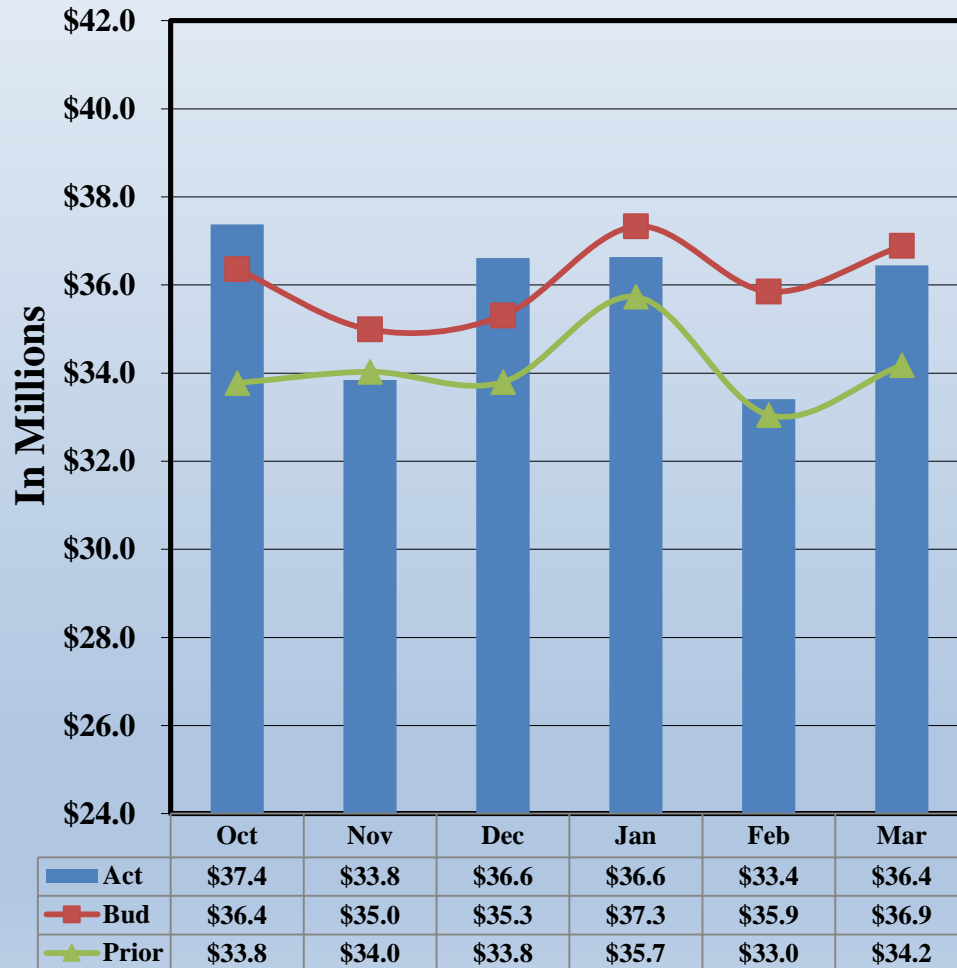
(Ector County Hospital District)



	<u>Actual</u>		<u>Budget</u>		<u>Prior Year</u>	
Month	\$	5.3	\$	4.9	\$	4.5
Var %				7.4%		16.2%
Year-To-Date	\$	29.6	\$	28.9	\$	27.9
Var %				2.1%		6.0%
Annualized	\$	58.5	\$	55.9	\$	54.9
Var %				4.2%		5.4%

Total Operating Expense

(Ector County Hospital District)



	<u>Actual</u>		<u>Budget</u>		<u>Prior Year</u>	
Month	\$	36.4	\$	36.9	\$	34.2
Var %				-1.2%		6.6%
Year-To-Date	\$	214.3	\$	216.7	\$	204.6
Var %				-1.1%		4.8%
Annualized	\$	418.9	\$	417.2	\$	401.6
Var %				0.4%		4.3%

Adjusted Operating EBIDA

Ector County Hospital District Operations

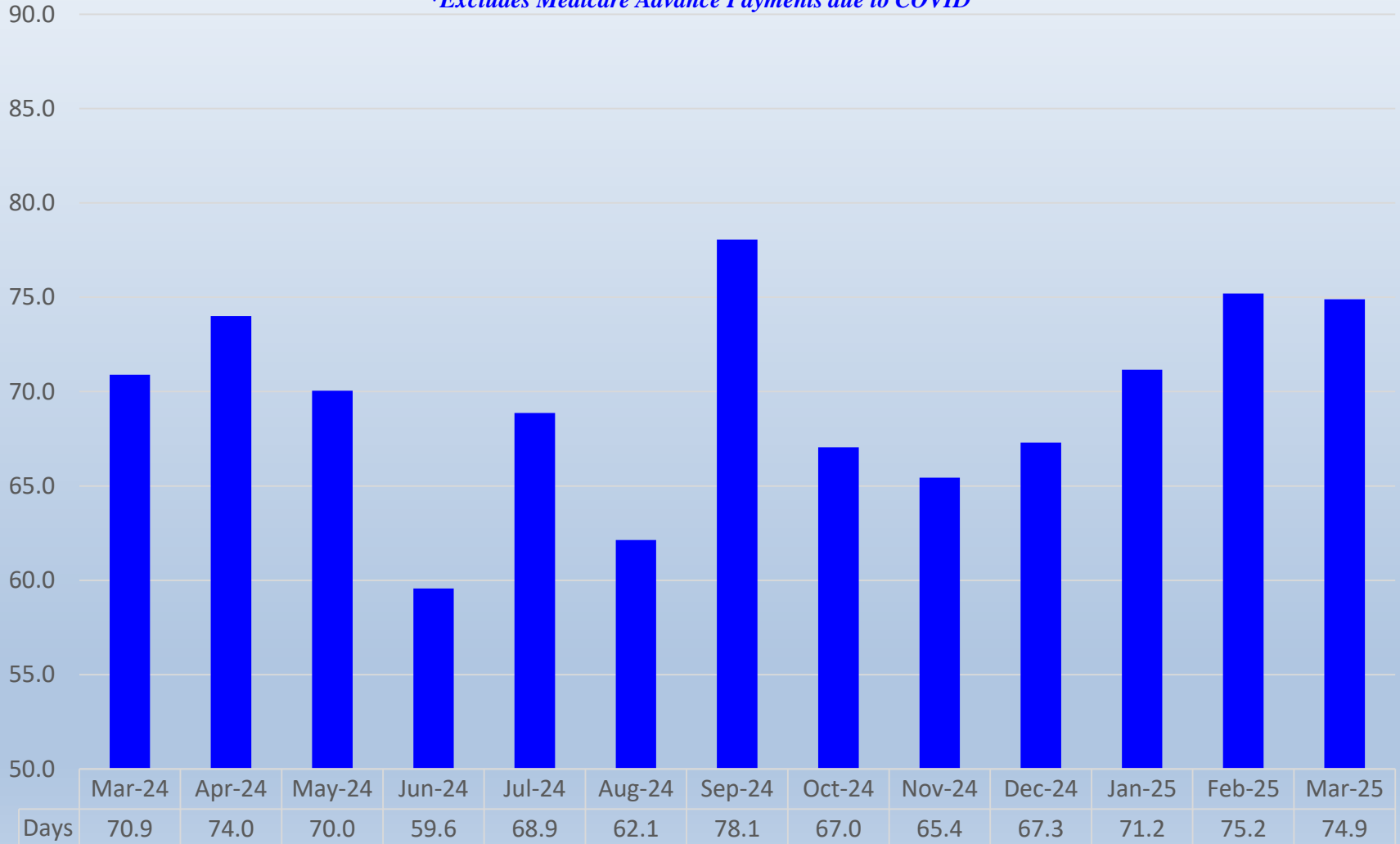


	Actual		Budget		Prior Year	
Month	\$	(1.5)	\$	1.7	\$	1.0
Var %				-188.2%		-250.0%
Year-To-Date	\$	1.5	\$	7.2	\$	2.1
Var %				-79.2%		-28.6%
Annualized	\$	21.5	\$	15.4	\$	23.3
Var %				39.6%		-7.7%

Days Cash on Hand

Thirteen Month Trending

**Excludes Medicare Advance Payments due to COVID*





MEMORANDUM

TO: ECHD Board of Directors

**FROM: Carlos Aguilar, Director of Engineering
Through Matt Colling, Chief Operating Officer**

SUBJECT: Culligan

DATE: May 5, 2025

REQUEST

The Engineering Department requests approval to renew the contract with Culligan for the Reverse Osmosis machines. This equipment is essential in providing high quality purified water for our patients, staff, and other building occupants. The current contract amount is \$171,989.28. This year, two new services have been added to our Histology Lab, which includes DI Tanks and Carbon Filters to ensure quality water and a new RO machine installed in three West. The cost for this maintenance service is \$11,170.20 and the total contract cost for one -year agreement is \$190,571.40. Without the new service in Histology and Three West, the contract amount will increase by 4.89% over the next three years.

OBJECTIVE

Agreement is to establish a reliable and efficient supply of Reverse Osmosis water purification systems to ensure access to high quality drinking water. This contract aims to outline the terms of purchase/rental maintenance services, and support to guarantee optimal performance over the duration of the agreement.

FINANCIAL CONSIDERATIONS

Reverse Osmosis Machines (3 Years: 05/01/2025-4/30/2028)

Annual Contract Total

\$190,571.40

FTE IMPACT

No additional FTEs are needed.



Memorandum

Date: April 28, 2025

To: Ector County Hospital District Board of Directors

Through: Russell Tippin, President / CEO
Kim Leftwich, DNP, RN Vice-President / CNO

From: Michelle Sullivan MSN, RN, ACNO Surgical Services
Jade Barroquillo BSN, RN, Director of Surgical Operations

Re: Lumenis Pulse 120H Holmium Laser with Moses 2.0 Technology

Total Cost	\$215,000 laser
	\$71,280 (4 yr service contract)
	\$17,820 a year)
Budget Reference	
Contingency Funds	\$215,000
Operational Budget	\$17,820 yearly x 4 yr.

OBJECTIVE

To replace our current broken Lumenis Holmium 60watt laser with a laser that will serve a dual purpose. The current laser is only useful for breaking up kidney stones. The Moses laser will have a dual purpose. It can be used to break up kidney stones and useful on soft tissue such as patients with enlarged prostates. The moses laser with 120 watts is the gold standard for these types of urological cases. It is also specifically requested by our recruited Pro-Care Urologist.

HISTORY

Our laser (Lumenis 60w) that we use for kidney stones has been down since 3/25/2025. We obtained a rental laser 3/27/2025 for \$2000 a week. The service technician came and “fixed our laser, but the first time we tried to use the laser it failed. We returned to using the rented laser. The repairs for our current laser will be approximately \$20k-\$30K. It needs a new “brick” which is the power source. We are told that the laser may need other parts as well. We won’t know until they put the brick in. The current laser as of 5/31/2025 will have a net book value of \$11,720.

The Lumenis laser that was bought in 2021 for \$87,900 was manufactured in 2020 and was purchased refurbished. The price quote for a brand new Lumenis 60w was \$140,000 in 2021.

PURCHASE CONSIDERATIONS

The rented laser ensured the urology service line would continue to treat these patients without being transferred out. We rented the identical laser we had, the Lumenis 60w that is broken. If we continue to rent the Lumenis 60w laser until FY 26 begins, we will have spent approx. \$40,000 on rental fees.

In FY25 we have done 51 cases that utilized the Lumenis 60w laser.

(Cystoscopy with Holmium Laser Lithotripsy)

The moses Laser has a dual purpose. It can be used on two different types of procedures:

Cystoscopy with Transurethral Prostatectomy

Cystoscopy with Holmium Laser Lithotripsy

INSTALLATION & TRAINING

The manufacturer (Boston Scientific) will perform the in-service. No installation is required. We already have the appropriate electrical plugs required in the operating room.

WARRANTY AND SERVICE CONTRACT

One year manufacturer warranty then service agreement for 4 years. The four- year service agreement is \$71,280. (\$17,820 a year)

DISPOSITION OF EXISTING EQUIPMENT

Asking Boston Scientific regarding possible trade in value.

LIFE EXPECTANCY OF EQUIPMENT

7 years

MD BUYLINE INFORMATION

Meets MD Buyline and Vizient pricing recommendations.

COMMITTEE APPROVAL

ESGC

ECHD Board



Memorandum

Date: May 6th, 2025

To: Ector County Hospital District Board of Directors

Through: Russell Tippin, President -CEO
Steve Ewing, - CFO

From: David Garcia, Executive Director

Re: Oracle/i2iLinks Interface for FQHC Compliance

Total Cost – Contingency- \$194,256

OBJECTIVE

To meet HRSA's new data submission requirement for Federally Qualified Health Centers (FQHCs), this new data exchange interface would be used to transmit our annual Uniform Data System (UDS) report data to HRSA. Annual UDS reporting is required for all FQHCs to maintain an active and compliant designation.

I2i will provide the interface integration and monthly data servicing. This is a two-year agreement with a total cost of \$194,256. (Year 1 cost is \$107,148, Year 2 costs will be \$87,108)

Mission:

Medical Center Health System is a community-based teaching organization dedicated to providing high-quality and affordable healthcare to improve the health and wellness of all residents of the Permian Basin.

Vision:

MCHS will be the premier source for health and wellness.

ICARE Values:

Integrity | Customer Centered | Accountability | Respect | Excellence

Executive Policy Committee

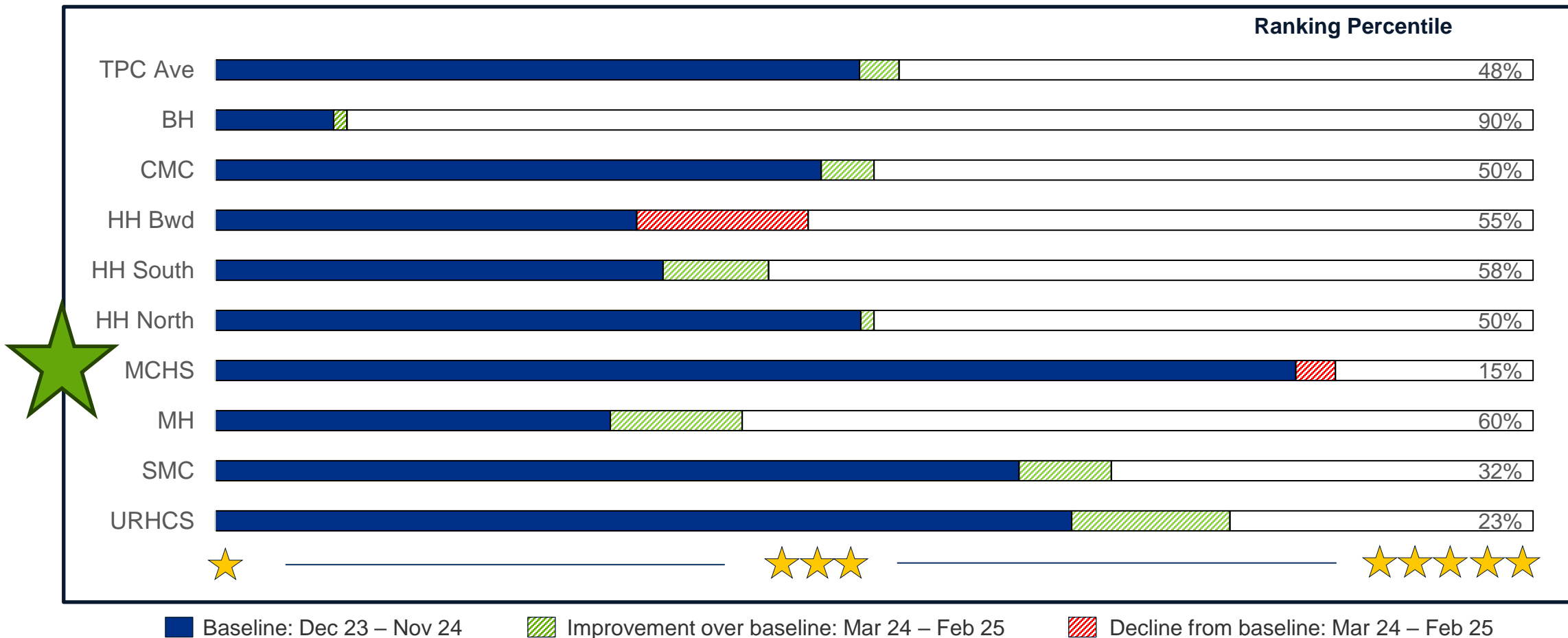
Team Leader:	Crystal Sanchez	Date:	04/24/2025	Start Time:	1200
Location:	Admin Conference A			End Time:	1300

Agenda Item (Topic)	Time Allotted	Presenter	Notes
Meeting Called to Order			1214
Review of meeting minutes from previous meeting	5 min	All	Motion to approve by Gingie Sredanovich, seconded by Staci Ashley. All committee members in favor.
Old Business			
– N/A			
New Business			
<ul style="list-style-type: none"> New Policy for Revenue Cycle: <ul style="list-style-type: none"> MCH-1607 Entertainment & Events 	10 min	Crystal Sanchez on behalf of Revenue Cycle	<ul style="list-style-type: none"> Policy needed to align with IRS guidelines <ul style="list-style-type: none"> Committee requested the CEO be added to the signature line. Motion to approve with requested change by Gingie Sredanovich, seconded by Kim Leftwich. All committee members in favor.
<ul style="list-style-type: none"> New Policy for NICU- <ul style="list-style-type: none"> NICU-6550-162 NICU Medication Dosing Adjustment 	10 min	Crystal Sanchez on behalf of Pharmacy	<ul style="list-style-type: none"> Policy allows pharmacists protocol to make dosing changes weekly as the babies' weights are often changing throughout their stay. This was approved at P&T and MEC. <ul style="list-style-type: none"> Motion to approve by Don Hallmark, seconded by Courtney Davis. All committee members in favor.
<ul style="list-style-type: none"> Revised Policy for Trauma: <ul style="list-style-type: none"> TR-20 Trauma Improvement and Patient Safety Program 	10 min	Crystal Sanchez on behalf of Trauma	<ul style="list-style-type: none"> Revisions made to align with the gray book requirements in preparation for the upcoming Trauma survey <ul style="list-style-type: none"> Motion to approve by Don Hallmark, seconded by Staci Ashley. All committee members in favor.

<ul style="list-style-type: none"> – New Policy for Trauma: <ul style="list-style-type: none"> ○ TR-42 Trauma Clinical Operations 	10 min	Crystal Sanchez on behalf of Trauma	<ul style="list-style-type: none"> • Policy needed to meet the gray book requirements in preparation for the upcoming Trauma survey. Dr. York worked on this with Dr. Bryan for the anesthesia piece. <ul style="list-style-type: none"> ○ Motion to approve by Don Hallmark, seconded by Staci Ashley. All committee members in favor.
<ul style="list-style-type: none"> – Revised Policy: <ul style="list-style-type: none"> ○ MCH-2026 Code Blue 	10 min	Crystal Sanchez on behalf of Trauma	<ul style="list-style-type: none"> • Revisions made page 2, section (a): location of primary nurse during a code blue activation • Revisions made to page 6: Section added for pediatric patients to align with requirements for pediatric readiness <ul style="list-style-type: none"> ○ Motion to approve by Gingie Sredanovich, seconded by Courtney Davis. All committee members in favor.
Open Forum	5 min	All	<ul style="list-style-type: none"> • Updated list of overdue policies
Meeting Adjourned			1237

2025 TPC Q&A KPI Update

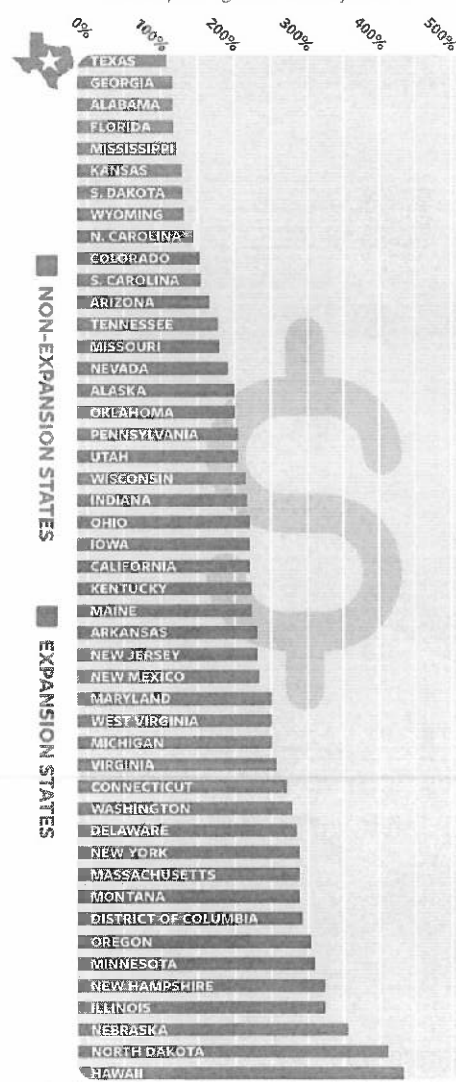
In healthcare, Quality is more than a word; it's a way of life. And at Medical Center Health System, Quality is the cornerstone for everything we do



Proposed Medicaid Cuts Would Have Catastrophic Impact On Texas

Texas operates a lean, cost-effective Medicaid program that saves taxpayers and the federal government billions of dollars. Using a managed care delivery system, provider-financed supplemental payments and strict eligibility requirements, any cuts to an already bare-bones program would have a catastrophic impact on the safety net. According to the Manhattan Institute, Texas has the **lowest** percentage of Medicaid spending above federal minimums of any state. Recent budget discussions **have included talk of cutting Medicaid by hundreds of billions of dollars – which could punish Texas’ Medicaid program** more than that of other states.¹ **Cutting funding to Medicaid providers is a threat to access to care**, even if Congress doesn’t directly touch Medicaid benefits.

Federal Medicaid Funding as percentage of estimated state plus federal spending on mandatory benefits

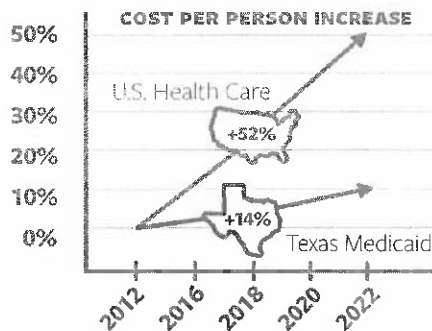


Manhattan Institute (2024). Slowing Optional Medicaid Spending Growth.

*Research was conducted before North Carolina expanded Medicaid.

Cost Growth Contained

Increased enrollment and improved preventative care within managed care keeps Texas Medicaid costs contained: 38 percentage points lower than the national average.



Texas HHSC (2024). Texas Medicaid and CHIP Reference Guide, 15th ed.

Myth-Busting: Texas Medicaid Financing

MYTH FACT

Myth: Medicaid isn't cost effective.

Facts: Texas keeps Medicaid spending to a minimum, focusing on core populations including children, pregnant women and the disabled. Texas' Medicaid cost growth over time is far lower than the national average.²

Myth: Medicaid supplemental payments are unnecessary.

Facts: Because base Medicaid payments reimburse well below the cost of care, supplemental payments (financed through provider taxes) are necessary to address Medicaid and uninsured care shortfalls. These payments ensure the stability of the safety net and access to care for Medicaid populations.

Myth: Provider taxes abuse the Medicaid system.

Facts: Provider taxes are not fraud, waste or abuse. Provider taxes are longstanding, legally vetted and congressionally approved methods of finance, used in every state except Alaska.

Myth: Provider taxes lack oversight.

Facts: Provider taxes have extensive state and federal oversight. Texas' transparency and regulation of provider tax financing goes beyond federal requirements and is considered a national model by the Medicaid and CHIP Payment and Access Commission (MACPAC).³

Myth: Hospitals are inappropriately earning average commercial rates in Medicaid directed payments.

Facts: Hospitals are not earning average commercial rates in Medicaid directed payments when the cost of the provider tax is subtracted out. The net state directed payment earned by Texas hospitals equals around 80-90% of Medicare rates, according to MACPAC.⁴

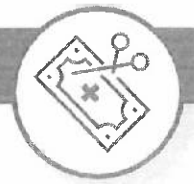
¹ <https://media4.manhattan-institute.org/wp-content/uploads/pope-capping-medicare.pdf>

² <https://www.hhs.gov/sites/default/files/documents/texas-medicare-chip-reference-guide-15th-edition.pdf>

³ https://www.macpac.gov/wp-content/uploads/2024/06/MACPAC_June-2024-Chapter-1-Improving-the-Transparency-of-Medicaid-and-CHIP-Financing.pdf

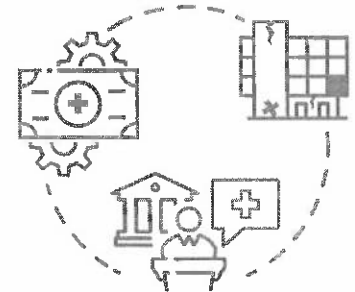
⁴ Ibid.

Budgetary “reforms” would cause pain to taxpayers and patients



If the budgetary reforms being considered by Congress result in billions of dollars in Medicaid cuts to Texas, the state and localities would be forced to raise taxes and/or reduce access to care. Talks have included several potential routes to cutting Medicaid funding, including:

- **Limiting Provider Taxes by Reducing the Safe Harbor Exception⁵**
 - 6% to 5% reduction = \$1.6 billion gross loss to Texas Medicaid (\$961 million net loss to hospitals)
 - 6% to 3% reduction = \$4.9 billion gross loss (\$2.9 billion net)
 - 6% to 0% reduction = \$10.1 billion gross loss (\$6.1 billion net)
- **Restricting Medicaid State-Directed Payments (SDPs) to Medicare Rates⁶**
 - \$2.4 billion loss to Texas Medicaid (\$1.4 billion net loss to hospitals)⁶
 - These cuts harm Texas’ Medicaid quality strategy. Currently, Texas hospitals earn most SDP dollars above Medicare rates based on demonstrated patient outcomes.
- **Implementing Medicaid Per-Capita Caps⁷**
 - \$29-55 billion loss in federal funds to Texas’ Medicaid program over 10 years.⁷



Impact on the Economy and Patients

Texas cannot absorb Medicaid cuts of this magnitude without affecting enrollees’ access or burdening state and local tax bases.

- For every lost federal dollar, state or local spending would have to increase by the same amount to fill the gaps. State or local tax increases would be needed to replenish the lost funds, but fiscally conservative states like Texas are unlikely to do so. If these dollars are lost, existing hospital operations and capacity could not continue.
- Medicaid-heavy service lines like **pediatrics, behavioral health and obstetrics are most likely to be considered for reduction or elimination.**
- **Maternal care in rural settings would be placed in extreme peril**, as these hospitals can least afford to sustain further Medicaid losses.
- Research, education and community outreach efforts will also be negatively impacted.
- State and local economies will suffer. According to the Texas Health and Human Services Commission, Texas’ \$11 billion in supplemental and directed payments under the state’s 1115 waiver support 142,000 jobs, primarily health care workers. Every \$1 in supplemental and directed payment spending creates \$5 in additional economic impact to the state.⁸
- Even if the final budget package doesn’t cut Medicaid benefits, cutting funding to providers arrives at the same result. **Without Medicaid providers, there is no Medicaid program.**



For Texas, Some Cuts Won’t Heal.

Reject budget proposals that would be devastating to your constituents, the economy and access to care across the state.



⁵ The safe harbor exception is a threshold percentage (6%) provider tax rate that generally cannot be exceeded to fund the nonfederal share of Medicaid.

⁶ Based on a federal proposal to lower the upper payment limit in Medicaid state directed payments from average commercial rate to rates set by Medicare.

⁷ <https://www.urban.org/sites/default/files/2025-02/Imposing-Per-Capita-Medicaid-Caps-and-Reducing-the-Affordable-Care-Act-2-6006996-Financed-Match.pdf>

⁸ <https://www.bhs.texas.gov/sites/default/files/documents/funding-impacts-dsnp-transition-report.pdf>

Visit **www.tha.org** for additional information



1108 Lavaca, Austin TX, 78701-2180



Ector County Appraisal District

1301 E. 8th Street
Odessa, Texas 79761-4703

Phone: 432-332-6834
ector@ectorcad.org
www.ectorcad.org

April 30, 2025

Mr. Russell Tippin, Administrator
Ector County Hospital District
Post Office Drawer 7239
Odessa, Texas 79760-7239

Dear Mr. Tippin,

As required by Texas Tax Code Sec. 26.01(e), we have prepared an estimate of taxable value for the above taxing jurisdiction for 2025. While this estimate is based on information currently available to us, some of the data needed for accuracy is not yet available. For example, in the area of business and industrial personal property, the extended date for property owners to file their annual renditions is May 15, and some will delay their filing until the good cause deadline of May 31. There may be additional factors that influence values after the estimates have been established.

While we have taken our best estimate of potential hearing loss into account, protests for 2025 are in the process of being received and reductions made in the ARB protest hearing process during the next several months could cause a further reduction in value. Also, if fewer protests are filed, your value could possibly be higher.

Your final taxable value will also be impacted by late-filed exemption applications, late applications for productivity valuation, correction motions under Tax Code Sec. 25.25, and possible post-ARB appeals through binding arbitration, appeals to district court, or appeals to the State Office of Administrative Hearings.

The enclosed summary report gives a breakdown of the estimate by property category.

Please do not hesitate to contact my office if you have questions regarding this estimate or other matters affecting appraisal district operations.

Sincerely,

A handwritten signature in blue ink that reads "Layne P. Young".

Layne Young, RPA
Chief Appraiser-Executive Director

Ly:sm

Enclosure

xc: Steve Ewing, Chief Financial Officer

ECTOR COUNTY HOSPITAL DISTRICT

2025 ESTIMATES OF VALUE

APPRAISED VALUE:

2025

Mineral Property	2,151,314,698
Commercial Personal	3,518,704,111
Industrial Personal	585,481,500
Personal Prop Mobile Home	511,536,429
Real Estate Acreage	395,520,685
Real Estate Commercial	3,297,751,288
Real Estate Farm & Ranch	52,431,551
Real Estate Industrial	1,118,664,977
Real Estate Multi Family	846,099,814
Real Estate Residential	10,088,331,321
Real Estate Vacant Lots	401,499,341
Residential Real Inventory	4,051,720
Special Inventory	137,941,934
Real Estate Totally Exempt	1,457,518,804
Personal Property Totally Exempt	9,323,990
Mineral Property Totally Exempt	7,713,564
Utility Property	1,531,197,150

\$26,115,082,877

TOTAL MARKET VALUE

TOTALLY EXEMPT:

Constitutionally exempt	1,472,530,539
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DEDUCTIONS:

Ag Productivity Loss	388,003,894
10% Cap Loss	75,192,160
Circuit Breaker Real	195,000,000
Circuit Breaker Mineral	100,000,000

NON-TAXABLE VALUE:

State Mandated Homestead	
Optional Homestead	703,683,520
State Mandated Over 65	
Optional Over 65	277,487,734
State Mandated Disabled Person	
Optional Disabled Person	4,076,555
Disabled Veteran	5,136,746
Total Disabled Veteran HS + Surv Spous	72,719,216
Abatements / Value Limitations	122,771,866
Pollution Control	136,968,205
Freeport	173,941,125
Goods in Transit	
Historic	
Low Income Housing	
Solar / Wind Power	
Total Exempt Proration	1,923,102

\$3,729,434,662

TOTAL DEDUCTIONS & EXEMPTIONS

\$22,385,648,215

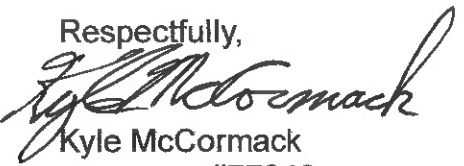
NET TAXABLE VALUE

28 April, 2025

Mr. Tippin,

I am writing to thank you and the staff of MCH-Odessa for the gifts I received from Tara Ward and Melissa Bradshaw during Lab Week. The gift bag had hand sanitizer, lip balm and hand cream. It also had a notebook and Sharpie pen plus some candy. I have been working for MCH as a courier since 8 July 2024. I received a birthday meal voucher in March 2025. I worked more than 22 years for Southwest Airlines at the Midland (MAF) airport before moving overseas to the Philippines in 2010. All the staff at MCH have been courteous, friendly and professional. It has been a pleasure working for MCH. Thank you and the staff of MCH for great Customer Service.

Respectfully,



Kyle McCormack
#77248